FINANCIAL TIMES

Eurobond market

Doubts about Russikn creditworthiness

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The smart car

Is it smart to make a new car in a new way?

Technology, Page 12



Flashpoints abound despite peace deal



Today's surveys

Swedish Finance Argentina

World Business Newspaper http://www.FT.com

TUESDAY JULY 1 1997

to crack down on French banks

France's banking regulator is considering sanctions against financial institutions which undercut competitors and grant loss-making loans. The Banking Commission is discussing a range of measures - which extend to withdraw-ing an institution's banking licence - because of growing evidence that cut-throat competition is intensifying. Page 16

US consumer spending up: Spending by US consumers increased by 0.3 per cent in May, providing further evidence that the economy remains on a moderste growth path. Personal incomes also grew by a seasonally-adjusted 0.3 per cent in May. Page 7

Andersen's Grafton is stop-gap chief: The board of Andersen Worldwide has appointed board chairman Robert Grafton as temporary new chief executive, in an attempt to buy time to heal internal divisions. The board has twice failed to win the backing of the organisation's 2,700 partners for its choice for the job.

Grilled ovsters: The Oyster Bar at New York's Grand Central Terminal has been gutted by fire. The restaurant, which predates the opening of the terminal in 1913, was well known to New Yorkers and visitors for its fine food and

Japan closes development bank The Japanese government said it would close Japan Development Bank, the quasi-government institution which makes long-term private sector loans at low rates. Finance minister Hiroshi Mitsuzuka's decision is seen as a blow for the powerful Finance Ministry, which oversees the hank, Page 6

BA staff back strike action: British Airways ground staff have voted to back strike action and its cabin crew have called for a rolling programme of 72-hour periods of disruption. Talks are to be beld over the next few days in a last-ditch effort to prevent industrial action. Page 16; Editorial Comment, Page 15

Boost for Eurotunnel plan: The prospect of Eurotunnel winning shareholder approval for its financial restructuring has improved after an investor hitherto opposed to the deal agreed to vote in favour. Ms Sophie L'Hélias of Franklin Global Investor Services said her principal client was now instructing her to vote in favour.

\$5.8bn loss for France Telecom: France Telecom, the state-owned operator which may be partly privatised this year, made a net loss of about FFr33.9bn (\$5.8bn) in 1996. Page 17

New Cyprus talks: Leaders of Greek and Turkish Cypriots are to meet for the first time in three years for talks which the UN hopes will island.

Sumitomo to co-operate with Franklin: Sumitomo Life insurance, Japan'e third-largest life insurer, has agreed to co-operate on international equity investment with the Franklin/Templeton Group, one of the largest US fund managers. It highlights growing pressure on Japan's life insurers to provide higher returns amid intensifying competition in the fund management market. Page 17

Japanese racketeering scandal grows: Shares in three of Japan's largest securities houses, Daiwa, Nikko and Yamaichi, tumbled yesterday after a lawyer implied the companies had had improper dealings with corporate racketeers. Page 16

\$5.8bn loss for France Telecom: France Telecom, the state-owned operator which may be partly privatised this year, made a net loss of about FFr33.9bn (\$5.8bn) in 1996. Page 17

Clinton rejects tax-cutting bills: US President Bill Clinton has rejected tax-cutting bills passed last week by the Republican-controlled congress as inadequate. He produced new compromise proposals aimed at achieving an agreement to balance the federal budget within five years. Page 16

Windsor Castle rooms to reopen: Windsor Castle's two major rooms, closed to the public since the 1992 fire, will reopen at Christmas. When restoration work comes to an end the public may be allowed into other areas of

the castle for the first time

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Regulator is set | Prince Charles pledges support for Hong Kong as territory returns to China

Handshake seals end of empire

Ridding and George Parker

A hrief handshake between Prince Charles and President Jiang Zemin of China last night sealed the end of Britain's Asian empire as Hong Kong returned to Chi-

nese sovereignty.
In a solemn and emotional ceremony, British and Chinese eaders watched stlently as the Union flag was lowered. Applause burst out as China's five-star red flag was hoisted

Page 6

Partying and protests

as the PLA arrives Motherland's feest of patriotism

M China's suspicions and

Hong Kong doubts Clues to the future

over Victoria harbour. Minutes before the midnight bandover, Prince Charles pledged support for the people of Hong Kong. He said the territory's success "demands and deserves to be maintained". He expressed Britain's "thanks, admiration, affection and good get you and we shall watch with the closest interest as you emhark on this new era of your remarkable history."

Britain had supplied the scaffolding for the territory's ascent to prosperity. He urged all sides not to dwell on history. "Sometimes we should remember the past the better to forget lt." No-ona could condone the onlym trade which led to Britain's acquisition of Hong Kong, he said, nor the events of the present century which had seen huge upheavals in China.

The ceremonies followed a summit meeting in which Britain and China moved to cement a closer relationship. Mr Tony Blair, the British prime minister, has accepted an invitation to visit Beijing. This signals that in spite of disputes surrounding the handover, the two nations are determined to make a fresh start and share an interest in the prosperity of Hong Kong. the world's seventh largest trading economy.

Their aummit was the climax of several meetings which preceded the handover. It came as the first armed troops from the People's Liberation Army crossed into Hong Kong in a swift assertion of China's

umption of eovereignty. Hong Kong's return has been presented as a landmark by China's leaders, who view the handover as a symbol of its sconomic and political ascent and a step towards reunification with Taiwan. But wishes to all the people of Mr Jiang also sought to reas-Hong Kong. We shall not for- sure Hong Kong that China would respect its promise to maintain the territory's capitalist system and freedoms.

"The Chinese government Mr Chris Patten, Hong will unswervingly implement count down the seconds to hear Mr Martin Lee, leader of denouncing Mr Li Peng, the Kong's last governor, said the basic policies of one coun- Hong Kong's raturn and the Damocratic party, as he Chinese premier. But the mood



An honour guard folds the Union Flag after lowering it during the British farewell ceremony shortly before the handover

try, two systems'," he said, referring to the formula which underpins the transfer of sov-

ereignty. Meanwhile, in Beijing'e

applauded as midnight struck. vowed to fight for civil liber-Pro-democracy groups in ties. Supporters of Ms Emily Hong Kong staged rallies crit- Lau, the pro-democracy legislaicising the deployment of PLA tor, wrapped a giant yellow troops and the replacement of banner around the Legislative Tiananmen Square tens of the territory's elected legisla-thousands watched a clock ture. Thousands gathered to April 5 group wielded placards hear Mr Martin Lee, leader of denouncing Mr Li Peng, the

No Chinese officials attended the ceremony where Mr Patten made his final address. Mr Blair and Mr Robin Cook, the British foreign secretary, boycotted the swearing in of the

Continued on Page 16

Kohl certain Germany will meet Emu target

By Frederick Stüdemann

Germany's chancellor Helmut down," he said. Kohl stood firm yesterday against rising dom estic criticism of the Bonn govern-ment's approach to the single European currency and restated his view that monetary union would take place on time and under the conditions laid down in the Maas-

tricht treaty. Speaking after a meeting of hie ruling Christian Democratic Union (CDU), Mr Kohi said Germany would meet the condition of a public deficit of 3 per cent of gross domestic

qualify for Emn in 1999.

The chancellor added that the German government course" towards monstary union, and that he personally had not the "slightest donbt that the curo will come". The latest internal German

wrangling over the euro involves Mr Edmund Stoiber, the prime minister of Bavaria and a senior member of the Christian Social Union, the CDU's sister party. Mr Stolber has sought to present himself as the guardian of a hard product this year, so as to D-Mark and called for a "con-

Mr Stolber's tactics carry

the threat of opposition to Emu from the second chamwould remain on its "clear ber, where the regional states course" towards monstary are represented and the opposition Social Democrats (SPD) have a majority. Mr Gerhard Schröder, SPD

premier of Lower Saxony, has also spoken out in favour of a delay to Emu, as has Mr Heinz Schleusser, SPD finance minis ter in North Rhine-Westphalia, Germany's most populous state.

Mr Kohl refused to comment directly on Mr Stoiber's

uality for Emn in 1999. trolled postponement" of Emn Mr Wolfgang Schäuble, leader importance of a stability pact as sound as the D-Mark, Mr "The entry criterion of 3 per if the Maastricht criteria are of the CDU/CSU parliamentary for Germans, who recalled Kohl said Germany should ian premier of stirring up pop-

ular fears about the euro. The chancellor also refused to be drawn on how Germany will meet the 3 per cent public deficit target. Many observers predict it will be missed this year, and even in the administration doubts are high.

Instead, Mr Kohl reiterated previous statements about the

tributed to Hitler's rise. The introduction of the D-Mark in 1948 pre-dated the foundation of the federal

its highest authority, the constitutional court.

But while underscoring the importance of the euro's being

1920s wiped out confidence in

ments as to which EU member the financial system and con- states were suitable for Emn membership. He said all states should "do their homework" but that Germany should not play the role of issuing marks. republic, the establishment of otherwise it would invite accusations of arrogance

> Moves to beat Emu currency speculators, Page 3

> > (ii

British Airways in talks to head off staff strikes

By Robert Taylor, Michael Skepinker and Jimmy Burns

Last-ditch talks will be held over the next few days in an effort to prevent the outbreek of industrial conflict at British Airways after more than 2,000 cabin staff last night voted for a programme of 72-hour

The airline's ground staff also voted yesterday to back their union's call for strike action, and they they will decide today what form it

The moves cams as Mr Boh Ayling, BA's chief executive, said he had received a letter from Mr Bill Morris, general secretary of the TGWU union. calling for negotiations over the ground staff dispute. "It is

welcome sign," he said. But Mr Ayling also made clear that BA still intended to sell its catering operations to another company while pro-

tionship" with BA's cabin crew ground staff had withstood who belong to the TGWU, an "feroclous pressure and intimiagreement on pay and conditions had already been reached with cabin crew at the airline

who belong to another union. The first moves to try to resolve the dispute came yesterday after the TGWU announced that Its ground staff members, who include bagyage handlers and ticket desk staff, had voted by a two

BA anti-etrike strategyPage 10 Editorial CommentPage 15 to one majority in a secret bal-

lot to back industrial action in protest at the selling of the catering operations. While 4,150 (62.5 per cent) backed the union call for disruption, 2,485 voted against (37.5 per cent). There was a 69

per cent turnout. Mr Ayling said he was "disappointed" at the ballot result. decide whether to accept But Mr George Ryds, the tecting the conditions of union's national officer for tion. Privately he wants to see employment of existing staff. civil air transport, said it was a deal, but he believes BA's He also said that, while he a "confident vote" for industractics have hardened attiwanted to develop a "new rela- trial action. He added that

CONTENTS

The airline has threatened to dismiss strikers, sue them for damages and stop their pay. It has also prepared wide ranging contingency plans to break any strikes by cabin crew and ground staff by training replacement staff and manag-Cabin crew voted for action

by a similar two-to-one margin in a beliot result announced late last week. This was followed by last night's vote for a series of 72-hour stoppages to begin next week. Only eight of those attending the mass meeting at a hotel near Heathrow voted against the strike call.

Both groups must give seven days' notice of any disruption to BA under the law. The final decision on whether to go ahead with strikes rests with Mr Morris, who will have to recommendations for disruptudes among staff.

35.38

We've achieved more than a great deal in our first year. Today we're celebrating our first birthday, having in the past year executed or advised on a range of privatisations, bought deals and corporate equity and equity-linked offerings totalling more than US\$75 hillion.

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Communist strongly placed to win election as governor of Nemtsov's home region

By Chrystia Freeland

Mr Boris Nemtsov, most popular of Russla's young team of market reformers. munist upset in his home region of Nizhny Novgorod, after the first round of voting for a new governor over the weekend.

The strong Communist showing has also brought him persocal diacomfort because his wife supported one of the losing candidates. prompting claims she had helped to split the anti-Com-

Gennady Khodyrev, the region's former Communist first secretary, with 38 per Sklyarov, with 41 per cent. Three other candidates

polled less than 9 per cent. Because neither of the leading contenders won a clear majority, the winner will be determined by a run-off later this month. A Communist victory in Nizhny Novgorod, often

described as the laboratory of Russian market reforms, would give the leftwing

gramme and to undermine its most highly rated new

slightly behind the city's everything was not as won-centriat mayor. Mr Ivan derful in Nizhny Novgorod as everyone said and that the young reformers make mistakes," said Mr Khodyrev on televisioo over the week-

The electoral race has aiready drawn the attention of Moscow's heavyweights. In a rare show of unity with the Communists, the ultranationalist Mr Vladimir Zhirinovsky backed the Communist challenger. Both nunist vote. opposition a perfect opportu-Preliminary results from nity to criticise the entire nady Zyuganov, the Commin-Sunday'a ballot ahow Mr government's economic pro- nist leader, campaigned per-

sonally in Nizhny Novgorod. man and an open supporter However, Mr Nemtsov, of the reform team. This who dominated regional politics when he was governor and took pains to weaken potential rivals, took a strikingly passive position in the contest. He did not openly endorse any of the demo-cratic candidates, nor did he return home to campaign

against the Communists. Aides defended their boss'a behaviour as a liberal departure from the Soviet tradi-tion of dictating to the provinces from Moscow. Other prominent commentators have heen less tolerant. including Mr Yevgeny Kisi-liev, Russia's most influen-One reason for the st tial television news anchor- . Communist performance is

week he publicly scolded Mr Nemtsov for making a politi-cal miscalculation and urged him to hecome actively involved in Nizhny Novgorod ahead of the second round of voting.

Other analysts agree. fear that Khodyrev will win and his victory will be a celehration of national importance for all the opposition. said Mr Sergei Markov, a Moscow professor of political science. "It would seriously reformer. I fear he has made

the failure of Mr Sklvarov to win the heartfelt support of Mr Nemtsov's team of young market anthusiasts.

"Unfortunately, we did not have a passionate, clearly democratic candidate here, said Mr Igor Maskaev, a dep uty governor of Nizhny Novgorod and longtime Nemtsov ally. Mr Maskaev did not actively campaign for Mr Sklyarov in the first round hut says he will back him in the run-off and urge his colleagues to do likewise.

· Ms Tatyana Dyachenko, younger daughter of President Boris Yeltsin, was yes terday officially appointed One reason for the strong an adviser to the president

uxembourg back in the EU's hot seat

over the presidency of the European Union today. Mr Jean-Claude Juncker, its prime minister, is already predicting e "high-voltage" period in the chair.

Two themes will dominate the next six months; monetary union and enlargement to central and eastern Europe, Yet the outlook for Emu is uncertain, and the battle over the terms and the timetable of enlargement is just about to begin.

In a fortnight, the European Commission will publish its opinions on applications to join the Union from 10 central and eastern European countries. At the same time, it will unveil proposals to reform the common agricultural policy and regional aid as well as a new sevenyear budget package when the current arrangements

nxembourg. the mighty microstate The tiny state is taking over the Union's helm, a role for which sandwiched between it has special talents, write Lional Barbar and Corden Cramb France and Germany, takes it has special talents, write Lionel Barber and Gordon Cramb

> as Agenda 2000 - will be highly contentious. Big net baneficiarles, such as Greece, Ireland, Portugal and Spain, will fight to keep every Ecu, despite pressure to redirect funds towards future new members.

Meanwhile, the Commission's clear aignal that it intends to recommend some - hut not all - eastern applicants for membership is bound to cause tensions among their sponsors in the present Union.

The Luxembourgers are able to call on an experienced team. Many cut their teeth on the 1992 Maastricht treaty negotiations. Mr Juncker drafted the treaty's conditions and timetable for the introduction of the single currency in 1999. Mr Jacques Poos, foreign minister, was around in 1985 when the Union had only 10 members.

One further advantage for the incoming presidency is that the long-running intergovernmental conference is over. The outgoing Dutch presidency met the self-appointed deadline for wrapping up the IGC two weeks ago in Amsterdam.

The new treaty has attracted criticism for being insubstantial, and EU leaders ducked a decision on how to reform the voting weights between hig and small countries which they had previously said was necessary to pave the way for a union of 25 or more countries in the next cen-

> However, the new treaty of Amsterdam incorporates the Schengen agreement on freedom of movement, and provides new opportunities for closer co-operation on inter-

Mierlo, Dutch foreign minister, assured candidate countries that the inconclusive deal had been "scandalously exaggerated" in terms of its impact on enlargement. "We have plenty of time to resolve it. We have years," Emn. he said.

Brussels diplomats argue that the more important result in Amsterdam was that EU leaders, notably Chancellor Helmut Kohl, judged it was more important to sacrifice elusive dreams of a political union in favour of securing Emu as the hullding block for future enlargement.

> One unforeseen complication is a renewed bout of tensions in the Franco-German alliance. These stem partly from the unexpected victory by the French left in parliamentary elections which has

Socialist party into co-habitation with President Jacques Chirac on a platform which is pro-growth, antiausterity, and, therefore, amhiguous about meeting the Maastricht conditions for

At the same time, Mr Kohl, visibly weaker politically than six months ago, is boxed in on Emu. Opponents on the left and right are insisting on a strict interpretation of the Maastricht treaty which says countries' budget deficit should be no more than 3 per cent of gross domestic product; and Bonn is struggling to meet the target. The French government, meanwhile, has signalled it would not meet the precise target in 1997, but intended

to do so in 1998. If there is anyone who can bridge the gap between Paris turbulent autumn.

and Bonn, it is Mr Juncker. He played the role of broker in Dublin six months ago when the two sides agreed on a stability and growth pact to enforce budgetary discipline in the future euro

Under French pressure, new language committing the Uoion to promote employment and growth was added to the stability pact in Amsterdam. The Luxemhourgers expect the next French cavalry charge against German-style monetary and fiscal discipline in the autumn when EU lead-ers are scheduled to hold a summit devoted to employ-

By that time, most coun-tries should have their budgets for 1998 in place and the growth and deficit performances for 1997 should indicate which countries have qualified for Rmu, with or without fudging the criteria. Mr Juncker is braced for a

EUROPEAN NEWS DIGEST

French jobless total leaps up

France's jobless total rose sharply in May, increasing pressure on the new Socialist-led government to secure fast results in its battle to bring down unemployment. The number of people ont of work in the month rose hy 32,400, or 1.1 per cent, to 3.11m, according to seasonally adjusted figures from the labour ministry yesterday.

The increase, which surprised economists, was particularly badly timed for the government, coming just two days after the confirmation of controversial plana by the motor manufacturer Renault, which is partly state-owned, to close a Belgian car assembly plant employing 3,100 people. It brought immediate calls for rapid action from union leaders. Mr Marc Blondel, head of the Force Ouvrière union, said: "The priority must no longer be the reduction of deficits." David Owen, Paris

Lamfalussy's parting shot

Mr Alexandre Lamfalussy, outgoing president of the European Monetary Institute, forerunner of the planned Buropean central bank, warned yesterday that new investment and jobs could be created only if governments took strong action to curh hudgets and tackle structural problems. Monetary policy alone could not do this, he said at a ceremony to mark his retirement. He is succeeded today by Mr Wim Duisenberg, former head of the Dutch central bank.

Mr Lamfalussy noted that general government debt in the EU rose from 56 per cent of gross domestic product at the end of 1991 to above 73 per cent at the end of 1996. This did not create the necessary confidence for consumers and investors.

Calling current levels of unemployment in most EU countries "ethically unacceptable", he said governments had to reduce labour market rigidities and cut non-wage labour costs. Fiscal policies should foster a climate of confidence by implementing "a credible process of reforms", while the right fiscal, financial and regulatory environment had to be put in place for business and job creation. Andrew Fisher, Frankfuri

Schneider accuses the banks



yesterday called on some of Germany's biggest banks to accept responsibility for their part in the collapse of his business empire three years ago. In front of a packed Frankfurt court on the opening day of his trial for credit fraud and fraudulent bankruptcy, he insisted that the banks were fully aware of the risks involved in funding his group's rapid expansion. His property business - which built luxury hotel, shopping

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centres and offices across the newly reunified Germany in the early 1990s - collapsed in April 1994, leaving debts of more than DM5bn (\$2.9bn). German prosecutors allege that Mr Schneider falsified documents and exaggerated expected rental incomes to dupe banks into making bigger loans.

Looking relaxed and without the trademark tounee he wore when his property business was at it its peak, Mr Schneider, now 63, admitted he was not as "innocent as a lamb". But he said the banks were also to blame. "They decided to criminalise me in a spectacular fashion in order to push all the guilt on to me alone," he said in a 50-minute speech.

Mr Schneider fled Germany with his wife just before his company collapsed. He was discovered in Florida before returning last year. Graham Bowley, Frankfurt

Head of Veba unit suspended

The chairman of Veba Immobilien, property arm of Veba the large Düsseldorf-based industrial conglomerate, was suspended yesterday by the subsidiary's supervisory board. Mr Ulrich Lilienthal is in custody pending investigation by the public prosecutor in Bochum, where Veba Immobilien is based, of allegations that he billed his company for building work on his private house and garden. Veba said his arrest was part of "on-going" investigations into the subsidiary.

Veba Immohilien is one of Germany's largest property companies, managing about 137,000 housing units and 550 commercial properties mainly in the state of North Rhine-Westphalia. It has about 1,000 employees and had sales last year of DM1.06bn (\$813m). Earlier this year, it was given responsibility for managing the housing stock of the public housing company, Deutschbau. The German government sold Deutschbau to e consortium owned by Veba and Deutsche Bank for more than DM2bn as part of its privatisation programme. Ralph Atkins. Bonn

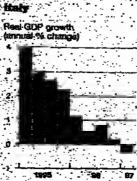
Russian oil stakes on sale

The Russian government began selling shareholdings in six oil companies yesterday in an attempt to revive its controversial privatisation programme and raise revenue The first two stakes were a 21 per cent share of Komitek. a northern Russian oil producer, and 38 per cent of the Eastern Siberian Oil Company, which holds licences to develop some potentially lucrative cilfields. Bidders have until September 12 to submit bids. The

results will be known by October 10. Foreign investors have the right to participate hut domestic groups are tha most likely winners John Thornhill, Moscou

ECONOMIC WATCH

Italian GDP down 0.4%



Italy's gross domestic product fell by 0.4 per cent to the first quarter compared with a year earlier and by 0.2 per cent from the previous quarter. according to Istat, the official statistics institute. It was the second successive quarter registering negative growth, thus technically placing the economy in

recession. However, Mr Carlo Azeglio Ciamui, the yesterday preliminary data for the second quarter pointed to a recovery. The

Robert Graham, Rome

The Danish economy grew by 2.4 per cent in the first quarter compared with the same quarter Growth for 1996 was revised up to 2.7 per cent from 2.4 per cent.

Commission tries to prod EU member states into action Gibraltar and Lift for cross-border banking Spain see HK in

The European Commission said vesterday that member states should not prevent banks from other EU countries offering retail services unless they could show that the restriction was "non-discriminatory, objectively necessary and proportionate to

the defined objective". The attempt to boost crossborder retail banking, ooe of the single market's least successful sectors, comes in the form of a communication. interpreting and clarifying the existing law. Until now, hanks have heen slow to exploit the freedoms granted that all banking contracts be

to them because of widespread uncertainty over what the law says. In particular, the commu-

nication attempts to clear up what is meant by the concept of "general good", a term currently used some member states to justify various obstacles to cross-border banking.

Belgium insist that mortgage contracts have to allow for early repayment - an obligation that deters banks from other EU countries where early repayment is Similarly, France insists

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headlines into the practical business context. Regular features include

door-to-door selling of banking services.

For example, France and

Mr Mario Monti, the single market commissioner, said the clarifications would give "fresh momentum to the

drawn up in French and the freedom to provide banking Dutch government bans services" and sald they The Commission hopes the off the ground.

guidelines will increase the diversity of banking services on offer by encouraging banks to reach out to consumers in other member states. It also hopes that by liberally interpreting the content of the so-called second banking directive it will also assist the smooth development of internet banking. In essence, internet banking across the Union.

would make it much easier for electronic services to get

However, the Commission is oot the final arbiter on the law and its guidelines could be challenged in the European Court by any member

The communication also clarifies the notification procedure for banks aiming to offer cross-border services. services will not have to be notified to all supervisory authorities but will be subject to the rules of the home country from which the bank operates.

The second banking directive came into force four years ago. Since then, the number of branches opened by EU hanks and credit institutions in other member states has risen by 50 per cent. However, retail banking in particular has been hampered hy uncertainty about the law.

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the European Union.

off-shore finance centre and they vindicate the efforts of Mr Peter Caruana, the chief minister, to cleanse the Rock

elected to office last year, will be seeking key constitutional changes in talks in London this month. His draft plan is to have the Home Office assume responsibility for the Rock in place of the Foreign Office, and to have Gibraltar assume Channel Island status.

For Spain this is is simply not acceptable. "We won't be flexible about anything, and I stress anything," the Madrid diplomat said. "unless the issue of sovereignty is put on the table. Gibraltar cannot survive economically if It ignores Spain, and to suggest otherwise is deny

reality." Even if Madrid were ame nable to Mr Caruana's plans, Gibraltar's image presents a problem. "You need centuries of nothing happening. like Jersey, a distillation of Home Counties culture, for an off-shore centre to take off," said Mr Ian Angus, chief executive on the Rock of the accounting firm Coopers & Lybrand. *Gibraltar has long had a raffish repntation and, although it is undeserved now, you can't just shrug it off."

The vexed questions of sovereignty and constitutional change - under the 1713 Treaty of Utrecht, Spain has first refusal should Gibraltar cease to be a colony irritate some of the calmer voices on the Rock, who see that its future must inevitaaccommodation with Mad-

Spain can and does impose severe restrictions on its frontier with the Rock and Gibraltar airport, which is built on the narrow isthmus connecting the colony to mus is particularly conten-tious because it is no-man's land under the terms of the treaty.

"Our priority is not constitutional development. It is a dialogue with Spain." said Mr Solomoo Seruya, a senior. Rock husinessman and a member of Gibraltar's government in the 1960s. "Spain must respect the human rights here and together we must work out an agreement on the airport. That would For Gibraltar such devel- be a breakthrough for confiopments are milestones in dence-building."

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opposite lights Spain and Gibraltar yesterday drew diametrically opposed lessons from the British handover of Hong of smuggling and money-Mr Joseph Garcia, youth-ful leader of the small Giblaundering activities. Mr Caruana, who was raltar Liberal party, said: 'I'm aick of heing asked about this. There was a 99year lease in Hong Kong and there isn't one here."

Ms Ana Asquez, a curator of the Gibraltar Museum, said firmly: "We are talking about two entirely different subjects." Her museum exhibits prints of Spanish

attacks on the Rock 200 years ago, dozens of British regimental badges and a cheroot holder used by Nelson. Shoppers on Gihraltar'a Main Street yesterday brushed aside questions

Tom Burns reports from the Rock on conclusions drawn from yesterday's handover

from Spanish tslevision camera crews. "Drugs here?" exploded one alderly resident in the accented Spanish of southern Spain. "Look at

may be abrugging off events in China, Spain is not, "Two interesting precedents have been set," said a senior Madrid diplomat late last week. "Britain has handed to China a colony (Hong Kong Island] that it held in perpetuity, and it has done so without consulting the popu-

ment is aggrieved that Britain appears to be encouraging closer links with Gib-raltar and self-determination for its population of 30,000 even as it runs down the flag on Hong Kong. Gibraltar recently gained

the right from the UK Department of Trade and Industry to issue its own insurance "passports". This is likely to be followed with the prerogative to issue banking "passports". These will allow financial institutions, aupervised by the authorities in Gibraltar, to open branches anywhere in

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government is still hoping to end the year with 1.2 per

cent growth. The decline was accompanied by a drop of 2.9 per cent in imports and 4 per cent in exports. Therewas a slight increase in family consumption, with durable goods up 5 per cent, giving an annualised 1.5 per cent rise. This was largely attributed to a government scheme to encourage car-buying, which has proved far more popular than expected. Overall industrial output during the first quarter feli 1.5 per cent.

State premier challenges Bonn's wavering on strict interpretation of Maastricht treaty's target for budget deficits

Bavarian dissent fuels Germany's decimal debate



angels would fit on the head of a pin. in modern Germany, politiciane are engaged in a debate of simi- his political reputation to lar intensity. This one, howcan join Europe's economic

At first sight abstruse, the "decimal point" discussion over how many tenths of a might he permissible for Emu has become increasingly aignificant over the

Maastricht treaty limit of 8

per cent of gross domestic

Involving political amhitions, personal rivalries and issues of principle, the debate threatens to become a focal point for dissent over Emu and is already imposing strains on the threeparty coalition led by the Chancellor, Mr Helmut Kohl. It is at the centre of a power struggle in the Christian Social Union of Bavaria, hetween Mr Edmund Stoiber, the state's CSU prethe Bonn finance minister

E u r o p e the controversy has been the acholars sharp deterioration in Gerdevoted many's public finances this mnch time year which has cast serious doubt on whether the counto discussing try can meet the 3 per cent how many criterion in 1997, the critical year for deciding which countries launch the euro. Chancellor Kohl has been raising the stakes. Several times last month he linked

the start of Emu as planned on January 1 1999 and gave many and other countries the impression that, for him, the project was a political and monetary union if their rather than an economic pripublic deficits exceed tha ority. Adding to German concerns has been the unexpected leftwing election victory in France and the admission by the new government there that it will not hring its deficit down to 3 per cent this year.

However, the emergence over the past month of Mr Stoiber as the unbending champion of a strict inter-pretation of the Maastricht criteria for Emu has given the debate a sharper edge. As a eenior memher of a party in the Bonn coalition, he cannot he dismissed lightly. As premier of one of Germany's bigger states which he governs with an absolute majority, he is not beholden to Mr Kohl.

it was towards the end of April, as doubts were growing about Germany's ability to fulfil the Maastricht criteria, that Mr Kohl signalled duction of the euro beyond the planned date.

In a succession of speeches, he has since painted a grim picture of the risks involved in a fallure of the project.

Glving up Emu would be a "capitulation", the chancellor told the Bundestag, the lower house of parliament. last Friday. There would be "negative consequences for exports, investments, jobs in Germany, as well as for further European integration". Although Mr Kohl insisted that the punctual introduction of the euro would be with the "full observance" of the Maastricht criteria, he did not specify what this

This vagueness, although

in accord with the letter of the Maastricht treaty, makes Mr Stoiber suspicious. The Bavarian leader spelled out his position in a series of interviews last month. "The euro will only be accepted in Germany if people have the assurance that this European currency will be as strong as the D-Mark. That is why the CSU insists that the deficit criteria for Germany is 3.0 per cent and not 3.2 or 3.3 per cent," he said

entailed.

He has dallied with the ment. "Our position has always been: stability takes that a delay takes prece- a desire to replace Mr Waigel position. Because of his er'e campaign has temporar- no friend of the chancellor.



Edmund Stoiber: an absolute majority in Bavaria means he cannot be dismissed lightly

the criteria." He has hinted own chances in the Bavarian Mr Waigel has become that Bavaria would call on tha constitutional court to hlock German participation prospect of Emu postpone- in Emu if it became a member without meeting the Maastricht conditions.

state elections in mid-September 1998. Although Mr Waigel has always insisted that e public deficit limit of "3.0 means 3.0", his position is suspect in Munich because

dence over a weakening of as CSU leader and boost his record as finance minister. deeply unpopular, even in his own state, and his position as party leader could weaken Mr Stoiber's attempt to win more than 50 per cent for Emu. of the votes for the CSU.

ily silenced discord over Emu inside Germany's oppodebate in Mr Kohl's coalition on how Germany can qualify

Mr Heiner Geissler, a left priority over the timetable. Critics of Mr Stoiber argue of his friendship with Mr Whatever the truth behind winger in Mr Kohl's Christian means in consequence that his stance owes more to Kohl and his Bonn cabinet such speculation, Mr Stoib-Whatever the truth behind winger in Mr Kohl's Chris-

"criteria fetishism" and insisted that the stability of the euro does not depend on Germany hitting the 3.0 per cent mark. Mr Helmut Hauss mann, European spokesman of the Free Democratic party, junior member of the coalition, says sustainably low inflation will he more important "than a one-off decimal point success'

That is certainly a view shared by the German banking community, which is investing large sums in preparing for Emn. The private hanking association last week expressed deep frustration at the course of the debate. It pointed out that hitting the 3.0 per cent deficit level was an inexact sciencs and that the statistics on which Germany would be judged next spring would be subject to revision.

The 1994 deficit was initially put at 2.6 per cent of GDP before being revised down to 2.4 per cent, while that for 1993 was originally estimated at 3.3 per cent before being revised up to 8.5

per cent. The bankers were charply critical of a "bookkeeper's approach to the Maastricht treaty which, they stressed. provided room for interpre-tation of the fiscal criteria. However, there is no sign of that message gaining the npper hand in the debate between Bonn and Munich.

Peter Norman

onversion rates may have to be fixed before Emu date

the preparations for European economic and monetary union is the method by which national currencies should be converted to

A consensus appears to be emerging among bankers - central bankers and otherwise - that the conversion rates should be announced in advance, either next May when European Union leaders meet to decide who takes part in the first wave of the monetary union or possibly earlier. But many details have yet to be

Wolfgang Münchau reports on proposals to defend currencies against speculators Mr Malcolm Levitt, EU adviser ary 1, 1999, the scheduled starting routes out of the dilemma. One earlier this year. They said the of the markets, turbulence would at Barclays Bank, has made a date for Emu.

series of proposals* to minimise the risk of attacks from speculators in the interim period between May and December 1998. The conversion process suffers from a logical flaw, something which EU leaders overlooked when they drafted the Maastricht treaty. According to the treaty,

conversion rates between

national currencles and the euro

must not be decided before Jann-

EU leaders also agreed at one of their summits that the Ecu, the basket currency of all 15 EU countries, ehould convert to the euro at a rate of one-to-one. The system is inconsistent because there are countries, such as announce the bilateral conver-Britain or Sweden, whose currencles are part of the Ecu, hut which will probably not join in the first wave of Emu. Mr Levitt proposes two escape

ket to include only future euro members. But this would require a potentially divisive and time-consuming change in the

His second suggestion is to presion rates and then fix those rates permanently.

European treaties.

This suggestion hullds on a proposal by four economists in an influential discussion paper

would be to redefine the Ecu bas- bilateral rates should be preannounced and the currencies then left to float freely into the euro without exchange-rate bands. They argued that restrictions would only invite the spec-

> Mr Levitt takes issue with the free-float part of the proposal. He says that "this is the most attractive option considered so far, but if the set of participants

itself is not credible in the view

He then goes on to suggest: that....currencies are locked from that moment? Willingness to accept such a rule would be the acid test of the credibility of the set of countries selected".

A hint that financial markets may be looking to profit from the uncertainty came in a London

field, head of treasury research at

ABN-Amro, said that a preannouncement of hilateral conversion rates "could lead to dramatic arbitrage trades in European financial markets." Interest rates had not fully converged, he "Why not announce next May said, and the rates of the Irish punt and the Italian lira were particularly vulnerable.

Malcolm Levitt, Fixing Conver sion Rates at the Start of Emu, discussion paper, Centre for Studies in Financial Innovation, 18 Curzon Street, London W1. ** David Begg et al, Emu: Getting seminar last week. Mr Tony Nor- the End-Game Right, CEPR, April

President accepts opposition victory in Albanian election

in Tirana

Mr Sali Berisha, the Albanian president, conceded yesterday that his Democratic party had been defeated hy the opposition Socialists in Sunday's parliamentary elections and indicated that he would step

The Organisation for Security and Co-operation in Europe (OSCE), which moni-. tored the polls, said the elec-tions had heen "adequate and acceptable" despite minor flaws in many areas and some very serious problems in a few areas".

In a hrief, conciliatory address, a sombre-looking Mr Berisha, who had confidently predicted victory, said his party would go into opposition and the votes of the Albanian people would be respected.

Apparently referring to pledges he had made that he would resign if the Socialists came to power, Mr Berisha said be would stick to all his previous declarations. "Let's yesterday and at least one

of Albania," he concluded. sald they hoped the president's acceptance of defeat would help stem the widesuread violence that erupted

Western election observers last March after the collapse of fraudulent pyramid savings schemes, some of which had close ties to brating Socialist supporters, the 122 seats Mr Berisha's echoed across the cepital,

Official results are not expected before tomorrow. hut the Socialist leader. Mr Fatos Nano, a former Communist, who is likely to become Albania's next prest-

Monitors said the elections were 'adequate and acceptable' despite 'minor flaws in many areas and very serious problems in a few'

A Democratic party offi-cial was shot dead during Sunday'e polling, and there were several reports of intimidation by armed gangs. But overall the elections were much celmer than expected. However, gun battles resumed in the rebelheld southern port of Vlora

dent, said his centre-left coalition had so far won 95 seats in the 155-seat parlia-

will be held next Sunday in ahout 19 constituencies where no single candidate won an outright majority in the first round. Mr Nano said that, based on returns from his electoral officials, party had held in the previous parliament after flawed elections last year.

Mr Nano said a separate referendum on whether Albania should install a conetitutional monarchy had produced a vote of no more than 20 per cent in favour of the self-declared King Leka, the exiled son of King Zog, who fled Albania in 1939. The monarchists insisted they had won 60 per cent.

Mr Nano, who was briefly prime minister in 1991 and emerged from three years in prison last March, appealed for reconciliation and urged the Democrats to co-operate in rebuilding Albania. But he also made it clear that Mr Berisha had to resign.

Mr Geoc Pollo, geogral secretary of the Democrats, told western diplomats that his party would be a "constructive and loyal oppost-

The OSCE told Albania's political leaders not to interfere in the vote-counting pro cess, which was continuing,

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New Turkish premier pledges 'freedom-loving' government

By Kelly Couturier in Ankara

pro-secular Turkish government led by Mr Mesut Yilmaz, the conservative politician, won the hacking of President Suleyman Demirel yesterday to replace the Islamist-led coalition which resigned last month under increasingly overt pressure from the military.

The new broad-based coalition, which faces a vote of confidence in the coming days, will be led by Mr Yilmaz's free market-oriented Motherland party. It also includes the smaller social answer to e months-long democrat Democratic Left political crisis that pitted party and the conservative Democratic Turkey party. Two other smaller parties

have agreed to support the

new coalition while not tak-

defections in favour of the A new and decidedly new coalition makes it likely that the Yilmaz government will win the vote of confidence in the 550-seat parliament, political analysts say that the new prime minister may not find it easy to keep together the various elements of his coalition.

He promised yesterday: "It will be a government that raises the profile of civilian. democratic and freedom-loving values." The new government is

being viewed in Ankara as the secular establishment'e Turkey's powerful armed forces against the country'e first ever Islamist-led government in the modern era. The government was headed by the Welfare party leader,

Mr Erhakan infuriated the pro-western and adamantly secular military leadership during his one year in power with an occasionally erratic closer ties with Iran and

He also took steps to initisuch as allowing women to wear Islamic headscarves in public buildings and changing office hours to fit fasting

His resistance to military directives designed to thwart radical Islamic activity further heightened tension and fuelled speculation that the military, the self-proclaimed custodian of Turkey'e secular tradition, was preparing Mr Erbakan ultimately

coalition would be reconstituted under the leadership of his secular coalition partner. foreign policy, which Mrs Tansu Ciller, the leader included attempts to forge of the conservative True Path party, were dashed when President Demirel selected Mr Yilmaz, and not ate Islamic-oriented reforms, Mrs Ciller, to form a new government

"Our government will meticulously guard the tenets of the republic," which include secularism, Mr Yilmaz said after the president approved his new

Mr Yllmaz, who is 50, has been prime minister before hut he is seen as an earnest if lacklustre politician, perhaps best known in recent years for his intense political

to uphold ruling on US beef

World Organisation was last night expected to upbold an initial ruling that the European Union's nine-year-old ban on imports of bormone-treated US beef was illegal.

Such a conclusion could ultimately force the EU to lift the ban, imposed in 1988 amid fears that bormones could harm bealth, or pay bundreds of millions of doilars to the US in compensation for lost exports.

The final report, due to be circulated to Brussels and Washington last night, was expected to confirm the findmgs of May's interim report that the ban broke WTO rules and bad no scientific justification.

But the EU is almost certain to appeal against the ruling, either through the European Commission, or actions by one or more member states.

France, which has urged Brussels to take a firm line with the US, has said it is prepared to ban imports of hormone-treated meat even if it means beavy fines.

Lawyers said that if the initial ruling was upheld, it could open the way to a series of challenges to trade restrictions on the ground that they result more from consumer pressure than hard scientific evidence. One target area could be existing or future curbs on genetically modified foods.

The return of US beef imports would also be another blow to European beef farmers hit by the "mad cow" crisis. EU farmers fear that at best, US beef could substitute for their own product, or at worst, that public concerns over was starting to return.

But US trade and farming officials, who say US beef sales to the EU could be up to \$250m a year, have hailed dent-setting victory.

The WTO's interim ruling backed the US complaint that the EU ban was illegal because no risk assessment bad been carried out on bormones used by US farmers.

The Commission or member states can appeal against the ruling up to 10 days before the WTO disputes settlement body meets at the end of the month.

Even so, an appeal could be delayed until September, unless the US called for a special meeting of the dispntes body during the August boliday. The dis-

WTO set Indonesia issues arms sales warning to UK

By Peter Montagnon in Hong Kong

Britain could lose its lucrative arms trade with Indonesia if the new Labour government insists on a broad link between buman ter, warned yesterday.

rights and equipment sales, Mr Ali Alatas, foreign minis-"If arms sales are linked by any country to what we

believe are extraneous

find other suppliers," he said would be met. in an interview. "It's not for nothing that they call it the arms bazaar.

Mr Alatas said he had discussed Britain'a current review of its defence sales policy with Mr Robin Cook, UK foreign secretary, on the sidelines of the Hong Kong handover ceremonies. Mr Cook had assured him thet the review was not specifically directed at Indonesia

Separately, Mr Cook confirmed that the policy on defence sales was under "We are currently reviewing our criteria for arms sales on an overall basis. It may well turn out to have implications for a number of countries, of which Indonesia may be one," he

"That does not mean we do not wish to have a perand that existing contracts fectly proper commercial

which is not just In the interest of Britain but also in the interest of Indonesia." Britain supplies Indonesia

with a large number of Hawk fighter aircraft and other equipment including riot control gear. In return Indonesia has given assurances that the equipment will not be used for repressive purposes or in the former Portuguese territory of

rights lobby groups that British equipment has actually been used for internal repression has made the sales controversial in the UK. Mr Alatas denied these allegations, but said Indonesia could not accept any British requirement that it on weapons intended for

external defence. His firm lina follows

of F-16 fighter sircraft from the US, following congressional efforts to link the sales to its human rights record.

Asked if he had been reas-

Mr Cook, Mr Alatas replied simply that be was "at least better informed". Indonesia now awaiting the results of the review, which he expected within a few weeks, but he stressed that

exporters being disadvanaged in civilian markets. Contrary to some lobby group claims, there was never a connection between Britain's willingness to sup ply arms and Indonesia's exports, he said. "Both sides know very well that we have a very solid economic relationship. Britain is the second largest investor ln

Boeing hopes high for deal

By Nancy Dunne in Washington and Emma Tucker In Brus

on merger

Boeing officials yesterday expressed optimism that US regulators would today allow a proposed \$13bn merger with McDonnell Douglas, creating the world'e largest aerospace company with more than 210,000 employ-

The Federal Trade Commission has until midnight tonight to halt the deal. Ms Sherry Nebel, Boeing spokesman, said both companies were confident shout the conclusion "based on our ability to provide the documents they needed and answer their questions in a way that would answer their

concerns' Ms Nebel was also optimistic that regulators in Brusels, who have been vocal in their doubts over the deal, would ultimately approve the merger, despite what she described as "a very differ-

ent" regulatory process. Boeing last night submitted to the European Commission a formal list of remedies to its proposed merger with McDonnell Douglas which it hopes will meet Brussels'

A spokesman for the com-- which had until midnight to hand over its docu-Boeing had drawn up "constructive proposals which meet all three broad areas of the Commission's concerns".

The Commission has three main concerns shout the

The first is the 20-year exclusive supply contracts with American Airlines, Delta Air Lines and Continental Airlines of the US. Secondly, Brussels is worried about the size of the merged company, which would control two-thirds of the world market for passen-

of freight transport sales.

The third concern is the possible spillover to Boeing's commercial activities from the merged company's access to military technology and funding.

The proposed and the Commission's reaction to them will be presented to an advisory committee of national competition experts on Friday. A final Commission verdict is due at the end of the month. The ruling before Boeing and McDonnell Douglas sharebolders hold simultaneous meetings on July 25 to vote on the deal.

US company has drawn up proposals to allay Brussels concerns

The US press has reported that Boeing is prepared to drop exclusivity arrangements with Delta, American and Continental airlines in order to win regulatory backing for the merger. It is believed this would help satisfy Boeing's rival, Airbus industrie, the European con-

sortium Speculation has centred on ments - confirmed that another possible "remedy" divestment of some McDonnell Douglas assets, including the Californian assembly plant where the company builds DC-10s.

Boeing is so far ahead of all rivals that it has been hiring replacements for that Boeing has negotiated a few years ago. Last year it won orders for 717 aircraft, compared with 350 for Airbus and just 38 for McDonnell Douglas.

So far this year, Boeing has announced orders for over 130 aircraft worth more than \$9bn. It needs McDonger aircraft and 95 per cent nell Douglas's workforce to help meet demand.



with rapld deregulation in Japan's retailing industry and the rise of discounters in throughout Japan. response to growing consumer demand for better Among the recent foreign success stories in Japan are the US discount toy retailer, Toys R Us, and clothing

retailers such as the Gap and Eddie Bauer. Many regard the ultimate test for foreign penetration. of Japanese shopping culture, bowever, as the quest to build and operate massive shopping complexes and fill them with foreign, as well as Japanese, retailers. Two US groups are currently trying to negotiats their way through a maze of local and date sites for six other malls. national government regula-

tions to achieve this objec-One of the earliest and most ambitious entrants to bormones could undermine large-scale retailing in Japan for local government confidence in beef just as it is American Malls interna-sporoval. The company also tional, an offshoot of Western Development Corporation, a leading US developer starting building the Morlya of retail and office com- complex next year, for complexes including the coun- pletion by 2000.

lion-dollar malls called "retail thame parks"

AMI selected a site for its first project in the town of Moriya, 35km north of Tokyo, and began negotiating with local landowners to purchase 800,000 sq m on which to build Japan's largest shopping mall, AMI said the mall would be the first of its kind in Japan, combining more than 200 speciality stores with at least 20 department stores, cinemas, an in-house theme park and parking for 10,000 cars. At the same time, the company drew up plans for a similar mall in the port city of Kobe, and began looking at candi-

Earlier this year, AMI said most landownars at tha Moriya site had agreed to the company's offer, smoothing the way for AMI to apply began negotiating with contractors with a view to

Moriva site is not under cultivation, but the ministry bas refused to change tha land's status Critics of the ministry's

stance say the government is using the law to block the entry of foreign retailers and warn that continued refusal could trigger another US-Japan trade dispute. They note that farmland easily won approval for conversion into golf courses and resorts during the "bubble economy" of the late 1980s. The company's chairman

Mr Herbert Miller, said this week be would continue negotiations with local authorities and landowners and deal with higher-level opposition when the time "The mall devalopment

process is difficult anywhere in the world," he said. "What we've learned in Japan in the past 21/2 years is to be patient, to work with the communities ... and try to find solutions which meet the needs of both local and national authorities." Meanwhile, MGS Japan, s



nese marketing consultancy, wants to build a 300,000 sq m mall in Osaka. MGS intends to develop four other malls in Japan by 2003, although retail analysts say MGS has encountered opposition from large Osaka-

Neither MGS nor AMI is

nature of their negotiations with local lobby groups and the anthorities. In the long term, analysts

say, the entry of large mail developers to Japan is inevitable and will revolutionise traditional retailing, including the rigid relationships between developers, department stores and speciality

Europe hopeful on India imports deal

By Khozem Merchant in New Delhi

India yesterday unvelled an sumer goods over some five to seven improved proposal to lift controls on consumer goods imports, which still falls sbort of demands made by lts main western trading partners. A European trade diplomat was

a deal before talks end in Geneva tonight. The US, Japan and the

The revised Indian plan presented to WTO members yesterday envisages lifting controls on 2,700 conyears, still a long way off the two to three years demanded by industrialised countries.

A deal may be struck if the Indian side agrees to remove controls on "cautiously optimistic" India's "new key consumer goods, farm products. flexibility" would yield the basis of cars and alcoholic drinks in the early years of the phase-out period. This would satisfy a central demand European Union have threatened to of the industrialised countries, putes body has 60 days to go to the World Trade Organisation which have sought quick access to disputes panel if a stalemate occurs. the Indian consumer goods markets.

cussed if the sectors that reflected our priorities were front-loaded," the diplomat said. In exchange, the and Tariffs, allowing countries trading partners could "show understanding to one of two sensitive volatility to protect domestic sectors areas such as agriculture".

India argues its economy cannot protecting its consumer markets.

agricultural sector, which could be eign exchange reserves of \$23bn, exposed to cheap imports from European Community farmers.

"Five years could only be dis- tively priced foreign goods. It justified protection under Article 18 of the General Agreement on Trade experiencing balance of payments with high tariffs.

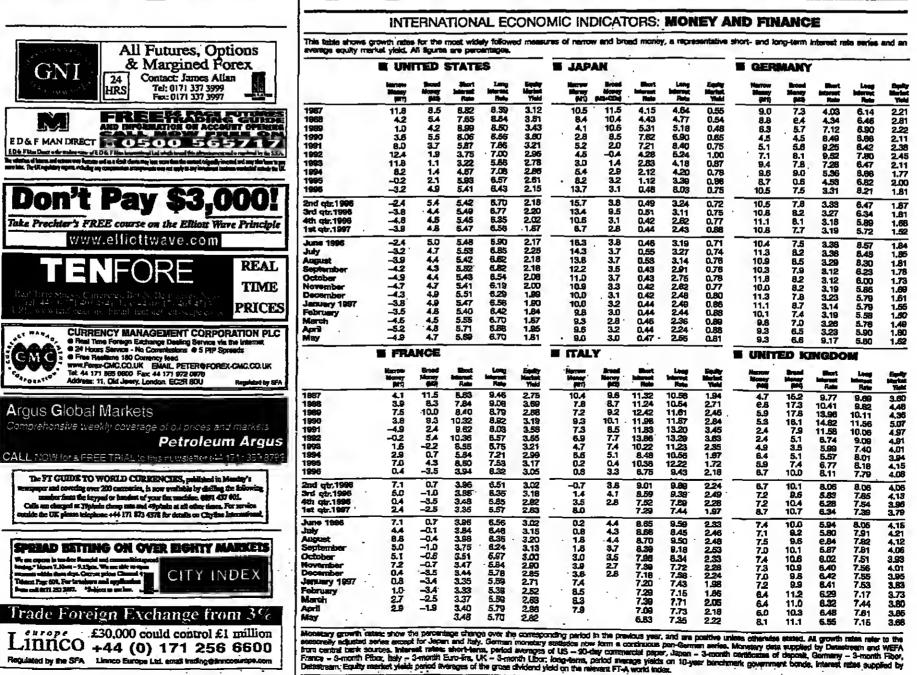
In India, the authorities have pri-vately conceded room for manoeu-Monetary Fund said India's balance vre is limited. They want to play of payments position could withdown the competitive fall-out on the stand an influx of imports. With for-India could no longer use balance of payments weakness as an excuse for. withstand sharp inflows of competi- Editorial Comment, Page 15



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***HOLD SHAFT MANAGEMENT IS A WORLDWIDE GROUP OF COMMISSIONABLE. IN TWISTINGS A FUNCTION AND REAL OF A SECURITIES OF A SECURITIES

Motherland Former colony heads into the unknown has feast of patriotism

China last night celebrated Hong Kong's return to the mainland with a mass outpouring of patriotic fervour orchestrated by a propaganda machine bent on extracting maximum advan-tage from the occasion.

Across the country, from tiny rural hamists to large cities, the huge population marked Hong Kong's return jubilantly with aongs and dances. China's largest-ever television audience tuned in to the handover ceremony.

Some 100.000 peopls day and the handover. crammed Beijing's central Tiananmen Square for a gala performance by pop stars, massed choirs and dancers display at midnight celebrating the transfer of sover-

Eight years after the army crushed pro-democracy protests in and around the compares with the handover square. Tiananmen had once again become the focus of international attention. But China clearly hoped that last night's scenes of celebration and joy, beamed around the world from its most controversial landmark, would Great Hall of the People to help erase some of the mem-

In Shanghai, China's largest metropolis and nascent enly Peace and Forbidden financial centre, 10,000 packed the Bund, the city's colonial-era waterfront to embrace Hong Kong's return

demonstrators were killed.

Shanghai's Nanjing road, shoppers taking advantage national flag at dawn. The of "Welcome the return of official China Daily summed of "Welcome the return of Hong Kong" sales.

Banners strung across the to the Motherlandi": "Wash Hong Kong realises a long-away a century of national cherished dream of all shame!": "'One Country, Two Systems' is the ingenious formula to reunify the Motherland!" China's cities ily reunion." have been turned into a lanterns and other adornclal Xinhua news agency, 100,000 red banners were deployed throughout Beijing

China's celebrainry mood is being oiled by saturation TV coverage. State television began a marathon 72-hour

broadcast soon after dawn yesterday devoted to the

Special broadcasts on radio and TV feature pop stars and choirs from factories, schools and the People Liberation Army, performing such songs as "Singing in praise of our Motherland", "The Return" and "No Communist Party of China, No

Today is the 76th anniversary of the founding of the Communist party and People's Daily, the party nswspaper, in a front-page commentary amplified the connection between its birth-

"With irrefutable facts. history has declared to the world that without the Communist party of China...the culminating in a fireworks smooth return of Hong Kong could not have been possible," said the paper.

Tiananmen Square has witnessed epic events in the past half-century, but none celebrations - part concert, part fiesta, part propaganda

Performances carried by powerful loudspeakers echoed between monuments flanking the square - the the west; Mao's mausoleum ories of 1989, when dozens of to the south; the Museum of Revolutionary History to the east; and the Gate of Heav-City to the north.

The seven hours of partying on Beijing's central concourse carried the theme Beiling Blesses You, Hong Kong". Celebrations were China's premier retailing due to an end with the cerestreet, was jammed with monial raising of China's up official sentiment in an editorial yesterday: "It will street proclaimed: "Warmly be a watershed day for his-welcome Hong Kong's return tory books... The return of tory books... The return of people of Chinese origin. We share with the world the happiness of the grand fam-

The Beijing party will conmass of colour with banners, tinue today with perfor mances at the Workers' Staments. According to the offi- dium and a fireworks display

President Jiang Zemin and other Chinese leaders return from the handover ceremony for the Beijing events, which include triumphal gatherings in the Great Hall of the To a severe Chinese Chinese patriotism among its citi-bureaucrat, Hong zens.

worrying place. Bei-jing sees its newly re-acquired terrltory as a botbed of kung fu movies, karaoke bars and corrupt business." HONG KONG Says Mr Michael Yahuda of the Lon-

don School of Economics. A degree of suspicion is inevitable for any government taking on a aophisticated population with a standard of living 60 times higher than its own. China is worried that its new subjects may turn out unruly and polluts its own social

Its natural temptation might thus be to stifle Hong Kong's individual character. It matters much to Beijing that Hong Kong is now seen as an integral part of China even if its political and economic system is different. As to that system, one model admired by Mr Tung Chee-bwa, the territory's new chief executivs, is the compliant,

orderly and prosperous Singapore. But Hong Kong'a social values are complex and unique in Asia. Whether China could bend them easily to its own is another matter. Ironically, the handover has reinforced Hong Kong's own itions as much as it has stirred

Singapore's communitarian democracy with its limits on indi-vidual rights and political debate would fit badly into the Hong Kong template. Moreover, Singapore justifies its tough regime by the need to build a sense of nationhood, and Hong Kong is not a country. Equally bad models are the cor-

rupt democracles of South Korea and Taiwan. Hong Kong people have less experience of democracy than these other regimes, but they have longer experience of the appli-cation of democratic values to government, particularly where the law is concerned. They expect high Hong Kong has one of Asia'a

highest standards of living and a large middle class. Its population has always been transient, but since 1991 more than half its people were born in Hong Kong itself. Young people identify strongly with the territory even though they also feel Chinese. Since Britain felt secure in its

role as colonial master, it permitted more freedom of speech than some of Asia's authoritarian regimea. Successive governors maintained a rule of law and, in the last two decades at least, did much to stamp out corruption. They fostered a competent civil and open policy debate. Unlike in

simply not handed down from on high. Still, Hong Kong has difficulty drawing up all these formative forces into a cohesive sense of its own ideotity.

According to Ms Elizabeth Sinn. history professor at Hong Kong University, there is a large differ-

People feel both proud to be from Hong Kong and proud of their Chinese heritage, even if they do not always support the Communist party

were born in China and the bahy boomers, born in Hong Kong, who grew up during the 30 years after the 1949 Chinese communist revolution when there was almost no

contact with the mainland. With the opening up of China since Deng Xiaoping's reforms, contacts have resumed. People feel both proud to be from Hong Kong and proud of their Chinese heritage, even if they do not always "Reunification really began in the former governor Chris Patten's

peopls went back to die in their villages," says Ms Sinn. Research by Mr Michael de

Golyer of the Baptist University points up other differences within Hong Kong. Perhaps because they are better educated - free secondary school education only started in Hong Kong in 1978 - young people are more outspoken than their elders. The conservative bias of Mr Tung's circle of advisers does not take this into account, he says. Failure to consult could he a source of tension.

Hong Kong's remarkable passion

for newspapers belies the received wisdom that the territory is indifferent to politics. Here again, differences in background may matter. Ms Elsia Tu, the British missionary who has waged heroic battles in defence of Hong Kong's poor since the 1950s, says local people mostly want improved social conditions with better housing, pensions and job security. They are not interested in political

Yet the middle-class readers who devour Hong Kong's 50 separate newspapers display a keen interest in the world around them. By and large, they have shown realism in accepting China's decision to abolsense of pride in its own trad- service with a tradition of vigorous support the Communist party. ish the legislature elected under

late 1970s when people went back to China to set up factories, mar-ried women there, and a lot of old ment of curbs on civil liberties shows a limit to that tolerance An abhorrence of corruption

"Kollomy

unites almost everyone. "If you don't deal with corruption. you will have the same problems as we had in the 1960s when we had riots," says Ms Tu.

But many young people are cynical about the prospects for the lon-ger run. Mr Patrick Wong, president of the Hong Kong University Students' Union, doubts whether China will ever allow a fully elected local legislature or a popular vote for the position of chief executive. "I guess freedom of expression will gradually decrease over the years."

For the time being, though, Mr Wong and others of his generation will continue to want their say. Proudly displayed on the terrace outside the students' union is the "Pillar of Shame" sculpture by the Danish artist Jens Galschiot which commsmorates those who died in the Tiananmen Square massacre.

The sculpture is in a public place, though its position inside the campus obscures it from public view. It is an uneasy compromise, hut one of a sort Hong Kong will have to learn to live with for a long tims to come.

Peter Montagnon



This first group of 509 soldiers of the People's Liberation Army arrive at Hong Kong's border checkpoint more than three hours before yesterday's handover. Four thousand more PLA troops are scheduled to enter Hong Kong today.

PLA arrives among the territory's inwer in Hong Kong As empire bowed out of

protests as the

Partying and

Hong Kong last night, it left in its wake a night of ritual, revelry and wariness about the mornings after.

Even before the Royal Yacht Britannia headed south from Victoria Harbour, under sombre skies, a vanguard from the People's Liberation Army had swept across the border to lay claim to China's sovereignty.

You must love the people of Hong Kong," proclaimed General Liu Huaqing, as he sent the soldiers on their tion, no dramatic decline way. "Do everything accord- was to be expected, he ing to the law. I hope you can bring justice into full play and resist all kinds of evil winda."

Brash parties across the territory betrayed few fears about their new guardians or the One Country, Two Systems formula designed to underpin Hong Kong's prosperity after the midnight handover. But many were in two minds as the clock ticked to the end of British

not colonial government," said Ms Emily Lau, an independent legislator booted from office by the establishment of a Beijing-appointed chamber. She has tied a yellow ribbon around the Legislative Council building to publicise her.plea.

A crowd of supporters awaited the arrival of Mr Martin Lee, leader of the Democratic party, who had promised to scale a ladder to deliver a speech from the firing lasers and fireworks. building's balcony.

out," said one demonstrator, seated on the rain-drenched ground watching a film of the 1989 suppression of pro-democracy protests in Bei-jing. "Ws want to be part of China, but we don't want to be part of that," he added, gesturing towards the screen near the Legislative Council. Surrounded by gathering crowds, some protesting, others celebrating the transfer of sovereignty, the colo-

blocks. Alone among the downtown buildings, it was bereft of lights and symbols proclaiming the handover.

Red bauhinias, symbol of the new administration, hlazed from almost every harbour-front huilding. Alongside were pink dol phins, native to the Pearl River estuary and mascot of the handover celebrations.

As one emotional expatri ate remarked, the pink dolphin is an endangered specles. Hong Kong, too, he said, would never be tha same. No post-colonial reacbelieved.

But neither could Hong Kong remain unchanged with the influence from the mainland. "It will be inevitable that this place becomes more lika China," he declared. "It has been doing so for many years."

For many others, the hig. concern was where to be seen or which party to attend. "I have to get from the Peking opera in a ball at the Peak," said the wife of "Come hack democracy, one wealthy Chinese businessman. "The hig parties will start tomorrow," she added, referring to a month of patriotic performances and celebrations.

In the coming weeks, Hong Kong will play host to orchestras, dance troupes and concerts. Ten thousand pigeons will be released today, to head bome to China in a symbol of reunification. A flotilla of barges will cruise Victoria Harbour

That harbour has been We will continue to speak transformed since the first British trading ahipa anchored there more than 150 years ago. It has been narrowed to a channel by the reclamation of land for commerce and housing and the convention centre where the union flag was lowered at midnight.

The question on every-body's mind, as the five star how far the changes it her-alded would extend beyond the symbola of sovereignty.

Clues to how life will be after the handover

How Hong Kong changes after the handover will be as hard in monitor as it will be important for the territory's residents and international business. Ten clues to the post-colonial climate are:

 Comings and goings. Diplomats estimate that between 500,000 and 600,000 of the territory's 6m people bave foreign passports. Many more have a right of abods overseas. Many of these may vote with their feet should the transition prove difficult. Trends to watch are emigration figures, which fell to 40,300 last year after peaking at 66,200 in 1992. Also worth scrutiny is the number of foreigners in Hong Kong - which bas climbed from 251,200 at the end of 1991 to 438,000 at the beginning of this year.

2. The message from the markets. Yields on 10-year Hong Kong exchange fund notes are about 7.2 per cent, some 55 basis points above 10-year US Treasury bills. This demonstrates confidence in the currency link with the US dollar and with underlying economic prospects. So, too, does the proportion of banking deposits in Hong Kong doilars. which has risen from 52 per cent at the beginning of 1995 to 60 per cent today. Should the yield gap rise or the share of Hong Kong dollar deposits fall, jittsrs would

3. International business. Hong Kong's ple, one Sikh temple and one synagogue. prospects depend to a large extent on its 6. Marches and movements. New laws on prospects depend to a large extent on its attraction as a regional business centre. The number of foreign companies registered in Hong Kong has been growing steadily, from 4.310 at the end of 1995 to 4.600 at the turn of this year. That trend could reverse if the business playing field is tilted by the transi-

4. Where is Martin Lee? The leader of Hong Kong's Democratic party. Mr Lee will be booted from the territory's elected legislature when it is replaced by a China-backed body on the transfer of sovereignty. Mr Lee has made it clear he wants to remain active in politics and to return to the legislature due to be formed by elections in the first half of 1998. His presence in the new body would be a positive signal about electoral rules and conditions and about the new administration's tolerance. His absence from politics, or eveo from Hong Kong, would

send the opposite message.
5. Churches and religion. China has promised that freedom of worship will continue after the handover, but there are fears within the religious community of growing pressures. At present there are 78 Christian churches, 600 Chinese temples, four main places of Moslem worship, one Hindn tem- ratio rise, that would be a warning.

demonstrations have drawn criticism from pro-democracy forces and foreign diplomats. While the government-in-waiting insists civil liberties will be maintained, attendance at marches will signal public perceptions about social freedoms. More than 50,000 were present at a vigil this month to commemorate

7. Corruption. The biggest fear among rate. Hong Kong people is that graft will rise after the handover. Not only would this make the territory a worse place to live and do business, it would also undermine the credibility of its political institutions. After a jump in 1992, corruption reports have stabilised at about 3,000 a year. A surge in reports could signal trouble. So, too, could a fall in the proportion of complainants willing to identify themselves - currently 70 per cent.

8. Domicile decisions. Nearly two-thirds of Hong Kong's listed companies are domiciled overseas - 379 out of 610. Tax reasons are less important than considerations of corporate security and the rule of law, given the territory's tiny fiscal burden. So, should the

9. Language. An International business city, Hong Kong's prospects will be partly determined by standards of English. Some 38 per cent of the population is fluent in English, but employers fear that standards may fall. After the handover, schools will have the option to teach in Cantonese rather than English, and there are falling numbers taking the English language certifithe 1989 Tiananmen Square massacre. Over cate of education exam. Of the 75,058 the previous few years, attendance was that sat the test last year, 52.5 per cent between 30,000 and 40,000. scored what is generally considered a pass

> 10. Rolls-Royces. Hong Kong has long been the hottest market for the British luxury car. As a feel-good purchase for the territory's high rollers and a measure of any anti-British backlash, sales will provide useful pointers. After a slump in 1995, when just 43 took to the streets, turnover has rebounded to 51 so far this year. Mr Spencer Lam, sales manager for MD Motors, the Rolls-Royce distributor, says the figures show there is little to fear from any anti-British sentiment. "China wants Hong Kong to be its showroom," he says.

> > John Ridding, Louise Lucas nial legislature stuck out

One. Peregrine, the world's number one bookrunner of Asian equity issues in 1996 and 1997.* PEREGRINE

Japanese to close Thai finance houses hit again development bank By William Barries in Barries in Barries

The Japanese government said yesterday it would close ambitious reform pro-Japan Development Bank gramme, which aims to institution that makes long-term loans at low rates to the private sector, mainly for domestic infrastructure projects, Gwen Robinson

reports from Tokyo. The decision, announced overseas. At the March 31 by the finance minister, Mr end of Japan's fiscal year. Hiroshi Mitsuzuka, is seen as a blow for the powerful Finance Ministry, which oversees the bank and has repeatedly opposed efforts to close it. Mr Mitsuzuka said he would "take full responsibility for convincing ministry officials" to support the hank's functions to other abolition plan.

(JDB), the quasi-government streamling government-affiliated institutions or abolish them altogether. JDB, establisbed in 1951, is capitalised entirely through government funds at Y323bn (\$2.8bn) and has 19 offices, eight of them JDB's outstanding loans amounted to Y15.525hn

promissory notes.

Mr Mitsuzuka said the tims frame for the bank's closure would be decided by the prime minister, Mr Ryutaro Hashimoto. There are no plans now to shift the institutions, he added.

Thai regulators turned the screw on shaky finance houses again yesterday by imposing a 14 per cent ceil-ing on the interest rates they can offer the holders of

This will help to alow the economy by bringing interest rates down generally and ahould ease the cost presaures on finance bouses themselves. But the move can only encourage the flight of depositors to quality

The authorities are now clearly committed to squeezing many of the weakest of the country's 91 finance houses out of existence. Sixteen non-bank lenders were suspended from operat- out of business.

ing on Friday and given a fortnight to come up with plans to merge with stronger The move has been widely

welcomed as the first concrete signal that the government is prepared to see blood shed in cleaning up an industry that has been devastated by over-enthusiastic lending, especially to prop-erty developers, in the first half of this decade. Few, if any, of the 16 - which include some of the sector's higgest names - are expected to survive as separata

entities. Observers have taken with a pinch of salt the televised promise on Sunday night by

bouses that do not have the protection of bank parents are said to be in the process of raising capital - an excruciatingly difficult exercise in the circumstances.

This was underlined yesterday when it was con-firmed that Finance One, a member of the unfortunate 16 and once the country's biggest merchant bank, had failed dismally with a Bt8.2bn (\$240m) rights issue - less than 1 per cent being taken up. Central bank officials

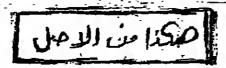
that acquisitive companies need only take over the good asssts and liabilities of a Gen Chavalit Yongchaiyudh, troubled company, the original management can be left more firms face being forced. with the unenviable task of which could be awash with managing the unwanted cash."

switching out the lights. Yesterday's announce-ment, that finance houses and banks will be restricted to paying promissory note holders and depositors 14 per cent and 12 per cent interest. respectively, answers bank criticism that non-bank rates of up to 20 per cent have

own rates firm. Government guarantees to stand behind all deposits have allowed customers to take advantage of the higher rates offered by some of the made it clear in recent days weakest firms, Mr Neil Saker, SocGen Croaby's regional economist in Singa-

forced them to keep their

pore, pointed out.
"Money will now flow



NEWS: THE AMERICAS

US economy on moderate growth path

US consumers' spending increased 0.3 per cent in May from a month carlier, further evidence the economy remains on a moderate rate of over 8 per cent in January growth path heading into the sum-

an acceleration from the 0.1 per in the first quarter. cent rise recorded in April, and was the fastest rate of spending rose at an annual rate of growth since January, the just under 4 per cent, a slower Commerce Department reported pace, but one that still suggests yesterday, Personal incomes also demand remains strong. Most

could become a symbol of security for cargo transpor-

the government's pro-private tation that is currently

years of civil war created the should also get a boost from

conditions necessary for a a government drive to

drive to renew the country's upgrade the country's

Mr Henry Posner, RDC's 26 per cent of which is

year concession to the track Arzu, a businessman turned

To my knowledge the to private companies, it is

moved 100 per cent by

Meanwhile, trucking

13,238km road network, only

paved. Although the admin-

istration of President Alvaro

politician, follows a policy of

contracting out road projects

truck," he says.

sector modernisation.

infrastructure.

early last month.

years ago.

The treaty that delivered

peace last December after 36

president, visited Guatemala

last week to finalise a 50-

awarded to the company

rehabilitation of a railroad

system that has been com-

pletely shut down has never

RDC operates the 600-mile-

Argentina. The company has

been keeping an eye on the

The first phase of the RDC

and a 5,000-mile ronte in presidency.

Consumer demand has slowed significantly from its frenetic pace of the first two months of the year. Consumption rose at an annual and February, a surge that was the main factor behind a 5.9 per cent The increase in spending marked increase in gross domestic product

in the three months to May. grew by a seasonally adjusted 0.3 economists think the economy

of the year, in line with the rate of a slump in April. growth normally considered. Neither figure is expected to policymakers appear to believe consistent with stable inflation in have much effect on the inflationary pressures have eased the long term.

in May, reported by the Commerce interest rates. Department yesterday. New sales earlier, much faster than most

A derelict railway is to be revived in drive to restore crumbling infrastructure

grew at an annual rate of about performance recorded in the first the rapid pace of growth in the 2.2.5 per cent in the second quarter three months of the year, following first quarter, but, as the economy

deliberations at this week's sufficiently to permit them to Another indicator of the meeting of the Federal Reserve's maintain a steady stance. economy's continuing strength was open market committee which will a sharp increase in new home sales consider whether or not to raise US

rose 7 per cent from a month unchanged at its last meeting in been accompanied by higher economists had expected. The hold again at the meeting today the lookout for any signs that increase takes the rate of home and tomorrow. The central bank costs, especially wages, might sales in May back to the strong lifted rates in March in response to accelerate in the coming months.

has slowed since then, Fed

But the longer-term outlook for US monetary policy remains uncertain. Though robust demand The Fed left short-term rates growth in the past year has not May and is expected to remain on inflation, the Fed will remain on

AMERICAS NEWS DIGEST

Deadline for **US** welfare

State governments in the US face a deadline of today to put into place programmes to implement welfare reform the biggest American social policy experiment in decades. The law ending six decades of federal-guaranteed

assistance for the poor is nearly a year old, but today is the deadline set by It to force state implementation. State and local governments are already operating a wide array of experimental plans to help put welfare

recipients to work. The law issues broad requirements: half the welfare caseload must be working or in "work related activities" such as community service by 2002; 90 per cent of two-parent families must be working within two years. No one will receive welfare payments for more than five years in total.

But beyond that, states can design their own programmes. They receive a lump sum of federal money for welfare payments. They determine how it is spent and who receives it.

Judging the effect of programmes so far is difficult. Welfare rolls have fallen by 19 per cent over the past four years, hut much of this could be explained hy strong economic growth sucking the poor into the Patti Waldmeir, Washington

Caricom seeks market details

Leaders of the 14-member Carlbbean Community (Caricom) will discuss the final arrangements for creating a common market by 1999, when they meet on Jamaica's north coast today. The community has been struggling to

create a common market for the past 10 years. It has managed to created a customs union, and hoped to establish a regional capital market in 18 months. Delegates say the annual summit is overshadowed hy

investors," says Mr Rodas, increasing concern that the economies of some members pointing in particular to will be damaged by a WTO ruling that aspects of the recent legal wranglings bold-European Unico's banana import regime are unfair. The ing up the concession of a EU favours imports from former European colonies in cellular telephone frequency. Africa, the Caribbean and the Pacific. Even RDC is running up against problems rooted in

The summit will also consider applications from Haiti and the British Virgin Islands for memhership of the community, and will discuss a request by Cuba for a free trade treaty, similar to that which Caricom has with Colombia and Venezuela. The community is negotiating trade treaties with the Central American common market and the Dominican Republic. Conute James, Montego Bay

in shacks along the railway Montserrat eyes evacuation

The government of Montserrat is considering the evacuatioo of about 1,500 people who are threatened hy an active volcano but who cannot be accommodated in emergeocy housing in the safe oorthern section of the Island, the governor's office said.

"A full-scale evacuation is considered extremely unlikely at this time," be said. The truculent Soufriere Hills volcano, which became active two years ago after being dormant for several decades, killed eight people in an eruptioo oo Wednesday. Ten others are missing and

Helicopters from HMS Liverpool, a British warship moored off the Island, have been flying search and rescue missions.

Almost half of the island's 11,000 people have left in the past 18 mooths, and Plymouth, the capital, has been Canute James



not relying on the private Thousands of families have occupied Gnatemala's defunct railway sector to take the initiative. "Guatemala is still very and bilateral donors gathbeen tried before," says Mr backward and you have to ered in Brussels to review the Guatemalan case and give them [business] a helping band," says Mr Mariano promised \$1,9bn in peace-relong lown interstate railway Rayo, special adviser to the lated finance over the next

Being at peace helps. When leftwing rebels and peace programme will be Guatemalan rail network for the government agreed their dedicated to roads, and douseveral years, even before peace last December the fortrains ground to a halt two mer guerrillas won the chance to participate in legal politics. The government Guatemalan project foresees gained access to unprecea \$10m investment in dented levels of interna-Aikenhead. redceming the track that tional funding, Multilateral

The strategy could also "About 20 per cent of the

ble that proportion to infrastructure as a whole," says the presidential commissioner for international cu-operation, Mr Richard

"Improving basic infra-

structure is one of the key vertebrae in the backbone of the covernment's economic policy," says an economic analyst, Mr Pablo Rodas Martini.

help the ruling National Advancement party (PAN) tlon component becomes extend its support base beyond its traditional bastion in the capital in preparation for elections in 1999.

"Privatisation is complementary to this [infrastructure] policy," says Mr Rodas. of the Arzu administration's

virtually withdrawn from road construction, as private companies do the work with international money." But as soon as the concept of infrastructure is widened beyond transportation the privatisamore problematic.

"For one thing the state has

Leasing off a defunct rail network and contracting out tal markets in the US" has roadworks the state is unable to carry out are the least controversial elements

Johanna Tuckman

in the future.

the poverty that affects more

than three quarters of the

Mr Posner's agenda in

Guatemala included the

issue of what to do about the

thousands of families living

The government is com-

mitted to handing RDC a

squatter-free track but the

families do not want to

coofident the government

will find a solution. The

post-war "improvement io

the [investment] cilmate

based on the perception of

Guatemala that we have

been receiving from the capl-

given him added confidence

Nonetheless, Mr Posner is

population.

leave.



Probably the best beer in the world.

Printer Maria

The west to an ac-

w . W 24

2.

Saudis pull out of economic summit

By David Gardner, Middle East Editor

Plans for a fourth Middle East economic summit, scheduled for Qatar in November between the Arab states and Israel, suffered a potentially fatal setback yesterday when Saudi Arabia said it would not ettend and advised its Qatari neighbours "to drop this confer-

This unusually forthright Saudi Last year's gathering in Cairo statement, made by Crown Prince went ahead, even though Mr Abdullah to the Beirut daily As-Safir, follows months of lobbying

is seeking to reinstate an Arab boy-cott against Israel because of the peace shown by the government of Mr Benjamin Netanyahu, Israel's prime minister

The US-becked economic sum-

mits started in Casablanca in 1994, and were intended to underpin the peace process by building crossborder links between governments

Netanyahn said his hardline coalition would not continue returning against the summit by Syria. Syria conquered Arab land in exchange

than business links with Israel But in March, Israel began building the new Jewish settlement of Har Homa, which would seal off Arab east Jerusalem from the Palestinian West Bank, and pre-empt definitive peace talks designed by the 1993 Oslo agreement to settle the status of occupied Jerusalem.

The Har Homa decision led to the breaking off of all negotiations between Israel and the Palestinians, and the 22-nation Arab League in April voted unanimously

for peace. It centred, bowever, Israel through the peace process, more on Arab economic integration. East Jerusalem, conquered by Israel in the 1967 Six Day war and claimed by Palestinians as the capital of the independent state they boped Oslo would deliver. houses Islam's third holiest shrine and is the single most inflammatory issue

in the Arab dispute with Israel. At a meeting last week of the Arab allies in the Gulf war coalition against Iraq - Egypt, Syria, and the six-nation Gulf Co-operation Council dominated by Saudi Arabia - Syria argued that going ahead with the summit would flout to roll back the links built with April's Arab League resolution to

freeze links with Israel. Qatar complained it was under

US pressure to go ahead and that Egypt - which receives more than \$2bn a year in US aid - did not face Arab pressure to cancel last year's Cairo meeting.

Arab governments feel the Clinton administration bas compromised its peace mediation role through bias towards Israel, and are incensed over last month's US Congress vote to recognise all of Jerusalem as Israel's capital.

now appears to hinge on what

The Tajik peace process is considered by most observ-

ers to have been be driven

by the rapprochement

between Russia and Iran

over the last year as both

countries confronted the

growth of the Taliban move-

nent in Afghanistan, Russia

had supported the Tajik gov-

ernment while Iran sup-

But with the fall of Kabul

last year, both Russia and

Iran put pressure on their

clients in December, the two

sides sat down to hammer

out a tentative peace agree-ment under the watchful eye

of Afghan President Burhan-

uddin Rabbani, who was

under pressure to deliver an

agreement in exchange for

Russian support against the

The accord, however,

leaves the Khojentis with

only a minority share of

A senior UN official ech-

oed the concern of many

about the future geographic

distribution of power in

calls for 50 per cent of the

government to go basically

to the Kulyabis, then 30 per

cent to the opposition, to

Garm, then 20 per cent for

someone else," he said. "This

is probably for the Khojen-

tis. I don't know if this will

The current agreement

Taliban.

power.

Tankistan.

be enough."

ported the opposition.

Rand falls to 5-month low

INTERNATIONAL NEWS DIGEST

The South African rand fell to its lowest level in five months yesterday as banks stocked up on dollars ahead of a milestone relaxation of foreign exchange controls from

But the country's financial markets remained generally upbest, despite the weaker currency and a fall in the gold prica. Most analysts expect the relaxation of controls to occur without triggering a big capital flight or a run on

Individual South Africans will be allowed to invest R200,000 (\$44,000) offshore from today, the first time they have been able to export capital since the imposition of current-exchange control regulations in 1961. The rand closed at 4.5295 against the dollar, its lowest level since

Lowdown on bank chiefs

Half of all central bank governors have studied in North America or the UK and almost as many come from commercial banking as were promoted from within the institution, according to a naw book on the world's central banks. It also finds that fewer than half of governors and their senior colleagues are married.

The average age of the 105 governors is 53 - the G10 average is 63, while the average for the former Soviet Union and eastern Europe is 42, according to Fleming's Who's Who in Central Banking, published today. The oldest is the Fed's Mr Alan Greenspan at 71, the youngest is the Bank of Albania's Mr Kristaq Luniku at 35.

The book surveys 103 senior officials alongside the governors and finds that only 45 per cent are married with 38 per cent having children: top of that league are the International Monetary Fund chief, Mr Michel Camdessus, and the Palestinian Monetary Authority governor, Dr Fouad Hamdi, with six each.

Fleming's Who's Who in Central Banking, from Central Banking Publications, 27 Chancery Lane, London WC2A

Backing for credit risk gauge

Efforts to establish an industry consensus on modalling credit risk will move a step forward this week when a group of eccountants, ratings agencies and international banks will endorse the CreditMetrics product devised by J.P. Morgan, tha US investment bank. Standard & Poors, Moody's and four of the big six accountancy firms will become co-sponsors of CreditMetrics, which aims to produce a mathematical measure of the riskiness of a George Graham, London

Levy future in balance

Mr David Levy, Israel's foreign minister, yesterday stopped short of announcing his resignation, but said he would decide in the coming days "on the continuation of my membership in the government".

His remarks at a news conference added to the instability of Mr Benjamin Netanyahu's government as well as speculation over whether it would survive its four-year term dua to expire in late 1999. Mr Levy complained about being left in the dark over policy and relations with the Palestinians. Judy Dempsey, Jerusalem Rich pickings in science, Page 14

Jordan scraps all foreign exchange curbs

Jordan's central bank bas scrapped all foreign exchange controls, paving the way for ettracting foreign investment and tapping large reserves held by Jordanians outside the country.

The liberalisation of foreign exchange transactions. announced late on Sunday by Mr Zivad Fariz, governor of the central bank, coincides with plans to reduce the government's stakes in stocks and utility compa-

"This is more than a step in the right direction," said Mr Khaled Masri, investment analyst at the Arab dent it can support the for-Investment Bank in Amman. eign axchange measures, "We have waited a long time for this. This could open up the Jordanian economy and give the capital markets a much-needed boost."

The measures, among others, allow Jordanians to hold unlimited amounts of foreign currency in domestic banks. Until now, the limit was JD500,000 (\$715,000). Limits on deposits held in foreign currency accounts. hitherto set at JDlm, have

also been lifted. abroad will no longer be omy is set to grow 6 per cent

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approval of the central bank Jordanians are estimated to hold \$10bn-\$20bn outside Jordan, funds they beve been unwilling to invest at bome until they see greater foreign currency reforms and more transparency in the capital markets. Foreigners are restricted from holding majority stakes in com-

panies listed on the Amman Stock Exchange. Its total market capitalisa tion is \$4.7bn (£2.9bn), but more than a third is held by tbe Arab Bank. The state still controls majority stakes in the blue chip companies including potash, phos-phates, cement and utilities.

The central bank is confisince foreign currency reserves amount to \$1bn, equal to three montbs' exports, as Jordan continues to find new markets following the collepse of its exports to Iraq in the early

The trade deficit is \$2bn. neerly e third of gross domestic product. Inflation is running at an

annual 4 per cent but interest rates, at 16 per cent, have hit exports and credit facili-Jordanians travelling ties. Despite this, the econrestricted to taking out this year against 5.2 per cent JD5,000, subject to the in 1996.

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Tajikistan peace agreement leaves unanswered questions

ver the next few weeks, thousands of Tajik opposition fighters will lay down their arms in their sanctuaries in northern Afghanistan. cross the Afghan-Tajik frontier, and make their way to 10 assembly points inside Tajikistan, as the five-year

Tailk civil war comes to a

At least, that is what is meant to happen. The official end of the war, which broke out after independence in 1991, came on Friday, when Mr Imomali Rakhmonov, the Tajik president, and Mr Sayid Abdullo Nuri leader of tha Islamic opposition, signed a peace treaty brokered by Iran and Russia in Moscow. It was the first comprehensive peace accord in a post-Soviet conflict zone which claimed the lives of more than 40,000 people and forced many more from their homes when radical Islamic guerrillas seized power from

The Islamists were defeated in 1992 with help from Russia but continued to fight Mr Rakhmonov's

the formerly Communist government of Mr Kakhar

But as Mr Nuri's fighters make their way back home, some observers are pointing to uncertainties in the accord which may spell disaster. For example, the Tajik ment.

BUSINESS OPPORTUNITIES

government will hand over, as part of the accord, 30 per ling block is that the accord cent of its seats to opposition representatives, retaining 50 per cent for itself, and giving the remaining 20 per cent to independents. But which

spelled out yet. What is power in Tajikistan?" asked a former prime minister and now opposition leader, Mr Abdul Malik Abdulajonov, in an interview. "Power is weapons. Which are the ministries with the weapons? The interior ministry. The defence ministry. The security ministry. Is Rakhmonov going to give up any of those? No

seats these are has not been

The accord also calls for a force of 460 armed opposition fighters to enter the capital, Dushanbe, to provide security to the National Reconciliation Commission, a joint committee which is to handla the integration of the opposition into the govern-

Another potential stumbis seen by many Tajiks as an agreement forced by geopolitical logic rather than internal consensus. Some key figures, who for the moment have no international patrons, have been left out

The war in Tajikistan is a tale of three cities, and some observers say peace has only been made between two of them. Mr Rakhmonov comes from Kulyab, as do about 80 per cent of high-level Tajik officials. The Islamic opposition comes mostly from Garm. a back-country, mountain city with a conservative Islamic tradition.

Mr Abdulajonov, however, comes from Khojent, the seat of power in Soviet times. Nearly every Tajik Communist party first secretary in 70 years has come from "Leninabad", as it was called, and the region boasts most of the country's industrial capacity.

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into a broadly based heritage, leisure, education and training resource.

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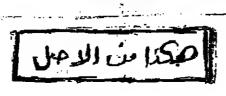
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'The balance between shareholder and customer has to be looked at again,' says minister

Review of privatised utilities ordered

The government announced a review of the regula-tion of privatised utilities which is likely to produce a hetter deal for consumers at the expense of sbare-

Mrs Margaret Beckett, chief trade and industry minister, indicated that some of the more radical reforms contemplated when the Labour party was in opposition had been dropped. But she made clear that the review would lead to greater focus on the interests of

shareholder and customer has to he looked at again," she told a

City of London analysts were nevertheless relieved at the moderate tone of Mrs Beckett's speech. Some expressed surprise that, after extensive consultation in opposition, the government was launching another review. "They went over all this ground exhaustively hefore and you have to wonder whether this is just a way of sweeping it under the carpet," said one leading analyst.

Mrs Beckett told a utilities con-

ference in London that the review would report to ministers by the end of the year. The government would then publish any options for

Mrs Beckett said the review would cover the electricity, gas, telecommunications and water industries. Mr John Prescott, the deputy prime minister, will hold a separate examination of transport regulation. The review will look at whether the current system of price regulation delivers the greatest benefits for consumers while maintaining incentives.

Mrs Beckett said that switching from price capping to a US-style rate-of-return regulation had been ruled out. But the review would examine the idea of profit sharing. This would introduce a profit ceiling, above which excess returns would be shared between customers and shareholders.

NEWS: UK

The Lahour party hacame attracted to the idea after the water and electricity companies exceeded their regulators' profit forecasts in the early years after privatisation.

Mrs Beckett said that introducing a formal system of profit sharBut she added: "I am certainly anxious, however, that we consider fully the practicalities.

While acknowledging that regu-lation had in most cases delivered falling prices, she said that 13 years after the regime was first introduced it was time to take

"It is not so much that we are saying this is all wrong and terrihle - there have been considerable strengths," she said.

Editorial comment, Page 15 Lex, Page 16

Cow waste

state power

in Stoneleigh, Warwickshire

The government is consid-

ering acquiring redundant

power stations to burn waste

material from slaughtered

cattle as the cost of tha "mad

cow" crisis heads towards

Tha proposal, announced

yesterday by Mr Jack Cun-

ningham, agriculture minis-

ter, follows inconclusive

talks with leading power

companies which, he said,

wera asking too much money for the job.

the mounting costs of trans-

porting and storing about

400,000 tonnes of bonemeal

and tallow - the remains of

more than 1m older cattle

slaughtered and rendered

down to stop BSE, or "mad cow disease", entering the food chain. The costs are

Describing the situation

inherited from the previous

Conservative government as

"a scandal", ministers said

some of the storage costs

could be recouped from the

sale of electricity generated

by burning the waste in

government-owned power

waste at 850 deg in powe

But speaking at the Royal

Show, the leading agricul-

tural event in England, Mr

Cunningham said: "Some of

the proposals we have had

from the energy companies

were off the scale in terms of

Power companies are also

believed to have demanded

the charges."

stations would be safe.

estimated at £2m a year.

Ministers are alarmed at

stations

By Alison Maitland

£4bn (\$6.6bn).

BA organises strategy to break strike

By Robert Taylor.

British Airways has been attempting to organise the comprehensive counter-offensive to industrial action since Mr Rupert Murdoch's move of his News International printing operations to Wapping in east London 11 years ago.

"We intend to continue to operate if there are any strikes," BA's chief executive Mr Bob Ayling said yes-

agency offices over recent yet been named. months have been recruiting up to 1.000 truck drivers. haggage handlers and loading staff for BA in the Heathrow airport area.

Senior alrline managers and other staff personnel have also been trained on six week courses to prepare for work as substitute cahin crew. A BA spokesman said least for its long-haul routes. yesterday safety and emergency regulations required only six days' training.

BA hopes many members

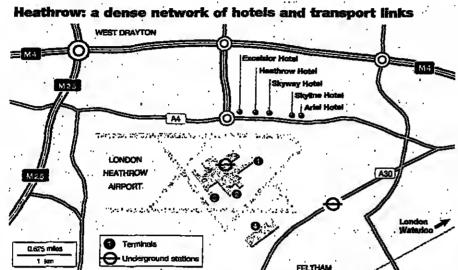
any call from the union to go on strike and will report to work as normal

The company has estahlished what it intends will be "picket free zones" around its hulldings, car parks and airport Underground railway stations to ensure staff do not face intimidation from strikers. These will be manned by BA managers.

Free minicab and taxi rides to and from work are being organised and special coaches will bring staff and others from hotels and rail-The company has not way stations to work at denied that employment Heathrow. No hotels have

Security patrols will also be used in car parks to protect staff cars. Video surveillance cameras are to be installed at official picket lines to "spot trouhlemakers", says BA. It is possible that BA would be able to find enough staff to ensure cabin crews are available at

Union Crew 89 is not in ronflict with the company and Workers' Union will defy more difficult to ensure con-



Hotels and transport links around Heathrow airport in west London: British Airways plans to bring workers into the airport in taxis in an attempt to break any strike

tinuity of service for European and UK domestic flights from Heathrow.

But observers doubt whether BA would be able to prevent disruption if ground staff went on strike. That might lead to chaos and delays at Heathrow for the travelling public, Baggage could be held up. Check-in desks might be hard to keep

There is also a fear that computer staff, who are being balloted separately by the GMB/Apex union, could The breakaway union paralyse the ticketing system. This may explain why Mr Ayling seemed to be tak-

Burger chain's decision to return to using British

might be influenced by the McDonald's move. But the

greatest prize would be the

ending of the export ban

imposed on the UK. by the

British beef has been sell-

ing well in big UK retail chains. At J. Sainsbury beef

sales are 8 per cent higher

than they were hefore the BSE crisis. The chain sells

But retailers say it is the

prime cuts, such as steaks and joints, which have

decline in demand. Volumes

tomers, such as schools, hos- are still down on pre-crisis Livestock Commission, cal-

European Union.

only British beef.

ing its position. Other cus- of mince and stewing steak

beef may bring farm industry a double benefit

night.
The promise of "robust" contingency plans has done nothing to reduce apparent support for industrial action hy BA staff. Indeed, the

TGWU believes it has been

counter-productive. It may be difficult for an airline in a competitive husiness to behave as Mr Murdoch did in 1986 to his London printworkers and endure a dispute that could last many months.

Last summer Mr Ayling threatened his airline pilots with a contingency plan by recruiting and training replacements for them. But its 3,000 members are mainly ing a softer line over the in the end he agreed to settle of the Transport and General on those flights. It might be ground staff dispute than with them. Last night came about the cahin crew last the first signs that he may

have decided to do the sama for cabin crew and ground

staff. Among the estimated 2,000 cabin staff attending yesterday'a strike meeting in a hotel ballroom near Heathrow, the public comments of a minority reflected what appears to be the wider sense of fear and apprehension that management warnings have provoked. Jimmy Burns writes.

A young male cabin crew argued that the nature of the industry made it difficult for cabin crews to sustain a long strike. Relatively few cabin staff are required for the airline flect on any one operating day and can therefore in

After months of public controversy over the best Airline chief 'wants to smash our union' system of disposal, ministers pointed out that the Environment Agency had concluded that hurning the

Senior officials of the Transport and General Workers union remain shocked at what they regard as the extravagant rbetoric and ferocity in the way BA management has handled industrial relations with its staff in recent weeks. They believe stakes in the dispute.

"What we are seeing is a well- pany wants." planned exercise to destabilise the union." said one senior official. "This has turned into Ayling's [Mr Bob Ayling, BA chief executivel per-

A fter 15 months of gloom, the clouds over the UK beef

industry lifted a little last

week. McDonald's, the lead-

ing burger restaurant chain,

said it would start huving

The rompany stopped its

purchases of British heef.

which had been worth

almost £30m (\$49.5m) a year,

days after the Conservative

government announced in

March last year that there

might he a connection between the BSE or "mad

row" epidemic in cattle and

a new variant of Creutzfeldt-

Jakoh diseasc, the fatal

The decision has a two-

buman cquivalent.

significance

British beef again.

sonal crusade. He is flying high on this and has decided it must come down to who wins or loses."

In an open letter to Mr Ayling, released yesterday, Mr Bill Morris, TGWU general secretary, said: "We are amazed at the resources and effort BA bas put into preparing for a dispute rather than concentrating BA bas deliherately raised the on attempting to avoid one. It appears this is a dispute the com-

> Almost all BA's 54,000 employees are TGWU members, and many have reached flexible collective agreements in line with the company's

encourage others to follow

its example. Beyond that, Its

return to the market should

help improve beef prices

which are at their lowest for

thought British heef was

safe and stopped buying It

fears. Its latest research

shows that 74 per cent of

customers are now keen to

eat British beef again, and

that is why it is returning to

Burger King, another large

the UK market.

fold impact on the heef chain which also stopped

industry. It has a symbolic huying British, is consider-

hecause

only because of customers

McDonald's says it always

business efficiency programme. for some time. The union regards "This is living proof the TGWU can BA's decision last month to close have s positive relationship as a modern trade union with BA," said Mr Morris.

But senior union officials question Mr Ayling's motives in taking such s bard line sgainst the cabin crew and ground staff. "I believe Boh Ayling wants to smasb the TGWU in order to impose an antocratic style of management on his staff." said one senior union official. Union officials believe BA management have been preparing for a summer showdown with the TGWU

pitals and the catering trade levels. Burgers, like mince,

recovered best from the a market for part of it.

are made from an animal's

forequarters, while steaks

come from the hindquarters.

This is where the McDonald's move should

As Mr Anthony Gibson,

south-west regional director of the National Farmers'

Union, says: "The market has been weighed down by

vast quantities of unsaleable

Thus the price of the

whole hsast has been

dragged down by the lack of

economist at the Meat and

Mr Duncan Sinclair, an

forequarter beef."

have its second impact.

the offices of its cabin crew subsidiary at Heathrow and Gatwick airports as an indication of its hardening stance.

"BA launched a midnight raid to close down offices operated by our cabin crew staff," said Mr Morris. "Taken alongside the company's attempt to impose without negotiation s new agreement for cabin crew, it seems BA is determined on industrial confrontation in the manner of a nineteenth century mill-

equarters from 4,000 ani-

mals, about 9 per cent of the

McDonald's will not be

huying from the stockpile of

frozen forequarters, and will

purchase only from 11

salected producer groups

which meet its specifica-

That raises concerns for Mr Ian Smethurst, managing

director of Midland Mart, the

leading UK livestock market.

While he said he welcomed

the McDonald's move, he

fears that its purchasing

method "smacks of cornering the market" and

could create a two-tiar

45,000 slaughtered for

human consumption.

indemnity against any future claims for damages from people developing Creutzfeldt-Jakob disease. the fatal human equivalent McDonald's offers taste of optimism

Mr Jeff Rooker, food safety minister, warned that it could take several years to burn all the bonemeal and culates that McDonald's tallow, which will mount to could buy each week tha for-500,000 tonnes hy 1998.

• The milk train made its return to the railway network yesterday after a gap of nearly 25 years with the launch of a one-month trial in moving tankers from Penrith, north-west England, to London, Charles Batchelor

writes. The milk is collected from farms in a road tanker which is then backed on to a flat bed rail wagon. The tractor unit is then unhitched.

The trial has been organ-ised by Milk Marque, the main UK milk distributor, and will be managed by Exel Logistics Tankfreight, a subsidiary of the NFC distribution group using a special "piggyback" tanker wagon developed for road-rail use Maggie Urry by Tiphook

UK NEWS DIGEST

EU plan arouses wrath in City

Mr Alistair Defriez has been asked to extend his term as director-general of the Takeover Panel to help spearhead the City of London's efforts to fight off controversial European takeover legislation on the conduct of bids.

The head of the Takeover Panel is traditionally an active investment banker seconded for a two-year term, but Mr Defriez has agreed to stay for a rare third year. "It is very important that there is continuity and that we keep up our lobbying, because it would be extremely bad news if we had this legislation forced on us," be said. City institutions have been up in arms at the EU proposals, which are intended to harmonise rules between countries but which the European parliament has also used as an opportunity to make takeovers more difficult. Britain's Labour government has backed the City's efforts to block the plan, but, at a first reading in the Strasbourg parliament, Labour members either voted in favour of the

proposed directive or abstained. George Graham, London may burn in TRADE UNIONS

US-UK alliance to be signed

Communication workers' trade unions in the UK and US are to sign an "Atlantic alliance" to help boost recruitment, collective bargaining and training.

Three unions are joining forces to organise workers in both countries in response to the globalisation of the telecoms industry. UK unions are keen to reverse declining membership in the industry because of contracting-out of ervices and appearance of non-union firms.

The alliance will ha signed next Monday in London between the Communication Workers Union and Society of Telecom Executives of the UK and the Communication

■ LONDON SCHOOL OF ECONOMICS

Chairman resigns after grant row

Sir Michael Lickiss has resigned as chairman of the Chartered Accountants Trustees seven months after a row erupted over a £560,000 (\$924,000) grant awarded to the London School of Economics. Academics from other universities claimed the LSE should have had to compete for the money with other highly rated accountancy depart-

Sir Michael, a former student at the LSE and a governor, said he had not taken part in the decision to make the award. A report to the Institute of Chartered Accountants, published yesterday, said the LSE award was perfectly proper. However, it suggested reforms which would add to trustees' workload and Sir Michael indicated that he wished to stand down as a result. Jim Kelly, London

TRAVEL INDUSTRY

Minister's call prompts legal move

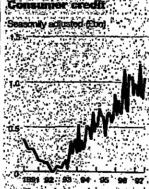
Thomson, the UK's leading travel company, was yesterday consulting its lawyers after a government minister appeared to pre-empt the outcome of the Monopolies and Mergers Commission inquiry into the travel industry. The company was concerned that Mr Nigel Griffiths, the competition minister, had apparently called for changes in the industry before the MMC had concluded its investiga-

At a conference in Athens, Mr Griffiths reportedly said that he would like to see the name of Thomson's travel agent shops changed from Lunn Poly to Thomson. Designed to make consumers aware of the link between tour operators and travel agents, such a move is thought to be one remedy that the MMC might propose. Lunn Poly, Britain's biggest travel agent, is owned by Thomson. the biggest tour operator. The MMC is investigating whether ownership links of the largest package holiday companies - principally Thomson and Airtours - can distort competition and lead to unfair trading practices. While Thomson denies that Lunn Poly favours its holidays, Airtours admits that its Going Places chain promotes its holidays first.

David Wighton and Scheherazade Daneshkhu. London

THE ECONOMY

Lending to individuals up sharply



Total lending to individuals by banks and other home loans and savings institutions rose sharply in May, according to data from the Bank of England, the UK central bank. Net lending rose by £1.1bn (\$1.81bn) during the month - £400m higher than the previous May and around £300m higher than most City of London forecasts. Much of the increase came in higher borrowing on credit

Sect Mail Company

cards. Consumers paid by plastic to the tune of £307m in May, compared with only £136m in April and £159m in May 1996. The buoyant lending figures confirm the rapid growth in consumer spending seen during May, attributed to a postelection "feelgood factor" and the anticipation of windfall payouts from mutual societies. Retail sales grew by 5.3

per cent in the 12 months to May. The Bank of England's figures for notes and coins in circulation showed a 0.8 per cent rise last month - the highest increase for a year.

Mo, which measures cash in circulation and banks' operational deposits, rose by 6.3 per cent in June compared with 6.1 per cent in May. Richard Adams, London

GAS INDUSTRY

Competition to spread

The next wave of competition in the domestic gas markst will start in November, Ofgas, the industry regulator announced yesterday. Up to 2.6m customers in Scotland and the north of England will be able to buy their gas from any supplier from November I. Competition will spread across the country in five stages. By the final stage in June 1998, when competition is

introduced in London and part of the rest of southern England, all UK consumers will be able to buy their gas in a competitive market.

Transco, the monopoly pipeline operator, which had been accused by suppliers of dragging its feet, yesterday welcomed the new target dates. Jane Martinson, London

CHARITY DONATIONS

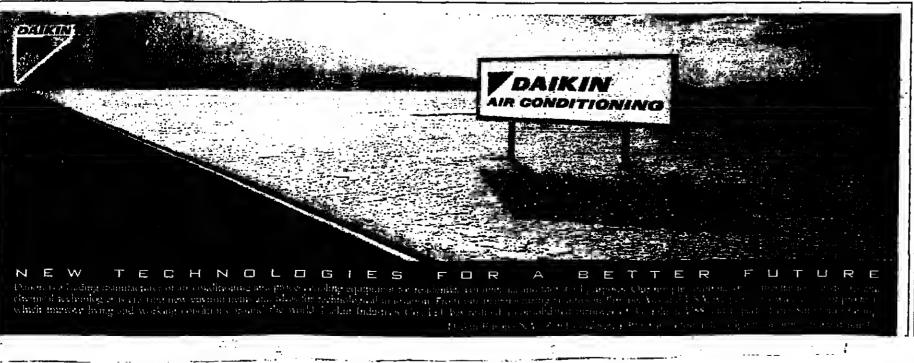
Long-term decline recorded

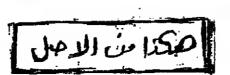
Charities are seeing a long-term decline in the number of donors, according to a study published by the Institute for Fiscal Studies. But there is no evidence that the National Fiscal Studies. But there is no evidence the this reational Lottery has had a significant impact on charitable giving. The real threat to charities, according to Mr James Banks and Ms Sarah Tanner, the report's authors, is a much longer-term decline in giving, particularly among younger households.

younger households.

In 1996 only 30 per cent of households donated to charity against 34 per cent in 1974 though the average donation has been rising.

Nicholas Timmins, London





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For further information please contact Peter Holder ar Katherine Shepherd of Coopers & Lybrand, Benson Hause, 33 Wellington Street, Leeds LS1 4JP. Tel: 0113 289 4000. Fax: 0113 289 4472.

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IN THE MATTER OF C & J CLARK LIMITED

AND IN THE MATTER OF THE COMPANIES ACT 1985

COMPANIES ACT 1985

NOTICE IS HEREBY given that the Order of the High Court of Justice (Chancery Division) dued 23rd June, 1997 confirming the reduction of the share chirtal T & 1 Clark, Limited (the Colphany) from 1973-36447 to 572,044-842 unfluencently turnseed to OF 200,447; and the Minima populated by the High Court showing with respect to the capital of the Company as altered the particulars required by the Companies Act 1985, were registered by the

Companies Act 1985, were registered by the Registrar of Companies on 25 June 1997.

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For further details, please contact Hunter Kelly or Peter Weil, Ernst & Young, PO Box 3, Lowgate House, Lowgate, Hull HU1 1JJ, Telephone: 01482 325531. Fax: 01482 225207.

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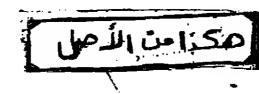
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Daimler-Benz and SMH are exploring untested ground in their innovative joint venture, writes Haig Simonian

Carmakers' smart move

tivea are wont to warn against building a new model in a new factory with a new workforce. Ambitious carmakers have learned to their cost that the penalty for excessive innovation can be missed deadlines, poor quality or disgruntled workers.

It is with as much disregard to the conventions of carmaking as to its traditional models that and Switzerland's SMH watchmaking group, has pioneered its new vehicle. Not only is the Smart minicar unlike anything else on the road, but it is being built in a radically new way at a new plant in a region without any automotive tradition.

The Smart wili explore untested ground on how cars will focus on the looks and prictwo-seater, to go on sale in contirival carmakers will be much more concerned about how it is put together. MCC claims it will That would be far quicker than the 10 hours it takes even the best carmaker today.

In looks alone, MCC'a factory

dubbed "Smart Ville" - poses a challenge. Rather than comprising numerous big halls, Smart Ville is centred on a single large building, shaped like a mathe-matical sddition or plus aign, with smaller offshoots radiating from it. The "plus" is Hambach's heart. Rather than building all the Smart itself, large sections have been anb-contracted to a handful of suppliers, called "system partnera" in smartspeak. Micro Compact Car, the joint Thay occupy the buildings venture between Daimler-Benz around the "plus". Magna international, the Canadian body and interiors group, welds the struc-tural shell. Eisenmann, a German coatings specialist, paints it and then passes it by conveyor to the

cialist, installs the cockpit, Only here - three hours into embly process - does MCC should be built. While consumers lay hands on the Smart. As the vehicle travels along the overing of the diminutive 2.5m-long bead conveyors occupying the "plus", further modules arrive nental Europe around next April. from the other system partners on site - at precisely the point

first arm of the "plus", where

VDO. a German instrument spe-

where they need to be installed. The mechanical sub-assembly, be able to build the Smart in including the motor and axles, is abont seven-and-a-half bours, put together by Germany's Krupp-Hoesch. Front modules, comprising lighting and electrics. come from Bosch, the German electronics group. Plastic body

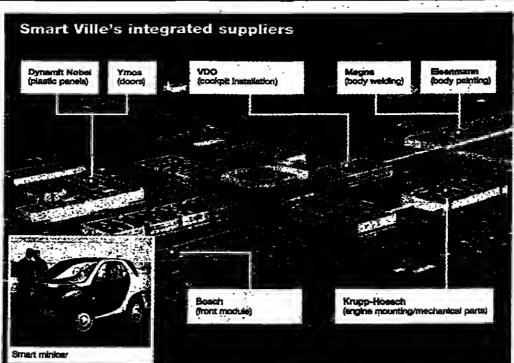
Nobel, while Ymos of Germany leads a consortium supplying door modules.

Integrating suppliers has become more commonplace as carmakers seek to cut costs and can relieve a carmaker of basic research and development spending and accelerate development carmaker and its suppliers to work in parallel MCC believes its "system partners" accounted for about 70 per cent of the engineering work on the Smart.

Moving to modular anbassemblies for new cars can also cut carmakers' capital costs and reduce tha amount of working capital tied up in stocks. In practical terms, having dedicated facilities to assemble modules can also improve quality and allow manufacturers to automate certain functions which could not be done on the line.

A number of car plants around the world now boast their own adjacent "industrial parks" for component-makers. Flat's big car plant at Melfl in southern Italy, inaugurated in 1994, was one of the first. At Skoda's new assembly hall for the Octavia saloon at Mlada Boleslav, some modules are even built alongside the pro-

Sucb innovations are invariat Hambach in eastern France - panels are made by Dynamit ably easter at new sites than at gradually building up capacity, drawing board.



old ones and at factories building has broken new ground in using designed for at least some degree of modular construction from the start. Although Valencia, which builds Ford's new Ka hatchback. opened in the mid-1970s, it had ample space in the adjoining orange groves for growth. Rastatt, which is home for Mercedes-Benz's forthcoming A Class, was only opened in 1992 and is almost

A still newer breed of car plants is forming to take the process further. Volkswagen's new truck and bus facility at Resende

the latest generation cars, soppliers to build and install parts actually on the line. General Motors, the world's biggest carmaker, is believed to be thinking similarly for a new small car plant earmarked for

southern Brazil.

But Smart Ville, to be opened man chancellor, on October 27, arguably goes further than even the VW and GM factories. Resende's commercial vehicles are built in much lower volumes than the 200,000 units a year due to emerge from Hambach at full near Rio de Janeiro, which is tilt And GM's plant is still on the

also in effect abolished distinctions between MCC employees and those of its system partners. That is unprecedented in the motor industry, but inevitable when the two sides work so closely together. To underline their common purpose, staff from officially by Helmut Kohl, Ger- MCC and its system partners

even share the same canteen. The dining hall's location over the axis of the "plus" - where defective vahicles are repaired before shipment - is also significant. By offering panoramic views over the assembly lines and rectification area, the canteen is intended to drive home

the message that quality is pera-

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Other carmakers have tried to instill the same sense of "Ownership" in their employees through teamwork and training. The latest factories have even tried to incorporate the message in their erchitecture: Skoda's Octavia assembly plant has a special area between the two arms of its U-shaped production line reserved for meeting rooms for quality circles and visits from disgrantled customers.

None, however, has taken the concept of worker integration as far as Hambach. Staff from the systam partners have been involved in the Smart from the blueprints onwards.

Recently the co-operation has shifted up a gear to production engineering. Detailed debriefings were held after the first set of production trials in April to identify and eliminate bugs. A new round of discussions will follow the second production trials next

The idea is to create a sense of common purpose among MCC and its system partners as the plant moves towards full production later this year. So far, the 450 production staff on site, split roughly equally between MCC and its system partners, are still outnumbered by between 800 and 1,000 construction workers finishing the project. But as building nears completion, the number of car workers will rise towards an expected 2,000 at full output

Then, the need for seamless co-operation between MCC and its partners will be essential to than just another monument to a motor manufacturer's ambition running aboad of



Evil weevil: emerging from a grain

I wo UK scientists have devised a method for quickly scanning grain to detect harmful contaminants. The approach could improve food quality and reduce the

precantionary use of pesticide. Most grain is traded at least once after harvest, which gives buyers an opportunity to check its quality. At present, experts check the grain by eye. But weevil grubs develop inside grain kernels where they cannot be seen by the naked eye, so the new method, which uses digital imaging techniques, makes early action possible.

Female weevils lay their eggs in grain. While adult weevils are

War waged on the weevil

David Spark reports on a new method for scanning grain

even smaller and are transparent.

The device came about when John Chambers, of the UK Ministry of Agriculture's Central Science Laboratory, was seeking a rapid detection method on behalf of the UK's Home-Grown Cereals Authority, an industry-funded research and promotional body. One idea he had was to put grain kernels in a nnclear magnetic resonance

was detectable. The method worked, but produced results too slowly to be useful for checking a truckload of 80 tonnes in transit, Chambers tried scanning the grain with radio waves, and also experimented with near-infra-red light. He even tried listening for insects.

Then he met Roy Davies, professor of machine vision at Royal Holloway College, London University, and realised he might produce the answer.

with a system using algorithms - sets of mathematical rules used for problem-solving - to spot irregularities in digitised images of grain. It can find weevils, grubs, ergot – a fungus that can affect cereals - or virtually anything else which

should not be in the grain. The system is sensitive, fully antomated and works well in the laboratory, checking about 3kg of grain in three minutes. The

Together the two men came up inventors are discussing with the authority and manufacturers how to speed up the process and use it in a robust machine.

A further problem with grain is that it attract mites; a colleague of Chambers, Bhushy Thind, has also devised a system for finding mites in food. He puts a food sample in aqueous alcobol and floats kerosene through it. The kerosene carries any mites

with it. Chambers' research team collected many samples of grain products from shops in the UK baby foods, biscuits, hread, breakfast cereals, flour, soup mixes - and found that 22 per cent of the samples contained

He also asked people to store samples in their bomes for six weeks. Thirty-eight per cent then proved to contain mites, which, if warm, damp and well-fed, can multiply 50-fold in a fortnight.

He bopes to discover where tha mites come from and whether they are harmful when eaten with food. Mite material breathed into the Imags is blamed for the increase in asthma and other allergic



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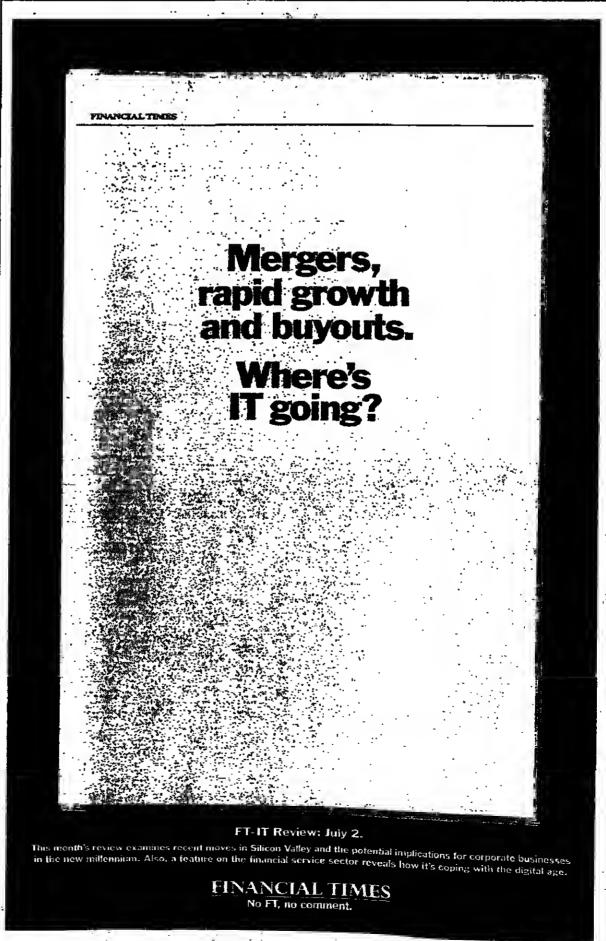
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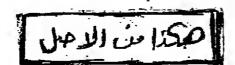
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■ UNITED AIRLINES





Portraits are back in the picture

William Packer reviews the latest prize-winners

lately greeted the announcement of this year'e short-list for the Turner Prize, we might forgiven for supposing the Turner was all we had and that painting of a more straight-forward and traditahly less newsworthy, is rather different and somewhat more encouraging.

Our oldest open prize exhibition, the John Moore's at missioned work in a major Liverpool, has always spread national collection, has conits net wide in its support of contamporary British paint e young painter. ing, from abstraction to figuration. Over the years it has been joined by the Hunting and, more recently, the Jer-wood and the Nat-West Prizes, each in its different way committed to the encouragement of modern painting in a manner that is ing a general standard, catholic, critical and undoc- which this year remains trinaire. We critics may sometimes cavil at the particular manifestation, grumhle at age-limits and take issue with the judges, hut the general good is incon-

early 1980s under the aegis of John Player, which sponsorship has been continued onstration of the long-term benefits of the sensible sponsorship of the visual arts, It could bardly be bettered - a growth into something now indispensable. Would we miss the Turner Prize? Probahly not after the fuss died down. The Portrait Award

would leave a real hole.

n actor who once played

Clov in a production of Endgame supervised by Its

recently told me of a question he put to the great modernist drama-

tist. "Clov is always saying he's

going out." he said. "But is he just going to the kitchen, or is he walk-

ing out of the house forever?"

Beckett looked at him and, syhil-

line, said, "These things are always

infuriating; hut they should not

play Beckett. The point is not that

Endgame lacks meaning, but the

opposite: that it is wrong to pin

interpretation. This actor, how-

ever, told me that he adored Beck-

open-sesame into modernism; and

that "Ever since, I've never tried to

understand these plays; I've gone

Waiting for Godot is a triumph of

rhythm and music; and It is a tri-

for rhythm and music."

ambiguous."

"hat with all artists that there are courses the shock- to follow other than the narhorror row imperatives of avantfurore that garde art-school orthodoxy. In the 1970s the portrait, the pre-occupation of the greatest of artists, had seemed to be out of fashion, no longer relevant, the preserve of the fuddy-duddy and the ecament that that can no longer tional sort, indeed painting he said. I have always of any sort, had no look-in et argued for the age-limit of 40 all. The truth, though inevi- to be removed, but f do recognise that the prospect of a healthy prize, £10,000 to the winner this year, with the chance to place a com-

he point is not

the unearthing of

unsuspected mas-

terpleces, though fine things have much as raising and sustaingretifyingly high without being exceptionally so. The camera clearly remains an important aid to many of the artists, though photo-realism as such is not too much in evidence. On the whole the And as effective as any of more mannered, forced or the prize exhibitions is the consciously artificial the annual Portrait Award at composition or presentation, the National Portrait Gal- the less successful the work. lery. It was instituted in the That said, Ahigail McLellan's double portrait, "Rehecca and Matthew". richly stylised and, to those since 1990 by BP. As a dem- of us who know the subjects, acutely observed, is as well drawn and painted as anything in the show. Gary Goodman's swiftly-stated quiet start and sustained expressionist couple, too, is accomplished, witty and

This year's winner, James Lloyd, at nearly 26 and but lately at the Slade, is among the younger artists to have For what it has done from won the main award. His the start is to remind young large, rather dour canvas,



'Penelope watching TV' by James Lloyd, winner of the 1997 BP Portrait Avard

an empty corner of a room, is admirable as much in its drawn and modelled, and the paint handled to hold the surface, or it would have fallen apart. It is a hrave and

convincing work. Among tha minor prize- den's rich and intense winners and commendations, and for similar rea- Mostyn-Owen's very open

sons, I also liked Paul Ben- and relaxed rendering of a a full-length seated figure in ney's rather more fluentlyhandled "Spitz", a full-length man in a dark coat with his ambition as its competence. whippet. But it would not be On such a scale, with an a prize exhibition, nor I a inevitably monumental critic, were I not to wish the image it had to be properly prizes disposed elsewhere. My own pick of the hunch includes Geoffrey Hayzer's small and very cleverly painted study of, presumahly, his father, Frances Bor-

relaxed subject, a seated girl with her legs stretched out; and Colin Watson's indoleotly reclining girl in a red jumper, satisfyingly flat and solid in the paint.

Also remarkable is Heath Rosselli's very positive and straight-forward "Evelyn", a tiny nude of pre-Raphaelite intensity of a woman who has had one breast removed. But best of all, for me, is self-portrait head; Orlando another, somewhat larger nude. Michelle Anderson's

rather pale and wistful girl three-quarter length, standing against a pale towal against a paler wall, all hut monochromatic in its delicate range of yellow ochre and naples yellow. Quiet, undemonstrative, it is beautifully done.

The BP Portrait Award: National Portrait Gallery, St Martin's Place WC2, until

October 5, then on to Aberdeen and Belfast: sponsored hy British Petroleum true here of Lucky's dance: with

In the relationship of Lucky and Pozzo, Beckett (who had been a halletomane in his time) reproduced and surpassed the relation-ship of Petrushka and the Charlatan - the pathetic doll struggling to convey emotion and the repressive impresario who is oddly toylike himself. Not for years has Denis Quilley done anything so fine as his Pozzo. The role suits his ripe theatricality of utterance, and he ahows beantifully its strange artificial vividness. As Lncky weeps and as Vladimir and Estragon prepare to dry his eyes, Pozzo urges them, "Make haste before he stops". The Beckettian irony - if you don't stop those tears, they'll atop anyway - is heantifully planted on the air. The whole production is witty, and it is good to hear Godot raising laughter through the Old Vic.

The master and his muse

Clement Crisp is entranced by Roland Petit's jubilee dance gala

sellle's Vieux Port. On the quay-side, banks of with the admisseats. Beyond the stage the Broeckx as José. water of the port reflecting the huildings and lights of the other quay and the lamps on sailing boats, and soaring in the distance the Cathedral of Notre Dame de Then Luigi Bonino irresist-la Garde. A magical setting lbly Chaplin (and amusingly for last week's celebration to so, for me who loathes the mark tha silver jubilee of Roland Petit's Ballet de Mar-

Twenty-five years ago, ballet in Marseille meant two performances e year. Petit changed that! His company, Marseille's company, has ever been exciting, crammed with good dancers, and productive (Petit makes ballets ecause he can't not make ballets, rather like Saint Saëns who declared that he produced music as an apple ree produces fruit.)

Petit has spanned every form of theatre dance, from three-act dramas to musichall shows. The common link is his dazzling sense of theatre, and his no less dazzling visual taste. From Paul Delvaux and Max Ernst to Kelth Haring'a graffiti, by way of Dior, St. Laurent, Nikki de St Phalle and how many more, Petit's spectacles have enlisted the best design and ravished the eye. And in all his works, e theatrical potency which comes from his daring, which is a daring always innovative, hut secure enough to use the oldest (and usually best) tricks in

This gala programme was inevitably too short to be a survey of what he has entrusted much of the choice to his dancers, and they chose well. We began with fragments from Ma Pavlova: the boy swans (which Petit thought of 15 years before Matthew Bourne), and then Dominique Khalfouni (so happily associated with so many Marseille triumphs) in the *Thais* meditation,

floating and curling in

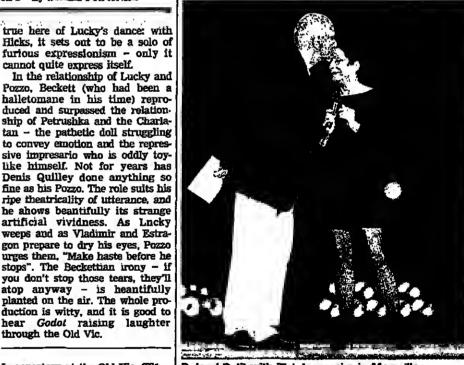
wilight. A floating the arms of Lianz Chang. stage moored near Then a naw Carmen: the quay in Mar- Asylmuratova (Petit's latest prima) passionately intense with the admirable Jan

The company followed this with part of La Mer, where Petit has managed - and only he knows how - to realise Dehussy in movement. Great Charlie'e capers) in a short solo, and Petit's newest young dazzlers, Lucla Lacarra and Massimo Murru, in Bolero (Ravel, boxing, a

nd finally, Zizi. Zizi Jeanmaire and Petit wara children together at the Paris Opera School. For 40 years, Zizi has been at the heart of Petit's work. His hallets, his music-halls shows, have all celebrated her wit, her ultra-stylish dancing, har irresistible charm - and her stunning legs. Audiences round the world know that all you need for a tremendous evening in the theatre is Zizi, a dozen dancing chaps, a few chairs, a feather boa, and those national treasures, the Jeanmaire pins.

So it proved yet again on Wednesday, Smoke gets in your eyes was tha excuse. sent out to us by Zizi in that urchin shout, while - spiffing in a tiny black frock she trod over chairs, trailed an interminable and smokey boa, drove her boys age, and looked what she has always looked: the spirit of the theatre. The black cap of hair, the glorious smile, the tiny vivid figure and the gestures done in Marsaille. He done with utmost economy and force, the lightning-flash of her temperament: these are as enduringly French as the Eiffel Tower, and much

The evening was admirasuperbly lit. Petit and Zizi were greeted with roars of delight and gratitude. I simply say: Dear Roland, Dear Zizi – love and thanks.



Theatre/Alastair Macaulay

Beckett triumphant

irony co-exists with tragic bleak. ishes Just as fine in Act Two is Estragon/Kingsley is both stooge ness, largeness of vision with pettiness of detail. Alan Howard is gon, Denis Quilley is Pozzo, Greg Hicks is Lucky; and the boy is Alex

Some actors would find that Not for a moment does this great play flag, and there are many paranything in It down to one specific and timing as for their thought. Only a director of Hall's musicality could so perfectly work Chopin's ett's reply, finding it a kind of Marche Funèbre (sung) into the he interrupts with "Don't tell met"; action: or make "Didi" and "Gogo" sing, in grunting staccati, the Merry Widow waltz (echoes of Beckett's Happy Days) while hecti-

Peter Hall's new production of cally dancing round the stage. The pinging speed and lightness with which Kingsley suddenly says "Nothing happens, nobody comes, very distinguished cast. Comic oobody goes, it's awful!" aston-

the always different, always new, and dreamer, and transcends his way in which, whenever reminded Vladimir, Ben Kingsley is Estra hy Vladimir that they are "waiting for Godot", he says "Ah yes". you not done tormenting me with Howard, always a musical actor, refines his exceptional technique to its most austere. I know no ector who can so project a mezza voce, ticular moments and passages that and who would think of applying leap out as much for their phrasing one to a line like (when buttoning up his flies) "Never neglect the little things of life". Every time Estragon begins "I had a dream",

> Both actors speak in light Irish accents, ideally bringing out the wryness of the words. Vladimir/Howard is the more mindful of the two, and the more insistent timekeeper; hut is that any advantage? are always ambiguous. The same is In repertory at the Old Vic, SE1. Roland Petit with Zizi Jeanmaire in Marseille

every time, the note of dread -

always quick and urgent - is differ-

own poverty of memory hy suddenly railing at Vladimir: "Have your accursed time?

reg Hicks's eccount of Lucky is a tour-de-force even before he utters a word. His realisation of the panting, spitting, self-punishing, dying work horse is terrifying; and then he speaks. Brilliantly, he shows every aspect of the torrential speech: the stream of consciousness, the cosmic and existential vision, the literate elegance, the incoherent nonsense. Is he a ninny parroting other man's words? Or a victim who, when ellowed self-expression, proves himself a true seer? These things

INTERNATIONAL

BAD KISSINGEN

CONCERTS Kissinger Summer Festival Tel: 49-971807110 Felicity Lott and Ann Murray sing a programma including works by Furcell and Brahms; at the Tattersall, Jul 1 Roger Nomington conducts the Czech Philharmonic in a programme of works by Schumann, Elgar and Dvorák; at the Regentenbau, Jul 2 Tenor Peter Schreier and pianist András Schiff perform music by Schubert; at the Kurtheater, Jul 3 Violinist Christian Tetzlaff and planist Leif Ove Andsnes perform works by Beethoven, Ravel and Debussy, at the Kleiner Kursaal;

■ CHELTENHAM

CONCERTS Cheltenham Festival Tel: 44-1242-227979 BBC Philharmonic: conducted by Vassily in Sinaisky in Brahms'

Symphony No. 1 in C minor, a new work by John Buller and Tchaikovsky's first Piano Concerto, with pianist Boris Berezovsky, at the Town Hall,

 RNCM Wind Orchestra: conducted by Tim Reynish in works by Mendelssohn, Sallinen, Strauss and Mozart; at the Town Hall, Jul 6 La Boheme: by Puccini,

performed by the European Chamber Opera; at the Everyman Theatre, Jul 8

■ DROTTNINGHOLM **OPERA**

Drottningholms Slottsteate Tel: 46-8-4570600 Euridice: artistic director Per-Erik Ohm has chosen two of the first operas ever written for his first year at the festivel'a helm. Jacopo Peri's opera dates from 1600 and this is its Swedish premiere. Produced by Karl Duner, and designed by Peder Freiij, the Drottningholm Theatre Orchestra is conducted by Jakob Lindberg;

■ GRAZ CONCERTS Styriarte Festival Tel: 43-316-825000 Liederfürsten (Princes of Singing): soprano Ruth Zlesak sings works by Hugo Wolf and Schubert, accompanied by Helmut Deutsch; at the Kammermusiksaal, Jul 1 Dia Quintette: the Wiener Streichsextett plays string quintets by Brahms and Schubert, composers whose portrayal by this festival is as 19th century musicians with 20th century leanings; at the Schloss Eggenberg, Jul 3

 Lamento: the "Red Byrd" vocal ansemble performs a programme around Monteverdi'a Lamento d'Arianna; Jul 8

■ LONDON

CONCERTS City of London Festival Tel: 44-171-638 8891 Barbara Bonney: recital by the American soprano is among this week'a festival highlights, accompanied by Helmut Deutsch in songs by Schubert, Clara

at Drapers' Hall, Throgmorton Street EC2; Jul 2 Bernstein: A White House Cantata - Kent Nagano conducts the London Symphony Orchestra in Bernstein'a reworking of the score of his unsuccessful musical, 1600 Pennsylvania Avenue: Barbican Hall, Jul 8

Schumann, Brahms and Debussy:

 Great Salzburg Mass: one of the grandest Baroque religious works, now attributed to Heinrich Biber. Performed by the Gabrieli Consort and Players conducted by Paul McCreesh, with Musica Antiqua from Cologne; at St. Paul'a Cathedral, Jul 3

OPERA Royal Opera House Tel: 44-171-304 4000 Simon Boccanegra (1857): British stage premiere of this, the original version of Verdi's opera. Mark Elder conducts, lan Judge directs. Sergel Leiferkus, Plácido Domingo and Kallan Esperian star; Jul 4, 8 Queen Elizabeth Hall

Tal: 44-171-928 8800 Mark-Anthony Turnage double bill premiered in Aldeburgh. Based on e story by H.G. Wells. The Country of the Blind is directed by Emma Jenkins and stars Thomas Randle in the lead role. Twice Through the Heart is based on poems by Jackle Kay. Nicholas Kok conducts the Orchestra of the ENO; Jul 3, 5

DANCE Royal Opera House Tel: 44-171-304 4000 The Royal Ballat mixed programme Includes Twyla Tharp's Push Comes to Shove, William Forsythe'a Steptext, and Symphony in C. choreographed by Balanchine to music by Bizet. The final performance will be the last ballet at Covent Garden before the theatre closes for renovation; Jul 5

EXHIBITIONS National Gallery Tel: 44-171-839 3321 Seurat and The Bathers: places Seurat's great *Bathers at Asnières" in a context provided by his own earlier work, and studies and drawings for the painting, as well as works by predecessors who influenced him, and by his Impressionist contemporaries; from Jul 2

Victoria and Albert Museum Tel: 44-171-938 8500 Shamiana: The Mughal Tent made up of textile panels

designed and made by communities of women all over the world, this tent - part of the V&A's celebration of 50 years of Indian independence - goes on ehow in the Pirelli Garden; to Sep 14

■ NEW YORK CONCERTS Lincoln Center Festival 97 Tel: 1-212-875 5030 New York Philharmonic; at the Avery Fisher Hall. Conducted by

Kurt Masur In the first of three programmes celebrating the music of lazz maestro Omette Coleman, whose octet Prime Tima joins the orchestra in a performance of Skies of America;

EXHIBITIONS Metropolitan Museum of Art Tel: 1-212-879 5500 The Glory of Byzantium: exhibition celebrating the Second Golden Age of Byzantine civilization from mid-9th to mid-13th centuries: to

THEATRE Lincoln Center Festival 97 Tel: 1-212-875 5030 Les Danaïdes: US premiere of Romanian director Silviu Purcarete'a reconstruction of Aeschylus' 470 BC tetralogy. involves 120 actors and musicians in the story of the flight from Egypt of 50 defencels aisters, performed in French with English supertities; Damrosch Park, 62nd St near Amsterdam Ave; Jul 8 to Jul 20

■ SANTA FE

OPERA Santa Fe Opera Tel: 1-505-986 5900 Cosi Fan Tutte: Kenneth Montgomery conducts Mozart'e opera, sung in English, in a new production directed by Nicolette Molnar and designed by Bruno Schwengl; Jul 2, 4

La Traviata: Linda Brovksy directs this new production of Verdi'a opera, set in Paris and conducted by John Crosby;

■ SCHLESWIG-HOLSTEIN

Jul 3, 5

CONCERTS Music Festiva Tel: 49-431-567080 NDR-Sinfonieorchester: opening concert of works by Schoenberg and Mahler conducted by Herbert Blomstedt, with soprano Karan Armstrong, Musik- und Kongresshalle, Lübeck; Jul 5, 6

■ TANGLEWOOD CONCERTS

Tanglewood Festival Tel: 1-617-931 2000 Juillard String Quartet In a programme of works by Beethoven; at Ozawa Hall, Jul 2 Zdenek Macai conducts the Boston Symphony Orchestra in works by Brahms and Mozart, with piano soloist Garrick Ohlsson and the Tanglewood Festival Charus conducted by John Oliver; at the Shed; Jul 5

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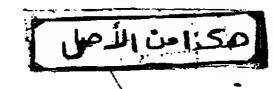
financial markets

CNBC:

08.30 Squawk Box

10.00 European Money Wheel

Financial Times Business Tonight



COMMENT & ANALYSIS



Martin Wolf

Wealth without power

The success of Hong Kong's economy shows that benign policies, efficient institutions and open international trade allow small countries to prosper

Little else is requisite to carry a state to the highest between 1964 and 1993*. degree of opulence from the With reasonable policies, lowest barbarism, but peace, but poor government, growth per head was only easy taxes and o tolerable vistration of justice; all 1.4 per cent. In countries the rest being brought about by the naturol course of with neither it was a mere 0.4 per cent. The state posthings." Adam Smith the monopoly of legitimate force. A benevolent and competent monopolist At its peak, the British is almost as fabulous as the empire possessed a quarter

of the world's population and land mass. Within Chiernment has been both. na's frontiers now lives a The colony's success also fifth of the word's people. But Hong Kong, the juicy bone that bas just been passed from the former to the latter, is ricber than either. This is a big fact about a small place - one with important lessons. In 1995, according to the World Bank, Hong Kong's real income per bead (at purchasing power parity)

was US\$22,950 (£13,909). This was 20 per cent higher than domain was the world. that of the UK and almost eight times as hìgh as mainland China's. Of the advanced economies, only the US and Switzerland had higher real incomes per head. Yet Hong Kong has no large internal market; It belongs to no preferential trading bloc; and it employs no trade protection. It is a to 40 per cent in 1995. rock wbose only natural But it owns the resource The rise and rise of Hong Kong

and enterprising people. The quality of a people is not itself enough. A success ful economy also needs benign policies and efficient institutions. So when China boasts that Hong Kong's return marks the end of a national disgrace, Britain can respond that Hong Kong's 6.2m Chinese have enjoyed better government and greater opportunities than Beijing has yet provided for its own people. If this is disgrace, whose is it? The fascinating new World Development Report from the World Bank shows that in countries with good governance and sound policies real income per head

that matters most: an active

unicorn. Hong Kong's govtively small cultural, linguistic or ethnic groups can

integrated with others".**

more open to trade. "Open

countries are able to reap

the benefits of access to a

large market, thereby avoid-

ing the costs associated with being small," argue

underlines the value of open international trade. Adam Smith argued that "were all nations to follow the liberal system of free exportation and free importation, the different states into which a great continent was divided would so far resemble the different provinces of a great empire". Politically. Hong Kong belonged to the British empire. Its economic

The mainland only atarted to prosper once Deng Xiaoping allowed it to become a relatively open trader, instead of a closed territorial empire. China's growth soared as trade in goods and services jumped from 5 per cent of gross domestic product at market prices in 1970 Openness to trade does

Per cent of 1995 industrial country per capita GDP

more than allow prosperity. Such small, open econo-It divorces economic oppormies can also avoid the tunity from power. This classical liberal insight has costs of size. The larger the state the more heterogeneous it tends to be. The been rediscovered by Professor Alberto Alesina of Harcombination of size with vard University and several associates. In the latest of a heterogeneity creates big difficulties: the citizens are series of papers, the authors more likely to be unhappy argue that "trade liberalisa-tion and political separatism over policies they are forced to share: organised interests go hand in hand....In a are more likely to dominate world of free trade and politics; and the government global markets even relais more likely to prove remote and unaccountable.

benefit from forming small populations of over 100m. and homogeneous political jurisdictions that peacefully Only two, the US and Japan. are rich. But the US is exceptional for its historic trade and are economically combination of small gov-Openness to trade tends ernment with individual liberty, while Japan is nousual to make a country richer. Indeed, the principal differfor its compact size and ence between small counhomogeneity. The rest of the group - China, India, Indonesia, Brazil, Russia, tries and big ones at a given level of income per head is that the little ones trada Pakistan, Bangladesh and Nigeria - are remarkable more. The obvious alternative to trade is to expand mainly for their modest the country, by merger or incomes and the difficulties conquest. But the benefits of their governments have in achiaving coherence and greater size becoma less maintaining control. important as states become

Today, 10 countries have

Similarly, defined by the magnitude of their conquests in relation to the size of the original mother country, Europe'a greatest imperial powers were Portugal, Spain, tha Netherlands, the UK and Russia. None seems to have drawn enduring economic benefit from its vast empire. Usually, the easy resources and glittering prizes of empire distorted economic life and distracted political attention.

Writing in 1909, Norman Angell argued (in his celebrated book, The Great Illusion) that "the wealth, prosnation dapend in no way upon its political power; otherwise we should find the commercial prosperity and social well-being of the smaller nations, which exercise no political power, manifestly below that of the great nations which control Europe, whereas this is not the case." He concluded from this that the economic

arguments for war then ludicrous and suicidal. The leaders of Europe promptly

proved him tragically right. Once again, Hong Kong's wealth demonstrates his point. The colony is prosperous, but powerless. Yet, as Angeil would have pointed out, it cannot be plundered. because its wealth can only belong to the people wbo create it. All that a malevolent state can achieve is ruin. In modern conditions

plunder is fruitless. Thus an open world economy allows small countries to combine prosperity with self-government. It affords the wealth of empire without its burdens. And it offers the basis for mutually enriching and peaceful rela-

This was the view of the classical British liberals in their struggle against tha imperialists. Liberalism was right in principle, but imperialism triumphad politi-cally. Bellicose international relations and territorial expansion always serve some interests, just as there are people who gain pleasure from belonging to a great power or sitting at the top table. But none of this has anything to do with securing a prosperous future for the peoples of the world.

Hong Kong is a small place. But it provides big lessons. It is neither a country's size nor its power that matters for its people's prosperity. All that is needed are honest government, modest taxes and liberal trade, Thesa are more than the basis for prosperity. They perity and well-heing of a are also the best way to secure harmony, at least among civilised states.

> * The State in a Changing World, World Development Report 1997 (New York: the World Bank); **Alberto Alesina, Enrico Spolaore and Romain Wacziarg, Economic Integration and Political Disintegration, Mimeo, 1997.

Rich pickings in science

Israel's biotech industry is starting to attract venture capital, says Judy Dempsey

When Mr Alex Kozak arrived years, venture capital funds from the bigbly funded he decided to continue his studies, completing a doctorate at the Weizmann Institute, one of the leading sci-

entific research centres. He was trying to develop a drug which could specifically identify diseased tissue. But in order to make progress, he needed money. The Office of the Chief Sci-

entist, which is attached to Israel's ministry of trade and industry, offered Mr Kozak funding for two years in a technological "incubator" in the early 1990s. The incubator is part of a state-financed entrepreneurs in turning projects into commercially viable ventures.

"I saw Alex had a great idea," says Ms Yaffa Beck, who had been involved in raising capital for biotechnology. "I saw there was no capital available for him. The venture capital funds were not yet ready to branch out into biotechnology. They had no experience."

Investing in Israeli hightechnology industries has long been fashionable and profitable, attracting nearly \$700m of venture capital over the past decade.

Young engineers and compnter experts from the defence industry have been trained to solve problems quickly and have a sharp antrepreneurial spirit .unlike the, usually older, scientists in the laboratories. The discipline was entirely different," says Mr Yoram Karmon, chairman of Peptor, a drug company producing a decoding mechanism to identify antibodies.

In addition, investing in the rapidly growing market for internet and communications eervices produced a quick result, in contrast with the life sciences, "Biotech research takes time and it is highly specialised, so venture capitalists hava tended not to understand the area," adds Mr Karmon.

However, there is change in the air. Over the past two the advantages of coming we'll get success."

have at long last begun to take an interest in Israel's biotechnology industry.

"This market has huge potential," explains Mr Haim Aviv, chairman of the National Committee for Biotechnology and a professor at the Weizmann Institute. Mr Aviv set up Pharmos, a

cialising in the development of drugs for the eye and hrain, five years ago. "There is a growing need for innovative medicine. healthcare and diagnostics. I have recommended to the government that it give the

lead in underwriting funds for this research. But at the end of the day, my goal is to have dedicated venture capital funds for biotechnology. He helieves the sector could attract venture capital funding of between \$2bn and \$3bn over the next five

In 1994, Ms Beck invested \$20,000 of her own money into Kozak'e research project, which by then had been established as a company,

"What Alex needed was

managerial and entrepreneurial back-up to raise capital," sha explains. Putting ber own scientific background and managerial skills to work, she helped D-Pharm attract its first venture capital investment of \$2m in 1995, from Advent and Walden, US venture cap-Ital funds.

Two months ago, Ms Beck arranged the successful complation of a \$6m private placement, funding that will allow the company to accelepilepsy, cardiac ischaemia. brain stroke, cancer and viral diseases. The company has a staff of 30 and is now valued at \$12m.

Israel'e biotechnology go public in 1999. industry is changing in its approaches to attracting venture capital. Just as the high-tech young men and managerial skills, good women could boast about products and technology -

defence sector, so too the scientific community is beginning to market its strengths. It is aelling the fact that and five technical colleges and 10 specialised research institutes with 35 per cent of the scientists - approxi-mately 12,000 - involved in 4 3 3

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But Ms Beck, who is now executive vice-president and chief operating officer of D-Pharm, helieves these strengths are not enough.

You have to marry managerial experience with the scientific know-bow. That way we will be able to sell the product," she says, adding that there was a growing synergy between high-tech and the sciences Take the example of telemedicine or combining medicine information and communication, or visualising diseases on the screen."

Some of the large venture capital funds - Gemini and Apax-Leumi of Israel and Walden and Advent of the US - are moving into medicine, diagnostics and blotechnology. The sums are paltry compared with the high-tech industry - less than \$12m a year, excluding private placements - but they are growing.

Such funding is certainly not yet enough to finance

long-term research.
"We know that," says Ms Beck. "Which is why the blotech companies are now much better managed to attract capital. They are seeking co-operation with the pharmaceutical industry, seeking private funding and erate the development of as the product makes prog-drugs for the treatment of ress, these companies will start preparing for an initial public offering.

D-Pharm intends to top up its \$8m of funding to \$20m in coming years and bopes to Mr Aviv believes others will follow. "With the right

combination - people with







FINANCIAL TIMES

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22 & 23 October 1997, Hotel Inter-Continental, London

This major event, arranged on the eve of the 1997 Commonwealth Heads of Government Meeting, will provide a unique platform to develop further trade and investment within the Commonwealth. Heads of Government, Ministers, industrialists and financiers will address the Forum and the audience will include both Ministers and business executives from throughout the Commonwealth.

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COMMONWEALTH BUSINESS FORUM Lundon, 22 & 23 October 1997 Mr. Mrs. Miss. Ms. Dr. First Name

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LETTERS TO THE EDITOR.

Number One Southwark Bridge, London SE1 9HL OR TOCKLE W a site; attr://www.bl.com Translation may be available for letters witten in the inem international languages.

Budget and millennium bomb

From Mr John L. Ivinson.

Sir. The computing press regularly publishes the estimated budgets of the cost to leading UK companies of making their information technology systems compliant with the end of century date roll-over (the millennium problem).

Many of these figures are in tens and bundreds of millions of pounds and, alarmingly, there is anecdotal evidence that they are too low by a factor of four or five. There is also uncertainty as to the scope of the activities covered by these bud-

Raid needs

From Mr L.G. Brookes.

cellor, Mr Gordon Brown,

Mr Brown should explain

for him to raid pension

L.G. Brookes, 16 Ashley Drive South,

Ringwood BH24 2JT, UK

wby it is less reprehensible

funds and use the money for other purposes than it was for Robert Maxwell.

explanation

gets. Do they only cover the cost of data and code conversion, or do they cover embedded chip technology investigations and the possible costs of litigation? In the final analysis, the

costs will undoubtedly impact the bottom line in almost all annual reports and I predict that pre-tax profits will be down for the next four or five years, reducing the flow of monies into the Treasury. Has the chancellor taken

this into account in his longer term budget forecasts? In addition, has he also

taken into account the anticipated costs of millennium conversion of government departments such as ministries of defence, social secu-rity and health, which have still to be announced!

And all this before we have even started on Emu. which, it is suggested, will be even more expensive! John L. Ivinson.

(British Computer Society spokesperson for the Millennium Issue), 38 Maresfield, Croydon CRO 5UA, UK

Real justification for BA cabin crew strike call

From Mr Bill Morris. Sir, You report ("Windfall Sir, Lex is in error if he tax to yield \$3bn more than feels that the T&G lacks a expected", June 27) that £3.5bn of the £5hn the chan-"compelling casus belli" in our dispute with British Airways ("Air strike", June 26). seems likely to raise by abol-Under BA's proposals, ishing dividend tax credits, though maintaining advance basic pay for new stewards and stewardesses will drop corporation tax, will come from £9,700 a year to £8,000. from pension funds. Perhaps Most cabin crew will work longer hours for, eventually,

lower earnings. In addition, BA has refused to negotiate over its plans, has sought to impose them on our members, has closed down union offices at Heathrow and Gatwick in secret midnight raids and, misleadingly, told staff that they could be individually

approval by the Italian gov-

ernment did indeed present a very high level of innova-

sued for damages if they strike. Little surprise that staff have voted by an unprecedented margin to take industrial action unless tha company adopt a more constructive approach to employee relations.

The T&G prefers pax to company has given its own employees more than enough casus to start the lat-

Bill Morris. general secretary, T&G Central Office, Transport House. Palace Street, London SW1E 5JD

Firmness foremost

From Mr R.K. Hodge. Sir, Jo Rogaly's column Teenagers - is thumping the only answer?" (Weekend FT: June 21/22) made interesting reading, but I hope the author took time to read Ian Hislop's account of personal experiences in tha Sunday Telegraph magazine

Longer-term solutions are commendable but firm law enforcement is needed first and foremost.

I hope our new prime min ister remembers the order of words used in one of his election promises: "tough on crime" came before "tough on the causes of crime".

R.K. Hodge, 320 Bunyan Court, London EC2Y 8DH, UK

A first for **Hong Kong**

From Mr Charles W. Fryer. Sir, Although it was not quite planned that way, Hong Kong must surely rate as the first, and undoubtedly tha most auccessful, Build-Operate-Transfer scheme that the world has known.

Charles W. Fryer, Daysey's Hill, Chelmars Surrey RH1 5QY, UK

SGS-Thomson took on R&D project risk at own cost

From Mr Enrico Villa. Sir, We wish to clarify some statements in Emma Tucker's article "Cresson halts EU block on state aid to chips venture" (June 20), referring to state aid to R&D activities now under review by tha European Commission. If left uncorrected, the statements that could lead to

tion content, generating 69 filed patents in Europe, the US and Japan. Of these, 25 pertain to innovation and advancement in process technology and 44 concern new circuit and architectural solutions. inaccurate conclusions about SGS-Thomson'a research and development funding

In 1992 and 1983, when the project was presented to and pre-selected by the Italian Ministry of Research, it was fully in line with the Italian Contrary to the impression conveyed in the article, the legislation and the EU rules, and still is. In 1996, however,

while the project was still waiting to be examined by national and EU anthorities. the EU changed its focus about R&D projects to pre-competitive, incremental and non core-business activi-ties. SGS-Thomson is strongly convinced that the project is qualified for R&D state aid even according to

the new EU focus. Far from obtaining a "big pay-out", as suggested in the article, we decided to take on the risk of initiating financing for the project at our own cost. To date, after

nearly five years of working within the requirements of the Italian and EU programmes, no decision is taken nor any financial aid

Enrico Villa. corporate v.p. director external technological co-ordination. SGS-Thomson Microelec tronics. Technoparc dn Pays de Gex,

165 rue Edouard Branly R.P.112 F-01630 Saint Genis Pouilly,

project submitted for

COMMENT & ANALYSIS

Number One Southwark Bridge, London SE1 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Tuesday July 1 1997

Indian

Rarely can a country have fought as stubbornly as India for the right to damage itself. That is the only possible response to the fact that India insists it should be allowed to liberalise its controls on imports of consumer goods over five to seven years. It should liberalise more quickly. Its failure to do so suggests that its trade diplomacy has yet to catch up with

For four decades India has used the Gatt's balance of payments escape clause as e justification for its import controls. The tightest controls of all were imposed on imports of consumer goods, which were excluded from the Indian market almost altogether. Sheltered behind a wall of protection Indian enterprises developed a wide range of high cost, low quality products.

The rationale behind this policy was that scarce foreign exchange should not be wasted on fripperies for consumers. But these controls then provided tha largest profits to industrialists with licences to produce the banned items. The ludicrous result was that producers of soft drinks, for example, have been far more heavily favoured than makers of machinery.

This was but the beginning of the absurdity. Scarcity of foreign exchange was not a

granted to inefficient import substitutes, worsened by tardy adjustments of the exchange rate. The tight controls aggravated the ecarcity they were intended to alleviate.

Bad things, too, come to an end. From the middle of 1991 India has implemented a more competitive exchange rate, liberalised many of its import controls and lowered its tariffs. But the protection for consumer goods has lasted. Then in January of this year the Interna-tional Monetary Fund announced that, with foreign exchange reserves roughly equal to eight months imports New Delhi could not claim bal ance of payments justification for its import controls.

India's partners are suggesting the controls should be lifted over two to three years. It is in Indie's own interest to agree where necessary replacing coniffs. This would begin to even out protection, increase compe-tition and generate tariff revenue. Particularly if liberalisation is eccompanied by e depreciation of the exchange rate. India's rural majority and its exporters should benefit.

The liberalisation India's partners desire is no harmful exaction. New Delhi should use the pressure to accelerate reform, drought that came from malign rather than fight for the right to gods. It was a direct conse- stop imports as long as possible

Changing BA

Yesterday's vote by British recession since the war, It was Airways' ground staff in favour also under a government that of industrial ection confirms that the airline is now the focus of the first big industrial coufrontation since Labour's arrivel lu power. Taken together with last week's support by cabin crews for strike action it raises wider questions about the state of the labour market and the management of

industrial restructuring. Both these disputes are essencabin crews are not fundamentally contentious. The dispute, according to the Transport and General Workers' Union which represents the disaffected staff. is over the imposition of e deal without negotiation. For its part BA claims that the unlou

walked away from negotiations. The ground staff, meantime. object to the contracting out of catering services after earlier belt-tightening to put them on a

profiteble footing. It is hard to argue with Mr Bob Ayling, the BA chief executive, in his assertion that restructuring will be needed if tbe airline is to cope with increasing competition. The real issue is wbether BA, and indeed other British companies, can go through another round of restructuring without the support of the workforce.

When the British airline was impressively restored to profit background of the deepest restructures further.

also under a government that made it clear that there was no permanent financial drip-feed for loss-making state enterprise. Everyone knew they were engaged in a battle for survival.

Today the British economy is buoyant and labour market conditions are tight. The new Labour government is untested in industrial relations. And it is much harder to convince employees that nemesis is tially about change. The new 'around the corner especially pay packages offered to the BA when companies are making large profits, as et BA.

suaded on this score by BA's epparent threats to dismiss and sue cabin strikers, and to dock pension rights, is a most point dealing with the militant British motor industry of the 1970s but with staff who have voted in e secret ballot and are not obviously susceptible to rabble

What is clear is that BA has adopted a high-risk strategy. Mr Ayling eppears to be losing force. Since the potential strikers are the front-line troops in a service industry, this confrontational approach is potentially double-edged. It would be e tragedy if e heavy-handed stance by management and unions at BA were to jeopardise the hard-won efficiency gains of the past decade and a half. So, too, with in the 1980s, it was against the the rest of British industry as it

Re-regulation

ity regulation. The review launched yesterday by Mrs Margaret Beckett, the trade and welcome. But there are a number of principles the review must follow to prove fruitful. First, it must recognise the success of the regulatory process so far - something that Labour politicians, when in opposition, sometimes seemed to doubt. Despite inheriting legislation that was in many cases flewed, the regulators have eliminated the most glaring anomalies and tightened np controls that were initially too lax. The telecoms regulator's new powers on competition, the gas

echievements by individual reg-The second issue for the word "individual". There is too little consistency in the regulatory framework. In the system's infancy, there was a case for competition among regulators. to produce a rapid evolution of

regulator's role in the break-up

of the original monolith, the

water regulator's move to five-

year reviews - all these are

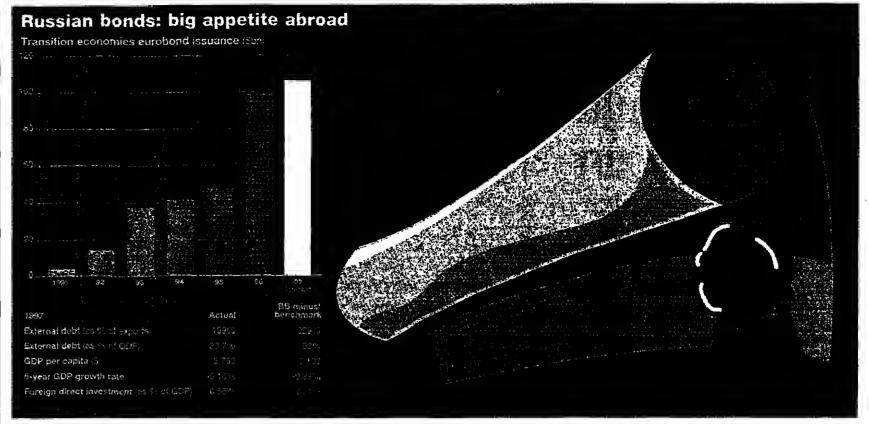
best practice. With the benefit of that experience, it is now time for more common standards on, for example, the definition of regulated assets. The review should

Eveo without a new study ways of combining government, it would have been greater consistency - for examtime for a fresh look at UK util-ple, through a broad-brush regulatory code - with the energy and independence of action of the current system. Because of industry secretary, is therefore the need for consistency, it is a cover transport utilities.

The biggest issue of all, however, is the fundamental approach to setting prices. The existing system, RPI minus X, allows prices to rise in line with inflation less e factor (X) for productivity gains. If companies achieve productivity growth faster than the target, they achieve higher profits. In some cases, where the X factors were arguably set too low this has resulted in spectacular profits.

Mrs Beckett has ruled out a switch to the "rate of return" approach common in the US. review will consider another proposed alternative, "profit-sharing" between consumers and shareholders. But Mrs Beckett gave It only a luke review revolves around that warm endorsement yesterday, which may indicate a dawning recognition of the practical

problems it poses. Such welcome realism showed up also in her comments about the need to maintain incentives for innovation and investment and an adequate return to sharebolders. If the review approaches its task in e similar frame of mind, it stands every chance of success.



Pitfalls in the paperchase

Foreign investors are snapping up Russian bonds although the bonanza raises fears of a credit crunch, says John Thornhill

sprung up in Russia as the language of Angle-Saxon finance sweeps through the country's business world.

Even in the remotest oil towns of Siberia, Soviet-era "red directors", reared on Marxism-Leninism, chatter excitedly about the prospects for issuing evroobligatsti (eurobonds) or amerikanskie depozitarnye raspiski (American Depositary Receipts). The jargon highlights a changed ecouomic reality and a potentially spectacular investment opportunity: Russia's 15,000 biggest privatised companies are exploring new ways of raising capital to

upgrade their operations. The country's underdeveloped banking system and the absence of strong intermediary financial institutions, which could recycle domestic savings into productive investments, have left companies with few options but to look abroad for fresh funds. A domestic mutual fund industry is evolving, but it must overcome popular distrust of finencial institutions. It has attracted just \$20m (£12m) of capital in the first

six mouths of existence. Last month, Mr Dmitry Vasiliev, chairman of the Federal companies to tap the \$1,000bn eurobond market, which offers far cheaper longer-term finance on e scale unavailable from any domestic source. "Even if we take just I per cent of that \$1,000bn, you can figure out how much money can be invested in

Russian bonds," he said. Access to debt finance by individual companies was smoothed last year when Russia made the country's first sovereign debt issue since the 1917 Bolsbevik revolution. This came after obtaining an international credit rating of BB minus which classifies the country's risk as similar to thet of the Philippines or

The Moscow and St Petersburg city governments quickly followed with their own eurobond programmes while other munici-

new vocabulary has pal suthorities, including Nizhny Novgorod, Sverdlovsk, and Tatarstan, accelerated their plans. Several big companies, including the utilities Gazprom, Lukoil, Rostelekom and Mosenergo, aim to tap debt foreign markets this year. To date, 23 Russian borrowers, including 21 commercial banks, have already raised more than \$3.5bn in loans from syndicates of foreign banks.

Analysts estimate Russian entities could borrow as much as \$10bn from internetional investors this year as bankers and fund managers, flush with cash from the global liquidity surge, devote a small slice of their portfolios to eastern Europe.

Such has been the enthusiasm for these novel Russian assets that the government recently doubled the planned size of its latest eurobond issue to \$2bn and claimed it could have sold up to \$4bn. "I think this trend will accelerate sharply next year as companies devise serious capitalraising plans, as transparency improves and as companies obtain New York listings," says a western banker.

Economists predict that a rapid could spark renewed investment in the economy, lifting Russia potential bonanza presents Russia with great economic opportunities, it opens up a new dimension of financial risk that must be carefully controlled. Bankers question whether Russia is not risking e credit crunch in e couple of years when inexperienced local government officials and corporate managers prove unable to service their debts, thus scaring eway investors.

"Russian companies and governmental entities still have to wake up to the fact that they have to pay this debt back," says Mr Dirk Damreu, analyst at Renaissance Capital, e Moscowbased investment bank. "Debt is debt when you borrow it abroad whereas domestic debt has always been infinitely negotia-

On the face of it. Russia should

high levels of both government and corporate debt; it is rich in natural resources, which can be used to back a substantial borrowing programme. Mr Eric Fine. a debt analyst at Morgan Stanley, the US investment bank, reckons Russie has extremely strong credit fundamentals - such as external debt to export ratios when set against other countries rated in the sama risk bracket. He dismisses many of the perceived political risks surrounding Russia as little more than dis-

tracting "noise" He estimates that Russia could issue up to \$100bn of debt without straining its benchmark credit ratios and argues that the country will be awarded a higher investment grade rating within two years. "Unlike many countries which are leveraging themselves against future expectations of gross domestic product growth or domestic consumption. Russia is leveraging itself against tradeable commodities in the ground which can earn hard cur-

rency, he says. Some Russian companies boast large hard-currency earnings and inflow of international capital colossal assets: Gazprom's proven gas reserves are estimated to be 28 times those of Exxon, its US Securities Commission, chaired e out of its severe depression. But rival, while a handful of Russian that wa do not have a budget conference encouraging Russian analysts suggest that, while the oil groups is among the world's deficit while we are building this top 10 in terms of reserves.

> energy companies, which are developing a voracious eppetite for capital, have almost no long-term borrowings, giving them considerable scope to gear up their balance sheets. Domestic banks have been unwilling to extend long-term finance because of Russia's inflationary climate; six months counts as a long time

> Although the Russian etock market has doubled in dollar terms this year, most company directors appear reluctant to sell their companies' shares to raise funds as they believe their equity is undervalued by international atandards. Mr Vasiliev argues

in Russian finance.

have few difficulties sustaining that equity finance can also com- whether Russia's municipal particularly sensitive issue in a nationalistic country. "When shares are issued, a change in the alignment of forces takes place. he says. "It may lead to a hostile takeover which makes corporate leaders - and old shareholders who want to preserve the status quo - nervous

The most glaring doubts over the ability of Russian borrowers to meet their obligations concern the solvency of the government itself. Moscow has amassed beavy domestic debts and is struggling to pay off its arrears to federal employees and the armed forces - let alone its overdue bills to the gas and electric-

Mr Pyotr Rodionov, deputy

chairman of Gazprom, recently lambasted the government for its "improper" budgeting proce-dures, claiming it had in effect used the utilities industries as a form of off-balance sheet financing. He said schools, hospitals, and defence plants had stopped paying their energy bills last year as the government hunted for money ahead of the presidential elections. "We should not deceive ourselves, our society or the world community by saying deficit in clandestine form into

our budget," said Mr Rodionov, who is a former energy minister. Such concerns are echoed by some foreign financiers. Mr George Dallas, emerging markets managing director for Standard & Poor's, the international credit rating agency, says Russia has always had e good reputation for honouring its external debt commitments. But it should remain as scrupulous about honouring its domestic debt obligations if it wanted to win the full confidence of international investors. "Even at the governmental level it has become politically ecceptable not to pay your obligations on time to your suppliers and to your employees. That type of mental-

ity simply has to change," he Some bankers also question

promise corporate control - a euthorities and companies might not spring some unpleasant surprises on investors. The business climate in Russia is still maddeningly opaque: borrowers might reveal liabilities undetected by thair financial advisers or the credit rating agencies. For example, investors have been attracted by the apparent solidity of Moscow city'e budget, which has shown a healthy surplus. But some financiers are concerned that the tendency of Mr Yuri Luzhkov, Moscow's mayor, to prop up lame industrial manufac-

> vich car plants, might squeeze the city's purse. Investors may also question the way in which borrowers intend to use their new capital. Gazprom, for instance, has made it clear it needs to raise additional capital to pay off its tax obligations to the government. Using long-term finance to meet short-term needs strikes many bankers as a profligate misappli-

turers, such as the Zil and Mosk-

cation of funds The Russian financial authoritles have shown they are eware of many of these risks. Both the Ministry of Finance and the central bank are acting as aggressive gatekeepers to the international debt markets.

Mr Vasiliev sevs uo Russiau company can make a eurobond issue without hiring an investment bank, producing audited eccounts and setisfying the demands of a respected credit rating agency. Only those municipal euthorities which are net contributors to the federal budget can issue international debt while their obligations are capped at 30 per cent of their

But Mr Dallas says the Russian reguletory euthorities will have to exercise rigorous scrutiny. Any default by a Russian entity would send the price of debt soaring, he says, while liquidity would be likely to dry up over-

night.
"Investors do not forget things like that in a hurry," he says. "If you make a mistake yon spoil the party for everybody.

Fat Pang's final fling

■ Chris Patten, Hong Kong'e last British governor, did e thorough job of breaking with tradition before he sailed away from the territory yesterday. The governor's gleaming black

Rolls-Royce circled the Government House driveway just once: previous governors have done three tours as they leave office, a manoeuvre meant to bring luck and to ensure a return to Hong Kong.

So was he running late? Or does he intend never to return? The latter would be a blow to the many who are sad to say farewell to perhaps the most popular of Hong Kong governors, jostling for a final indshake during his recent walkabouts and even sending e custard tart for "Fat Pang" during his final radio phone in. Less distressed would be

Patten's "friends in Happy Valley" as he refers to officials in Reffing's Xinhua News Agency, the de facto Chinese embassy. Despite a softer tone of late, Patten is still vilified for his mocratic reforms in the territory. Many in China are ger to see the back of him. Three laps of the driveway, holding out a promise of

returning, might have driven

Wet and woolly ■ You could tell who the Brits

were at the handover banquet in Hong Kong last night: the ones with the wet socks. The smell of damp worsted was a delicate counterpoint to the salmon and. stuffed chicken breast. It rained at the sunset farewell

ceremony - and rained and rained, rattling on the yellow umbrellas thoughtfully provided by the authorities, pouring in great sluices down the trouser legs of the assembled dignitaries. But umbrelias were cast to one side, the elements defied for outgoing governor Chris Patten's powerful speech and the massed bands. On the closing bers of the British National Anthem, the beavens opened in what the Brits took as e calestial symbol. The Prince of Wales's speech was drowned out by the beating of water on metal

scaffolding.
The handover ceremony was a more sober affair - and indoors. Bushled bandsmen on the right of the stage vied time for time ... with those from the Peoples Liberation Army on the left. And there was no political significance in the British contingent's. silence during the speeches,

while the Chinese applauded, It's hard to be diplomatic when your

Chamber music

■ The business bent of Hong Kong's post-colonial elite is writ large in the declarations of interest presented to the new Beijing-backed legislature that took office this morning.

More than two-thirds of the 60 members are company directors or major shareholders. But no-one matches the "Trouser King" Yeung Chun-kamm the textiles magnate, who holds 211 directorships and has shareholdings in 258 companies.

New bloom

One of the first tasks for Hong Kong's new chief executive Tong Chee-hwa will be to hand out Hong Kong's very own new honour, the Grand Bauhinia Medal, bearing the flower which

is the territory's new emblem. The first list of recipients is an indication of who's in in the new villages. Not that the right itself Hong Kong Heary Fok and T.K. is threatened, but - horror of Ann. are busin nen with close connections to China and to Tung. Lo Tak shing is a conservative lawyer who tried for the chief executive job .:: British-boxn missionary Elsie Tr. housing," Lau-proclaims.

Whitehall when she campa against corruption and poverty in the 1950s and 1960s. . Few people in Hong Kong have ever seen a bauhinia flowe Observer's gardening friends say

was a thorn in the side of

Government House and

that, like Hong Kong itself, it's an unusual hybrid which is difficult to reproduce.

Men only

■ The 'one country, two systems" concept that's billed as the corneratone of post-colonial rule is nothing new. Britain had to fight hard for the lease on the New Territories, Hong Kong's small hinterland, and, for the sake of a quiet life, granted permanent privileges to protect its way of life: Now it's up to the new administration to deal with the proud native people, whose

leader Lau Wong fat is made of ...

stern male chauvinist stuff.

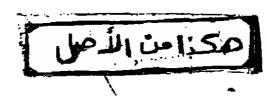
Lau is fighting to protect the traditional rights of New Persitories men to build homes within 91 metres of their horrors - there's talk of extending it to westen und Hong Kong's equal opportunity rules. "As women are married to

100 years ago Relations With Germany

The Hamburg Chamber of Commerce, in its annual report for 1896, warms its countrymen against believing the exaggerated statements frequently made of late in England with the object of showing that German commerce and industries are about to drive Brifish trade markets of the world. Great Britain is still far ahead of Germany as regards the importance of her shipbuilding and ship-owning Colonial Empire furnishes her with extensive markets in which Germany participates to only a small extent.

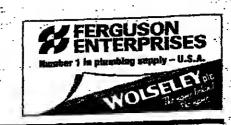
50 years ago

The Crisis In France France's position has steadily deteriorated in the past three months. The focreasing social unrest has its origin in the unsolved national wages problem. Meanwhile the wave of strikes, which began two. months ago with the wage dispute at the Renault motor-car factory, continues its progress unchecked. Many people accuse the Communists of forcenting these strikes; but the real cause lies deeper than this What pives the impetus is the constantly rising level of



FINANCIAL TIMES

Tuesday July 1 1997



French regulator may punish banks that undercut rivals

By Andrew Jack in Paris

France's banking regulator is coosidering sanctions against financial institutions which persisteotiy undercut their competitors and grant lossmaking loans. Senior officials at the Bank-

ing Commissioo are discussing a range of measures because of growing evidence that compesifying. These measures include withdrawing an institution's banking licence.

The practice of lending et very low interest retas bas developed in spite of a recom-mended minimum thresbold at which loans should be made. The threshold - of 0.6 of a perceotage polot, or 60 basis commission's latest action is stoked considerable debate

est payable on government of France's bank regulation bonds - was set by Mr Jean-Claude Trichet, governor of the Bank of France, in 1995. In his introductory letter to the Benking Commission's annual report published yesterday, Mr Hervé Hannoun, deputy governor of the Bank of France, says that during 1996 there was a "significant" increase in the proportion of loans granted by France's larg-

est banks below this threshold. The commission refused to tions were transgressing the rules. It said publishing such information would encourage the more prudent banks to increase their rate-cutting. The

following ecandals euch as that at Crédit Lyonnais, which has had to undergo a FFr50bn (\$8.59bn) state-backed restructuring plan after an orgy of loose lending in the late 1980s. Some politicians have also

questioned whether or not the

commission is sufficiently independent of the govern-Preliminary indications sug- sion said yesterday it had gest the extent of rate-cutting already warned individual tailed off during the first quarter of 1997. However, both commercial and mutual banks have been criticised for using low interest rates to win busioess at e time of low activity.

The "Trichet norms" have

sector, with some institutions saying it is very difficult to publish meaningful or comparable atatistics.

Credit controls and other state-administered restrictions on rates have been abolished in France, and banks are theoretically free to determine the interest rates at which they

lend money.

But the Banking Commisbanks that transgressed the norms. It said it intended to use its powers under banking regulations including new guidelines introduced this year to ensure "institutions do not allow their operating condi-

Clinton rejects Congress tax plans

Proposed cuts favour wealthy at the expense of middle class

Mr Bill Clinton, the US ton said. "They include time-presideot, yesterday rejected bomb tax cuts that threaten to tax-cuttiog bills passed last explode the deficit. They do week by the Republicancontrolled Congress as inade-

He produced new compromise proposals aimed et achieving a final agreement to bal-was in prospect before the ance the federal budget within administration and the Confive years.

passed last week by the House of Representatives and the in more than 30 years. Senate gave too much away in tax cuts to wealthier Americans and were inconsis-tent with the budget-balancing in his original budget in Feb-

"They direct far too little relief to the middle class," Mr Clinnot do enough to keep our

economy going. The president'e rejection of the congressional proposals gress reach agreement on a Mr Clinton eaid the bills plan aimed at eliminating the budget deficit for the first time

> Mr Clinton announced his own tax cuts - slight modifications of proposals he unveiled

Congrese will return next reduction in the tax burden week to begin attempts to proposed by Congress would hammer ont an agreement.

The first task will be to reconcile tha House and Senate versions of the budget bill. Congressional leaders will then resume negotiations with the White House which are expected to continue through

drawn on whether he would veto the budget bills if they were not amended to his liking. "I don't want to start talking about veto now," he said. "I want to craft an agreement consistent with the budget agreement that can be written into law."

The president's main objec-

go to the better-off in the form of a large capital gains tax cut.

All three plans propose about \$135bn in tax reductions over five years, with \$50bn-\$70bn in revenue-raising measures, representing a net tax cut of about \$75bn, the largest US taxpayers have received in Mr Clinton refused to be 16 years. All three include a \$400-\$500 per child tax credit for families, although they differ in important details.

Mr Clinton also backs a bigger cut for education-related expenses, such as interest on student loans. He agreed to leave in place most of the capital gains tax cut passed by agreement signed by the ruary. After the Independence The president's main object both houses, but opposed White House and congressio. Day holiday this week, tion was that too runch of the index-linking capital gains,

Securities houses implicated in Japan dealings scandal

provisional legislature, the elected under Britain's demo-

China's abolition of the Legislative Council bas been at the centre of disputes wilb Britain. Mr Blair made it clear bilaterel relations would depend on Beijing's treatment of Hong Kong and its fulfilment of commitments in the Sino-Britisb Joint Declaration, the treaty that underpins the

The US has stepped up support of Britain's policy towards Hong Kong, calling for elections to replace the provisional iegislature. Yesterday, Ms Madeleine Albright, US secretary of state, reaffirmed plans for a Sino-US summit this

Europe today

corporate racketeers.

Securities' share price down 7 and Yamaichi's by nearly 3 per

arrested more than a dozen executives from Nomura and DKB in connection with the scandal. On Sunday, a former DKB chairman committed suicide after questioning. The police have also arrested Mr

The lawyer said the three securities houses had carried investigation for months, out deals on Mr Koike's behalf

Nikko, Daiwa and Yamaich yesterday refused to comment on the reports. The companies have previously denied links

with sokaiya. Tokyo police yesterday indicted four DKB executives, including two former vice-presidents, bringing the total DKB and Nomura executivee

World stocks, Page 38

THE LEX COLUMN

The cost of corruption

Japanese financial scandals are former prime minister has been convicted of taking bribes, it is hard not to believe that corruption is widespreed. So reports that most leading stockbrokers, and not just Nomura, have made illegal payments to sokaiya - corporate racke-teers - should come as no surprise. Even committing suicide in response to accusations, as the ex-chairman of Dai-ichi Kangyo Bank did over the weekend, is not

unprecedented.
What does seem to be changing is the official reaction to such scandais. In the past, bribes were con-sidered a deplorable but unavoidable part of doing business -something oiling the wheels of a successful economy. Now that growth has slowed and competition is increasing, politicians and bureaucrats are increasingly promo-ting transparency to help boost efficiency. As a result they are cracking down harder: more than a dozen senior executives from Nomura and DKB have been arrested and both least like a politician. companies face trading bans as punishment. The companies themselves have made wholesale management changes instead of sacrificing a token executive who was often reemployed as a consultant.

The government is left with a balancing act. To bolster confidence in financial markets it must continue to root out corruption. But if it throws the book at all leading secujust as deregulation is opening them up to competition.

great black business hopes, Mr Mzi Khumalo has had an inauspicious start. Yesterday saw the collapse of his much touted deal with Lourho. stake in mining house JCI - the share is now at R35. He has also been associated with a disastrous rights issue and lost his managing

Cynics, unsurprisingly, are wondering whether Mr Khumalo brings any value to the group. His tribulations with organised labour, supposedly the area in which black managers would excel, have added FTSE Eurotrack 200: Share price relative to the JSE Mining Risance index

off. A large part of his problems is a function of his buying into e difficult industry experiencing hard times, More pertinently, of all the new generation of black entrepreneurs, Mr Khumalo is the one who looks most like a businessman, end

Just 1996 Jan

There are some grounds for optimism. A merger of JCT's coal interests with Lourho still tooks possible. And Mr Khumalo's close relationship with the energetic mining entrepreneur, Mr Brett Kebble, augurs well. Between them, they ought to be able to ensure that JCI participates profitably in the current reshaping of South African mining. But Mr Khumalo must start rities houses, it could risk destabi-lising whole sections of industry gloom that hangs over the shares.

Sterling

When Mr Gordon Brown, the UK chancellor, said he wanted a "stable Billed as one of South Africa's and competitive" pound, he surely could not have had DM3 in mind, Yet that level looks ever more possible. True, many forecasters believe that DM2.50-DM2.60 is a But that was simply the latest in a more sustainable level for sterling. number of embarrassments. Most But even if they are correct - and notorious, of course, was the R54.50 fair value is a notoriously clusive per share he paid for his controlling concept in the foreign exchange markets - this is of little predictive value: currencies can diverge from "fair value" for many years.

The catalyst for a correction is normally a deterioration in economic fundamentals. So far there is little evidence. Despite the pain of exporters such as British Steel, the current account remains in good shape - mainly because the cost of imports has fallen. And sterling's weight to their arguments. But it attractions remain: political stabilwould be premature to write him ity, uncontaminated by the risks of

and enticing returns, both in money and bond markets, compared to gon awards

Machises

most alternatives.

What can Mr Brown do? Nominally, he remains responsible for exchange rate policy. In practice, the Bank of England holds the interest rate lever. Unfortunotely for Mr Brown, the Bank's priority curbing consumer spending - may well involve higher interest rates, further boosting the pound. His best work for it by taxing consumers in the Budget. Beyond that, patience is the right counsel; when the current account deteriorates, sterling's cyclical strength will probably

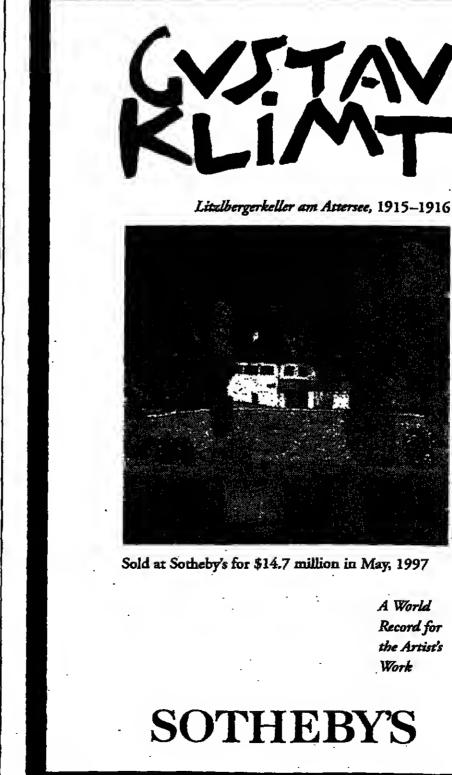
UK utilities

With Labour set to impose its windfall tax tomorrow, it may be hard to believe thet the utilities' worst political woes are over. But, as Mrs Margaret Beckett, the trade and industry secretary, pointed out yestardey: "The windfall tax is about the past". In launching its review of utility regulation, Labour is seemingly putting its previous, excessively populist approach behind it.

The change in rhetoric is striking. Gone are the cheap jibes about fat cats; executive rewards are now "in the first instance matters for companies themselves". Only a few weeks ago. Mr Chris Smlth, Mrs Beckett's colleague at Netional Her-itage, was lambasting lottery chiefs for not showing enough contrition over their remuneration packages.

Labour is also losing some of its aversion to profit. Mrs Beckett spoke of "creative" tension between running a public service and the need for utilities to remain competitive. In practical terms, this means the current system of price cap regulation - which gives companies a strong incentive to improve efficiency - is likely to stay. Labour's previous enthusiasm for sharing profits between customers and shareholders has rightly been toned down. Mrs Beckett's review may yet make changes to the system of regulation. But the important message is her objective of setting a long-term stable framework. Labour will have its £5bn of flesh. But after that, utilities can look forward to less risk, a lower cost of capital and maybe higher valuations.

Additional Lex note on Scottish & Newcastle, Pege 23



Handshake seals end of Asian empire Continued from Page 1 By Gillian Tett in Tokyo Nomura and Dal-Ichi Kangyo through illegal discretionary Bank, the country's second accounts. Nomura has been Shares in three of Japan's largest bank, have admitted accused of using such Beljing-appointed body, which largest eccurities houses, financial dealings with sokaiya accounts to extend favours to bas replaced the chamber Daiwa, Nikko and Yamaichi, - the corporate racketeers who Mr Koike.

numbled yesterday after a lawyer implied the companies had had improper dealings with

The allegations were made by the lawyer for Mr Ryuichi Koike, the racketeer allegedly at the heart of the scandal. The reports pushed Nikko

per cent to close at Y705 after heavy trading. Daiwa's chare price fell 5 per cent to Y904 cent to Y841. The allegations are likely to

out pressure on the authorities to widen their investigations to cover all four of the largest securities houses. Nomura Securitiee has been under

demand payment in exchange for not revealing sensitive

Tokyo prosecutors have

Koike. Mr Koike's lawyer yesterday revealed that Mr Koike had toid police that he had had improper financial dealings with Daiwa, Nikko and Yamaichi, according to the Japanese media.

indicted to more than ten. The sense of sbock over the scandals has been fuelled by the suicide of Mr Kuniji Miyazaki, the former DKB chairman, Mr Ryutaro Hashimoto the Japanese prime minister, yesterday said he regretted the

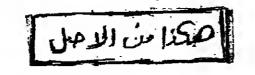
Most of western Europe will continue cool and unsettled. There will be outbreaks of rain, especially in England end Scotland. Elsewhere sunny spells will be interspersed with showers. Northern Spain and Portugal will elso heve some rain. Thunder showers may reach the south-western regions later in the day. Central Europe will have variable cloud and thunder showers. There will be strong thunder storms Balkans, Southern and western

Five-day forecast Western Europe will continue cloudy

and cool with showers. Central Europe will become warmer but thunder showers will return tomorrow. Scandinavia will also have thunder showers but temperatures will stay rather high.

Scandinavia will have rain or thunde ahowers. Further to the northeast, it will be warm and rather sunny. The Mediterranean will continue sunny. Caracas Cardiff Casable Chicago Cologne Deles Delhi Dubel Dubel Dubel Dubel Dubel Melorce Melta Menta Menta Menta Melan Marin Marin Marin Marin Munich Nejrota N cloudy 21 thurs 21 sum 24 drzz 14 shower 21 cloudy 29 shower 29 fair 32 shower 15 fair 32 shower 15 fair 27 cloudy 25 shower 18 shower 18 shower 18 shower 23 shower 23 shower 23 We can't change the weather. But we can always take you where you want to go. Lufthansa

FT WEATHER GUIDE





IN BRIEF

Hungary awards TV franchises

Hungary has awarded the long-awaited concessions for its first two national commercial television stations to consortia led by CLT-Ufa, Europe's biggest broadcasting and entertainment group, and Scandinavian Broadcasting System, 22.8 per cent owned by Walt Disney. It was the most costly commercial TV tender yet staged in eastern Europe. Page 22

Flat patriarch says chairman will go Mr Giovanni Agnelli, the 76-year-old bonorary chairman of Italian automotive company Fiat, has quashed speculation that Mr Cesare Romiti. the group's chairman, will stay beyond his retirement date of June 1998. Page 22

NEC puts \$285m into Packard-Bell NEC, the Japanese electronics group, is invest-ing \$285m in Packard-Bell NEC, bringing its total investment in the US computer company to more than \$1hn. NEC took a 19.9 per cent stake in Packard-Bell NEC in 1995. Page 18

News Ltd wraps up newsprint sale News Ltd, the Australian subsidiary of Mr Rupert Murdoch's News Corporation, the international media group, has finalised the sale of lts 50 per cent interest in Australian Newsprint Mills to Fletcher Challenge Paper, the New Zealand company. Page 18

Mondi appoints new chairmen
Mr Peter Littmann, who made his mark in the fashion industry by transforming the image and financial fortunes of the Hugo Boss label, has been appointed chairman of Mondi, the German women's wear company. Mondi was taken over four years ago by investcorp, the Bahrain-based investment banking group behind the revival of the Gucci fashion bouse. Page 22

Unliever sells John West to Heinz Unilever, the Anglo-Dutch consumer goods company, has announced the sale of its UK-based John West Foods business to HJ Heinz, the US foods group, for an undisclosed sum. Under Unilever's stewardship, John West commanded 35 per cent of the UK canned fish market. Page 27

4 JP Foodservice

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Market Statistics

ING Barings

J Sainsbury

J.P. Morgan

Bond tutures and options Bond prices and yields Commodities prices dividends announced, UK EMS currency rates FTSE Gold Mines Index

http://www.FT.com \$Annual reports service \$2,33 FTSE Actuaties share indices 34 6lts prices London share service Managed funds service New Inti bond Issues 26 Bourses 26 Recent Issues, UK 38 Stort-term int rates 34 US Interest rates

Chief price changes yesterday

Andersen acts to heal split

accounting and consulting

Having twice failed to win the backing of the organisa-tion's 2,700 partners for its

start again to replace Mr Larry Weinbach, who retires on August 31.

of the election from that of resolving tensions within the organisation. The board obviously felt a

rent problems resolved. Worldwide - a majority of whom are from the original firm of Arthur Andersen have been divided over payments for so-called "internal

will the electoral procedure timetable set for the ken out between the two firms, "high-level" group to put for- particularly in the US, over management consultancy conof any detail on how the group tracts. Plans have been floated in the past to bring all consultancy work under Andersen Consulting control.

The failure of two candidates The partners of Andersen for the post of chief executive one from either side of the organisation - to gain the required majority of two-thirds appears to signal that partners are voting on tribal lines.

Mr Grafton, who is 56, has been a partner for 25 years and is a regional managing partner in the US for Arthur Andersen. He has been chairman of the

board of partners of Andersen Worldwide since 1994. His mandate as acting chief executive is to "concentrate on developing specific proposals concerning internal organisational issues

Andersen Consulting partners believe that the organisation's constitution does not reflect the weight of their contribution. Although the consulting arm has greater turnover and growth. Arthur Andersen has more partners

and a majority on the board. At a recent meeting in Paris partners voted to keep the organisation together under the Andersen Worldwide umbrella. But some partners think the pressures will eventually lead to a complete split.

France **Telecom** incurs loss under US accounting

France Telecom, the Stateowned operator that may be partly privatised this year, incurred a net loss of about FFr33.8bn (\$5.82bn) in 1996 under US accounting princi-

The figure outstrips the biggest loss reported by a French company under French accounting rules - the FFr25.6bu loss in 1995 by Alcatel Alsthom, the telecommunications and engineering

group.
France Telecom's net loss compares with a FFr2.1bn profit - down from FFr9.2bn in 1995 - sunctanced by the group in March under French accounting standards.

The discrepancy is explained by the difference in the treatment of a once-end-for-all FFr37.5bn payment to the state in return for the transfer of pension liabilities.

This did not appear in the profit and loss statement for French purposes. Under US accounting principles, the pay-ment is recorded as a "withdrawal expense".

A US filing has been made in line with plans for shares to be traded in New York and Paris, Shares were expected to start trading on both stock markets on June 9. However. the partial privatisation was put on ice after the Socialist party's unexpected victory in the general election.

The government has yet to announce whether the partial privatisation will go ahead, but some ministers expect it to proceed this autumn, before next year's liberalisation of Europe's telecoms markets.

These ministers expect to press ahead with the sale of a minority interest in the company, in what could he France's largest privatisation, previous centre-right governbetween FFr30bn and FFr50bn from the sale.

The results declared by the group under French account ing principles were affected by one-off items. Mr Michel Bon. the chairman, said the 77 per cent decline in net profits reflected the "very profound transformation" of the compe past, nor our future", be said.

Consultancy fails over key appointment By Jim Kelly Accountancy Correspondent

The board of Andersen Worldwide, the world's largest

organisation, yesterday appointed a temporary new chief executive in a bid to buy time to mend internal diviure of its second nominee to gain a winning margin, said it wanted to "decouple" the issue

choice for the joh, it asked the chairman of the board - Mr Robert Grafton - to take the post of acting chief executive. Meanwhile a new "high level" group is to examine "key organisational issues"

Argentina

revives

ambition

to trade

By Stephen Fidler, Latin America Editor

the past five years.

in futures

Argentina is reviving plans to

launch 8 financial futures and

options market despite the

failure of a previous effort in

According to Mr Javier

González Fraga, a former cen-tral bank president now head-

ing the futures market proj-

ect, the lessons of the previous

One mistake was to have a

fotures market inside the floor of the "cash" market -the stock exchange itself.

"You need full-time traders," he said. He added that the role

than in the stock exchange,

where the task was simply to

Settlement in the futures

market is much more a ques-

tion of liquidity management,

and confidence in the proce-

to check every 15 minutes that

the guarantees are sufficient."
A clearing bouse was being

established now that would

The other main lesson was

that "you need an experienced partner", be said. The Chicago

agencies." be said. Argentina is rated BB by Standard &

Poor's, two notches below

The higher rating would be achieved in part by using a credit enbancement by "a

major multinational insurance company", be said. The exchange was also working

with the Inter-American

Development Bank to provide

an agreement to cover sover-

eign risk, for example, if a future government decided to

establish exchange controls.

The planned contracts will fall into several categories:

sbort-term and long-term

Argentine peso and dollar

interest rate contracts; con-

tracts on currencles including

the peso-dollar exchange rate

and the peso-Brazilian Real

rate; and on two stock market

indices, the Burcap and Mer-

val, options on individual

stocks already being traded on

the stock exchange. There

may also be an index on gov-

Subscription for seats will

begin in August: some 250

seats will be reserved for

members of the stock market,

with a further 250 seats for

sale more generally. There

will be 50 members of the

clearing house. Contracts will

be traded on the floor by open

outery, which it is hoped will

encourage local speculators.

There will also be an elec-

tronlc matching system for

There is some scepticism in

Buenos Aires. The Merval, it

is pointed out, is not of much

tors because It is heavily

stocks of limited interest to

interest to international inves-

ernmeut bonds.

investment grade.

take this into account.

failure have been learnt.

The board, meeting in a New York hotel following the fail-

third candidate would suffer the same fate as the last two now they have a chance of making a breakthrough over and report back to the board the blg issues," said a US by spring next year. Only then insider. The relatively short

income support" which they

receive from partners at their sister firm Andersen Consult-

ward proposals - and the lack

would be chosen or operate -

signals the urgency with

which the board wants the cur-



Changing track: Eurotunnel's restructuring looks more likely after an investor opposed to the plan had a change of heart

Investor's U-turn lifts hopes of settlement was much more critical in a futures market than in the stock explanate for Eurotunnel restructuring

provide delivery of shares By Andrew Jack in Paris

The prospects of Eurotunnel winning shareholder approval for its financial restructuring improved sharply yesterday after an investor who had been opposed to the deal agreed to vote in favour.

Ms Sophie L'Hélias, of Franklin Global investor Services, who was collecting proxies on behalf of investors opposed to the restructuring, said her principal client had switched its position and was instructing ber to vote in

Board of Trade was taken on as adviser in December 1995. Mr González Fraga said the She has never identified who aim was to establish a futures market with a sufficient level she works for, but Eurotunnel confirmed yesterday that of competitiveness to attract Northern Cross Investments. international participants. which it described as s "We plan to have everything ready by the end of this year... The idea is to become something that might receive a bigher rating than the country receives from the rating

"long-term investor" holding nearly 36.7m shares, had decided to support the restructuring and had offered its support to the company.

balance of power ahead of the to the company. It also wanted quorum - to attend next of Eurotunnel on July 10, at which sharebolders will be asked to approve a restructur-ing of the Channel tunnel operator's £8.5bn (\$14.1bn)

Investor groups in the last few days had been close to gathering aufficient votes to win a blocking minority of 25 per cent - with as little as 58m votes - that could bave prevented the plan going through. But without the support of Northern Cross, their campaign has little chance of suc

The change of heart follows a meeting requested by Mr Patrick Ponsoile, Eurotunnel'a Northern Cross in Boston last Thursday.

Northern Cross had previ ously demanded that Eurotunnel's banks write off 25 per The change sharply tilts the cent of the value of their loans

shares worthless.

Eurotunnel must still perthe percentage necessary for a tomorrow.

category of shares to avoid

diluting the interests of exist-

However there have been

growing signs that creditor

banks to the company would

not modify their plan, threat-

ening Eurotunnel with a rapid

slids into bankruptcy proceed-

ing investors.

week's EGM in Paris. The restructuring plan must also be unanimously approved by Eurotuunel's 174 creditor Adacte, a radical investor

group which claims to represent investors owning at least 10m shares, remains opposed to the plan, but the more modings which could leave the grate Association of Eurotunnel Sharebolders, with a further 10m or more, shows suade owners of 25 per cent of increasing signs of voting in uy's accounts. The 1996 net its outstanding 920m shares - favour. It is due to decide profit resembled "neither our

<u>Morse</u>

Templeton and Sumitomo agree advice link-up

By Gwen Robinson in Tokyo

Sumitomo Life Insurance.

Japan's third-largest life insurer, and the Franklin/Templeton Group, one of the largest US fund managers, have agreed to co-operate on international equity investment.

The move highlights the growing pressure on Japan's life insurers to provide higher investment returns amid intensifying competition in the country's lucrative fund management market. It also with information on regional reflects rising interest among stock markets and recommend foreign fund managers in sec- stocks for Sumitomo's equity uring a foothold in Japan investments. Sumitomo will

bang" financial deregulation. Initially Templeton's arrangement with Sumitomo will be limited to providing investment advice to the Japanese insurer on equity investments outside Japan.

month's alliance between Nippon Life, the world's largest life insurer, and Putnam Investments, one of the largest US fund managers, to manage Japanese pension funds. It is part of a trend for US

fund managers which, enjoy-

mutual funds and corporate

weighted with traditional ing high profits from retail

internationally through joint ventures rather than organic growth.

Templeton, a subsidiary of San Francisco-based Franklin Resources, is the fourtbbiggest fund manager in the US, with more than \$200bn under management, and operates global emerging markets funds as well as giving investment solvice. Under the agreement, Tem-

pleton will provide Sumitomo ahead of the country's "big purchase an undisclosed amount of shares in the Templeton Global Strategy Funds, based in Luxembourg.

Sumitomo has total assets of about Y23,000bn (\$200bn)and a sales force of 51,000. In the last year it has suffered cancella-The tie-up follows last tions of contracts by public and private pension funds as they move to other fund management groups in search of better returns.

The arrangement with Templeton is likely to lead to other forms of co-operation, said Mr Mark Mobius, president of Templeton Emerging Markets and executive vice-president of pension funds in their own Templeton Worldwide.



Fat.

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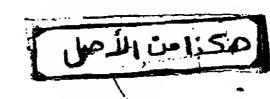
Why they are doing this, and how, is explained in an Executive Briefing published by Morse called "Flexible Server Consolidation".

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NEC puts \$285m into Packard-Bell

By Michiyo Nakamoto in Tokyo

NEC, the Japanese electronics group, is investing a further \$285m in Packard-Bell NEC, bringing its total investment in the US computer company to more than

NEC, which took a 19.9 per cent stake in Packard-Bell NEC in 1995. will acquire additional non-voting preferred shares, keeping its ordinary equity stake in the US company more or less unchanged.

group. The Japanese company said that the additional money would support Packard-Bell NEC's establighment of direct sales operations aimed at corporate customers. Packard-Bell NEC is aiming to strengthen its corporate husiness through distributors.

in the longer term, the company, which depends on the home-user market for 80 per cent of sales. hopes to divide its revenues evenly between home and corporate sales,

This is the third additional Analysts viewed the additional investment by NEC in the US investment as a sign that things

were not going according to plan. NEC made its initial investment with the intention of gaining a sales network in the US personal computer market, and to create synergies and economies of scale in procurement and manufacturing.

Last year, NEC merged its overseas PC businesses, excluding that in China, with those of Packard-Bell, which itself has merged with Zenith Data Systems, the PC arm of Bull, the French computer company. Bull, of which NEC owns 17 per cent, also bolds a 19.84 per cent stake in Packard-Bell NEC.

which has strength in selling computers for the home: the Zenith hrand, which is highly regarded among public organisations; and the NEC brand, which has been successful in the notebook market. Nevertheless, judging from the

additional investment, "it looks like things have not gone as planned," said Mr Naoki Sato, analyst at Deutsche Morgan Grenfeli in Tokyo.

While Packard-Bell NEC has a dominant share of the US home PC take in Packard-Bell NEC. market, it has lagged behind com-chances are that the red Packard-Bell NEC sells PCs petitors such as Compaq and Dell persist," one analyst said.

under the Packard Bell hrand, in the growing corporate market. In order to keep up with growth in the US market, it must strengthen its corporate sales.

If Packard-Bell NEC had been profitable, it would have entered direct corporate sales earlier, Mr

Although NEC would not disclose the financial performance of Packard-Bell NEC, the company is believed to have accumulated large

Given the highly competitive state of the US PC market, "the chances are that the red ink will

ASIA-PACIFIC NEWS DIGEST

Chiyoda to get emergency loans

Chiyoda Mutual, one of Japan's medium-sized life assurance companies, is to receive an emergency injection of capital from two affiliated Japanese banks. The move is likely to fuel speculation about the financial health of the company, which is perceived as one of Japan's weaker life

ssurance groups.

Asahi Bank, which is part of the same *kerretsu* corporate grouping as Chiyoda Mutual, said it had agreed to provide Y20bn (\$175m) in loans to the company to strengthen its capital base. Meanwhile, Japanese pres reports claimed that Tokai Bank, another affiliate, had

Some analysts calculate that Chiyoda is between Y60bn and Y550bn short of financial solvency, depending on how its liabilities are valued. One analyst said: "We have the deepest reserves about Chiyoda's financial solvency.
Giving extra loans to the company seems like a peculiar step." Chiyoda's group assets fell 9.7 per cent in 1996 because of withdrawals by corporate clients.

Earlier this year, Nissan Mutual became the first Japanese life assurer to fail since the second world war. The life assurance sector is due to publish its full-year results next month and speculation is mounting that other companies may be at risk.

Standard and Poor's, the US credit rating agency. recently cited Chiyoda Mutual as one of five Japanese companies below the level considered adequately secure for policyholders. The agency awarded Chiyoda Mutual a B rating - well below the BBB level it deems acceptable.

MBF plans foreign expansion

MBP, the Malaysian group, plans to become the country's "financial supermarket" abroad, with an aggressive investment strategy over the next 20 years, particularly in the Asean region, Mr Loy Hean Hong, chief executive, said the group would look initially to buy commercial banks in Thailand and Burma. It was also seeking to take over Philippines Savings Bank through a subscription to new common shares in the bank, "We also plan to establish a stockbroking firm in Indonesia, once the approval is granted by the Indonesian finance ministry." Mr Loy said.

The company plans to become the leading credit-card issuer in the region, with at least 10m to 20m cards in the next five years, he added. MBF forecast a 30 per cent Increase in profit this year, from M\$500m (US\$198m) Asif Huda, Kuala Lumpur

Diversified Resources triples

Diversified Resources, a holding company within DRB-Hicom, the Malaysian transport and industrial group, reported a tripling of group pre-tax profit to M\$304.71m (US\$121m) for the year to March 31 on turnover up 138 per cent at M\$8.12bn. Proton, DRB-Hicom's automotive unit, reported pre-tax profits for the year of M\$3.59m, compared with a loss of M\$4.72m, while turnover rose 25 per cent to M\$30.31m. Asif Huda

Nissan, SKF in bearings deal

Nissan Motor, of Japan, is to procure wheel hearings for its models made in Japan from SKF, the Swedish bearings manufacturer. The annual value of the purchase will be Y600m (\$5.2m). This will be the first time SKF bearings have been used on Nissan vehicles produced in Japan.

Caution, corruption and intervention

Ex-head of ING Barings in Shanghai outlines problems he faced

ichard Graham, the departing bead of ING Barings in Sbanghai, picks up a pen and scribbles out a sobering forecast of corporate finance work in China: "Equity capi-tal markets – up. Project finance will be good. Debt capital markets – not started. M&A - ditto. Advisory – a little, but not very profitable. Securitisation -Swan. could be great, but unhen?"

The note sets ont the beadaches that Mr Grabam leaves to his successor, as well as other bankers in Shanghai, and ends the first chapter of the foreign investment bank's story in modern

Mr Graham opened the Barings office in Shanghai in 1993, one of the first international investment banks to set up in China since 1949. Kong). They may stutter for He has seen the husiness a while after Hong Kong's through the turbulence of return. But these Chinese China's early financial sector reforms, as well as the Leeson affair and the ING acquisition.

bankers pursuing business He has emerged as one of foot-dragging financial liber- bureaucratic problem."

most of its mooey from Shanghai. "And what about win a particular mandate. equity issues and has underwriting licences for the foreign currency stock markets in Shanghai and Shenzhen. Between 1994 and 1996, ING Barings acted as international co-ordinator or joint co-ordinator for companies such as Shanghai Yaohua Pilkington, Shanghai No. 2 Textile Machinery and Little

The logic that drove Barings to open in Shanghai -"China will need large amounts of capital, more than it can source domestically" – still underpins Mr Graham's faith in the

long-term future. The bulk of our future revenue will come from the initial public offerings of red chips [mainland Chinese businesses listing in Hong companies are all lining up, desperate for capital."

Nevertheless, Mr Graham is frustrated by China's dog-A former British diplomat, gedly cautious banking regu-Mr Graham was in the the lators. The authorities first wave of investment "instinctively believe that ings was given a smaller anything new is not going to from inside mainland China. be as easy as it appears ... Any country that spends Shanghai's most prominent four years debating a securiforeign businessmen and an ties law without issuing a outspoken critic of China's draft is suffering a major

He lists innovations stal-Today, ING Barings, which led or axed by Beijing: the concentrates on corporate bond futures market, war-

corporate bonds?" he asks. "The big missing opportu-nity for foreign financial institutions is the debt capital markets. There is nothing but sovereign issues."

The government's worry over corporate debt is that it will be landed with unforeseen liabilities amassed by loss-making state-owned enterprises. But the liberalisation of the debt market, Mr Graham suggests, is the "next big step" for foreign corporate financiers, and he notes that US groups are already lining up to secure Yankee bond business.

overnment intervention is another bug-bear. He recounts an experience in 1994, when Barings won the lead underwriting contract for a Chinese state company listing in Hong Kong. Out of the exploit international experblue, the regulators telephoned to say that too few underwriting contracts had been given recently to Japanese houses, and so the deal was being reassigned. Barcontract instead. "That sort of thing is unimaginable in other developing Asian markets," Mr Graham says.

Corruption, too, is a growing concern. Mr Graham finds it is increasingly common for ING Barings and others to be approached by people in quasi-offical finance and share broking rants, indexed futures, for positions seeking a consuland trading in China, makes eign enterprise listings in tancy fee to help the bank

Bnt relationships also have their benefits in China. as Barings discovered in 1995 during the Nick Leeson fiasco, "when the years of relationship and liaison work really proved its worth". While other Barings offices in Asia struggled to win back licences revoked after the bank went into administration, China did not suspend any Barings operations. After the ING acquisition, the authorities remained cool for six months, but in the last 18 months the business has more than recovered. Mr Graham will return to London to work at Baring Asset Management, with

responsibility, among other things, for the bank's China funds. He believes fund management is an area where China would do well to tise, because without institutional investors "China's markets will continue to be Ultimately, China retains

the characteristics of a planned economy. A real transition to a free market would require significant reform of the shareholding many different legal categories of share, denominated in different currencies with dif-

in one currency".



structure - replacing the Richard Graham: authorities 'instinctively believe that anything new is not going to be as easy as it appears'

issue equity and debt, open- own decisions. And only ferent voting rights, with ing possibilities for corpo- then will they deserve seri-"one share with equal rights rate financiers. But, he con- ous institutional investcludes, it will be 10 to 15 Ownership reform will years before Chinese compa give companies freedom to nies are really "taking their

James Harding

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LONDON TORFAITING

June 1997

Yen hits 'dual currency' bonds

By Gillian Tett in Tokyo

The recent surge in the yen against the dollar has derailed the market in "dual currency" bonds in Japan in Janan Bond Underwriters ssociation said.

This is in sharp contrast to the pattern seen until earlier this year, when sales of such instruments expanded the yen makes them less

rapidly. attractive to their bolders, and investors abandoned the impact of the yen's recent market in May. surge on Japan's financial markets. After falling to . International Settlements. Y127 against the dollar at the start of May, the currency was trading at Y114 in Tokyo yesterday. Dual currency bonds pay rates of interest attached to

interest in one currency, such as Australian or US dollars, but redeem in

They became popular with Japanese investors in 1996 the past month. None of and the early months of this these instruments was year, because they appeared issued in Japan in June, the to protect against further falls in the yen. About Y2,066.5bn (\$18hn) of dual currency bonds were issued between April and December 1996. However, the rise in

> According to the Bank for issuance of yen-denominated bonds in the eurobond markets has dropped 40 per cent this year owing to the low

Japanese bonds. With coupons on five-year Japanese government bonds at less than 2 per ceot, investor interest has plummeted. The coupon rate on US Treasury bonds is more than 6 per

dollar has risen by more than 10 per cent this year to record levels. Confidence has been particularly dented by losses on one form of dual currency bood - "knock-out" bonds which were heavily sold in Japan earlier this year.

cent, and issuance in the US

These were structured in a manner which triggered losses for the holders of the by more than 10 per cent.

bond if the yen appreciated ket collapsed last month, issuers turned instead

As the dual currency mar-

Against the dollar (V per 5)

to "straight" bonds, which are denominated in one Issues of these reached Y801bn in June, one of the

highest levels on record.

News Ltd finalises ANM disposal

By Bruce Jacques in Sydney and Terry Hall in Wellington

News Ltd. the Australian aubsidiary of News Corporation, the international media group, has finalised the sale of its 50 per cent interest in Australian Newsprint Mills to Fletcher Challenge Paper. the New Zealand paper

The deal, which was approved last week by Australian authorities, will give Fletcher 100 per cent control products in Australia. It will

make the New Zealand utive of Fleicher Challenge, group the leading supplier of said the deal meant his comnewsprint and related papers m Australasia.

Mr Lachlan Murdoch, managing director of News. said yesterday the 50 per cent stake had been sold for A\$293.5m (US\$219m), comprising an initial payment of A\$263.5m and a A\$30m note payable over the next six

Mr Murdoch said the initial payment would be funded half hy cash and half of ANM, the only producer through a capital note issued of newsprint and related to News Ltd. Mr John Hood, chief exec-

pany would supply about 60 per cent of Australia's newsprint and special paper needs from two mills. A substantial proportion of Australia's newsprint imports are also supplied from Fletcher facilities outside the country.

Mr Hood said Fletcher had long-term contracts with Australian newspaper publishers, including News Ltd. which governed formulas for .was seeking a much higher pricing and volume. Fletcher's half share of ANM was valued in its accounts in

1996 at just over A\$300m. He added that ANM had been a solid performer in recent years, in what had been a difficult era for paper manufacturers.

ANM supplies 60 per cent of Australia's annual newsprint needs from its Tasmamian and New South Wales plants and operates a waste paper recycling factory.

Negotiations on the deal have been protracted, leading to reports that News Ltd price than Fletcher Challenge Paper was prepared to

U.S. \$200,000,000

Hydro-Québec

Floating Rate Notes, Series FY, Due July 2002

Interest Period

27th January 1997 28th July 1997

Interest Amount per U.S. \$10,000 Note due

U.S. \$291,43

Credit Suisse First Boston (Europe) Ltd.

U.S. \$120,000,000 Subordinated Floating Rate Depositary Receipts dne 2000 saued by Bankers Trustee Company Limited idencing entitlement to payments of principal and interest on deposits de on 27th June, 1990 with the Banco di Sicilia S.p.A. (Established in the Republic of Italy as a limited liability Joint Stock Company)

For the six month period 27th June, 1997 to 29th December, 1997 the Receipts will carry an interest rate of 6.50391% per annum with an interest amount of U.S. \$3,342.29 per U.S. \$100,000 Receipt. The relevant Interest Payment Date will be 29th December, 1997. Bankers Trust Company, London

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NationsBank buys Montgomery

By John Authers In New York

NationsBank, the acquisitive commercial bank based in North Carolina, yesterday said it would pay \$1.2bn for Montgomery Securities, the San Francisco investment bank, igining the trend for large ratail banks to bny

deal since the Federal Reserve, this year allowed commercial banks to derive up to 25 per cent of their earnings from securities

"global" products.

technology.

opening," he said.

development staff that US

engineers have gained too

where we are [on quality]?

future European products.

\$64 by midday, but fared better than the banking sector as a whole. Some analysts auggested

NationsBank had paid too much, and questioned the logic of the deal. It had been expected to buy a smaller bank than Montgomery. Ms Nancy Bush, analyst at This was the fourth such Brown Brothers Harriman, downgraded ber earnings

estimates for NationsBank. The acquisition was "absolutely ill-advised and will add an additional element of NationsBank earnings

NationsBank said it was acquiring Montgomery, which is best known for its expertise with West Coast high-technology companies, so that it could offer initial public offerings to its predominantly amall and

According to Mr Ed Brown, president of Nations-Bank Global Finance: "This enhances our ability to provide one-stop financial services to our clients, specifirisk and volatility to the cally equity underwriting." He defended the bank

medium-sized clients.

GM chief defends global strategy

tion on Wall Street. Nations—stream," she said. Invest—against charges that it had eral Reserve's rules on reve Bank's share price fell \$75 to ment banks were at a "pric- acted too quickly, aaying nues from securities. equity underwriting "critical missing link for NationsBank". Trying to build the business organically would have been much too time-consuming and would perbaps have "left us behind". He added: over three years.
"There are too many opportunities coming down the

road to wait." Montgomery keeps a heavy degree of autonomy under the deal, retaining its name and becoming a division of NationsBanc Capital American Century would Markets, a subsidiary set up raise J. P. Morgan's presence to take advantage of the Fed- in the US retail market.

purchase price is to be paid in cash, the remainder is in NationsBank stock, at a fixed price of \$67% a share. which will be held in an escrow account and paid out

vately beld mutual fund manager, confirmed yester-day it was discussing the sale of a minority stake to J. P. Morgan, Renter reports from New York, A link with

Campbell Soup chief executive to quit

By Richard Tornkins

Campbell Soup, the US foods group, yesterday announced that Mr David Johnson would step down as chief executive next month, disappointing shareholders who had hoped he would stay beyond the expiry of his contract

The company said Mr Dale Morrison, president of the international and specialty foods division, would take over as chief executive on July 15. But it said Mr Johnson, 64, would remain chairman for another year, easing the transition.

Although the moves had been widely expected. Campbell Soup shares fell \$14 to \$47% in early trading.
Mr Johnson joined Camp

bell Sonp in 1990 and embarked on a shake-up of the ailing company. He shed low-margin businesses, cut costs, and in 1994, engineered the purchase of Pace Foods, the world's largest salsa and Mexican-style hot sance company, for \$1.04bn.

The company's profits surged, averaging a compound annual rate of 17 per cent in its fiscal year to July 1996. Late last year, Campbell Sonp announced another package of mea-sures aimed at taking it into the ranks of the world's topperforming consumer goods companies, such as Coca-

Cola and Gillette. Shareholders were aware that Mr Johnson's contract expired in July 1997, so there had long been specula-tion about whether be would leave and who would replace him. The two most likely successors were seen as Mr Morrison and Mr Robert Bernstock, president of

the US grocery division. Yesterday Campbell Soup said that Mr Bernstock and Mr Basil Anderson, chief financial officer, had been promoted from senior vicepresident to executive vicepresident.

. Mr Michael Branca, analyst at Lehman Brothers, said: "David Johnson was nearing the end of his contract and it was clear that a successor would be named sbortly. Morrison has tremendous expertise and ex rience, which made him a very likely candidate."

Mr John McMillin, of Pradential Securities, said: "It's the end of an era. Johnson bas been a real moneymaker for Campbell Soup's shareholders over the past seven years and I think some people were hoping he wouldn't leave.

"Now it's a question of whether Morrison can make even, mora money. He's going to have to do it the old-fashioned way, selling more volumes instead of cutting costs and raising selling prices."

AMERICAS NEWS DIGEST

US food service groups to merge

The highly fragmented US food service industry took a step towards consolidation yesterday when
JP Foodservice and Rykoff-Sexton, two of the sector's arger businesses, announced plans for a merger valuing Rykoff-Sexton at \$685m. The combined company will be called JP Foodservice but will trade as US Foodservice, a Rykoff-Sexton name.

With annual sales of \$5.2bn, it will be the biggest food service company in the US after Sysco, the industry leader. But with so many other companies operating in the sector, its market share will be only 4 per cent.

The food service industry supplies food to restaurants, hotels, office cafeterias and other places where people eat

away from home. The sector has been growing quickly in the US because of an increasing tendency among Americans to eat out JP Foodservice will issue 0.84 of its own shares for each

of Rykoff-Sexton's shares, it said the deal would anable the combined company to reach 85 per cent of the US population and provide opportunities for cost-savings estimated at \$17.2m in the first year, \$23m in the second year and \$29.4m in the third year.

JP Foodservice said the deal would add to earnings per share from the start. However, its share price fell \$1%, or 6 per cent, to \$23% in early trading, while Rykoff-Sexton's abot up \$3%, or 18 per cent, to \$23%.

CanWest in NZ radio buy

CanWest Global, the Winnipeg-based broadcaster, has agreed to pay N2\$33m (US\$32.4m) cash for More FM, one of New Zealand's biggest radio networks. CanWest already owns 68 per cent of TV3 and TV4, two New Zealand television networks. It also has a stake in

Australia'a Network Ten. The Canadian group said: "We have long ago concluded that ownership of radio in our television markets is the next logical progression for CanWest ... as opportunities become available at sensible prices.

More FM owns seven radio stations in Auckland, Wellington, Christchurch and Dunedin. Bernard Simon, Toronto

Case acquires UK business

Case Corporation, the US manufacturer of agricultural and construction equipment, yesterday announced it was buying Gem Sprayers, the leading supplier of crop-prayers in the UK, as part of its European growth strategy. Terms of the deal were not disclosed, but it is Case's third European acquisition and eighth purchase worldwide in 18 months, Gem, a private company based in Lincoln, England, had sales of \$12m last year.

Wisconsin-based Case, which had sales of \$5.4bn last year, is one of the world's four biggest tractor makers. Mr eopold Plattner, president of Case Europe, said: "This is an important next step in Case's strategy to become a applier of a full range of agricultural equipment to European customers."

Philip Morris Mexico move

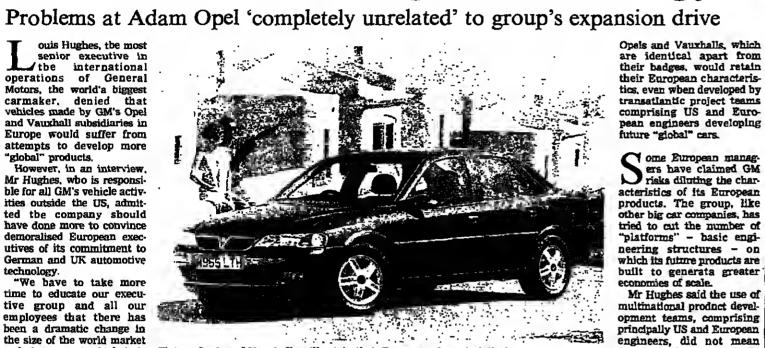
Philip Morris, the US group which is the world's largest manufacturer of cigarettes, is to increase its stake in Cigatam, the Mexican cigarette concern, from 29 per cent to 50 per cent. Cigatam controls balf of Mexico's tobacco.

The transaction, which is dependent on the approval of Mexico's competition commission, is worth about \$400m. Cigatam's licence to sell Philip Morris brands will now be extended from 2000 until 2020. Last year, Cigatam sales totalled 5.1bn pesos (\$641m), although sales of smuggled cigarettes from the US hurt revenues. Cigatam is run and part-owned by Grupo Carso, the conglomerate headed hy Mr Carlos Slim, the Mexican billionaire.

Philip Morris's move follows agreement of the \$368.5hn tobacco settlement in the US, which is likely to spur cigarette companies to step up their activities in Asia and

The acquisition also marks a vote of confidence by a big US company in Mexico's depressed domestic sector. Another such signal came last week from Anheuser-Busch, the world's biggest brewer, which exercised a final option to increase its stake in Mexican brewer Grupo Modelo by 13.25 per cent to 50.2 per cent in a transaction worth \$550m. Daniel Dombey, Mexico City

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'Future Opels and Vauxhalls will retain their European characteristics'

and the pace at which it is GM bas faced unpreceas leaders in the industry," dented criticism in the Ger- be said. man press recently about Mr Hughes admitted interand fears among top product

situation had been largely 1980s. "Are we satisfied with rectified. Warranty claims No. We won't be satisfied first two months of sale gronp's globalisation drive, until we establish ourselves had fallen by 35 per cent in which had only begun in

the past 18 months, be said. quality difficulties to decideteriorating quality at Opel. nal criteria confirmed Opel'a sions on component sourcing products bad declined in and manufacturing proquality in the early 1990s. cesses taken when GM's cur-However, be said more rent European models were much say in developing recent research showed the being developed in the late

The problems were "comfor new cars within their pletely unrelated" to the

earnast in the past 18 Mr Hughes, a former chair-

man of Adam Opel, said GM was facing a "one-off opportunity" to expand into new markets as trading and politlcal barriers came down. However, other big caraggressively, meaning "that markets." vacuum is being filled".

"We in international operations are the masters of our own destiny. We are not going to do anything to compromise our ability to makers were expanding as compete effectively in these

Haig Simonian

Mr Hughes said the use of

future Opels or Vauxhalls

Europe, and Germany in

particular, was GM's most

important market outside

would become bland.

the US, be said.

HFS in talks on European expansion

By Scheherazade Industries Correspondent

HFS, the US franchising Days Inn and Ramada, are group, is in talks with European botel companies to expand its international botel operations.

A Car business through a \$333m public offering, is also seeking to expand in east

The Maryland-based company, founded in 1990, is the

one of the least geographi "Globalisation is no longer aim of using the companies' Frieodly Hotels the master cally diversified; only 6 per outside the US.

and east Asia reflects growindustry.

cent of its hotels, which said Mr Eric Pfeffer, presiinclude Howard Johnson, dent of HFS Global Services. tomer, because they want HFS's push into Europe hotels in other countries."

Hilton Hotels is in tha

middle of a \$6.5bn hostile bid battle for its rival ITT Sberaton, while in February, Marriott International doubled world's largest botel operator with more than 500.000 by paying \$1bn for the rooms. However, it is also Renaissance group.

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a buzzword - It's a reality. "It's being driven by the cus-

Mr Pfeffer said the coming competition between pany did not intend to invest be in Europe. It is in talks exchange for franchise fees, would become part of an Hungary, international brand and Hotel i expect to benefit from HFS's

marketing muscla. \$11bn stock swap with the group, last year granted to Mr Pfetter said.

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two networks to cross-sell products.

HFS expects to increase the number of its botels outside the US from 300 to 1,000 within three years, of which 60 per cent are expected to The group, which hotel chains for new markets capital in its expansion pro-announced last month it and global reach, which has gramme but would seek Ireland, Germany, France franchisees who, in and some of the former Eastern bloc countries, including

Hotel franchising is less widespread in Europe than the maturity of the US marin the US, but has been ket. We continue to grow at In May, HFS merged with growing in recent years. a decent pace in the US, but CUC International, the direct Choice Hotels, the second-we won't see the double-digit marketing organisation in a largest US botel franchising growth of previous years,"

franchise in the UK and Ireland to develop hotels under two of Choice's main brands, Comfort and

Quality. Asia, where it already has a number of franchisees. But growth is expected to be slower bere, since the group's discussions are with

developers of new hotels.

The push into foreign markets is also a reflection of

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Dated: 1st July, 1997

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National Bank seeks to shed museum image

The Greek public sector group has embarked on a modernisation scheme, writes Kerin Hope

tion of Greek paintings are expected to remain cherished assets, but National Bank wants to shed its image as the museum of Greek banking.

The country's biggest banking group is restructuring as part of the Socialist government's effort to modernise Greece's large and inefficient public sector. At ised and arguably underthe helm is Mr Theodoros Karatzas, a financial lawyer who euccessfully launched deregulation of Greek bank-

ing a decade ago.
"National's eize gives it a strong competitive advantage in the domestic market. It should also be a regional bank for the Balkans," he says. "But it wasn't focusing on core activities and some problem areas were being ignored. The balance sheet. for example, was in urgent need of attention."

With assets of more than Dr8,000bn (\$29bn) and almost 500 branches in mainland Greece and the islande. National dominates the market. But its share of retail banking has slipped from 40 to 33 per cent in the past five years. Almost 20 per cent of the loan portfolio consisted

ts elegant marble build-ings and historic collec-to failing companies underto failing companies under pressure from politicians anxious to preserve jobs. A report last November by

Carnegie Emerging Markets, the UK brokerage, said: "National has eignificant problems as a result of effectively acting as an instrument of the government's social policy. Its profitability is poor, it is under-capital-

His reputation ae a reformer has belped Mr Karatzas to attract a team of senior executives who would normally scorn a job in Greece's public sector. They include a former senior central bank official and Greek hankers with commercial and investment banking experience in the US.

National signalled lts change of outlook by passing the dividend oo 1996 earnings and using the bank'a entire pre-tax profite of Dr61.4bn to increase provisions.

The move followed the write-off of Dr118bn of nonperforming debt and equity participations in bankrupt companies, and "should enable us to cleanse the balance sheet completely by the

National Bank of Greece the Athens General Index

The bank has broken with Greek banking tradition by appointing an international accounting firm, Deloitte and Touche, as auditors. First-quarter pre-tax profits eoared 80 per cent to Dr19.7bn following a decision to liquidate some of the hank's large portfolio of

National has strengthened

its capital base by issuing a with international standards \$200m floating-rate subordifor the first time. nated eurobond, which

counts as Tier2 capital. Most of the issue was placed with institutional investors abroad. A Drioobn rights issue on the Athens stock exchange has doubled to Dr33,800. is planned for November, of which at least 25 per cent

banking and financial subwould be placed ahroad. This sidiarles received e boost would bring National's capifrom the transformation of in Bulgaria, Romania and tal adequacy ratio into line ETEVA, a development Albania to support an of any Greek bank.

The overhaul has pleased individual investors and domestic institutions, which hold about 52 per cent of National'e shares. Since last December the share price

Share prices of National's

investment bank. This year National Housing and Netional Mortgage, both specialised mortgage banks, are to merge into a single unit. Two insurance subsidiaries are also being merged. An attempt is under way

to revive National's overseas subsidiaries and branch operations. These were set up to serve expatriate Greeks in the US, Canada, France and South Africa. and to channel depositors' funds in foreign exchange back to Greece, but found their role shrinking as immigrants became more integrated with their local

The overseas subsidiaries have begun to specialise in treasury and dealing room operations, including financial products in drachmas for the US market. National's overseas operations raised pre-tax profits 42 per cent last year to Dr10.5bn. led by Atlantic Bank of New York and a specialised ship financing operation at the London branch

Expansion, however, will focus on the Balkans, National has set up branches

trade and investment, and plans to open branches in istanbul and Skopje, the Macedonian capital, in splte of Greece's political disputes with both countries.

The Tirana branch opened a few days before the collapse of a string of pyramid finance schemes triggered financial and political chaos in Albania, but has continued to operate with a reduced staff.

Mr Karatzas says he is not worried by political turmoil: There are bound to be growing pains in new markets. If we want to become a significant regional player we must have a presence in the difficult transition period.

On the politically sensitive question of staff cuts, however, he sounds more cautious. National's 15,000 employees include many political appointees to junior posts, and operating costs are among the highest in Greek banking.

Mr Karatzas says Netional will try to contain increases in operating costs, which were held last year at 11.5 per cent against 17.6 per cent in 1995 - the lowest increase

Winterthur to form new risk unit

By Christopher Adams, strance Correspondent

Winterthur, the Swiss-based insurance group, is to restructure its international perations and create a separate division to offer multinational clients alternative

ways to place risk. Many big insurere are having to meet increasingly sophisticated customer needs as risks get bigger but prices fall.

The pace of consolidation is accelerating and several insurers have also begun exploring ways to place risk on capital markets.

Winterthur International, which earned SFr2.1bn (\$1.44bn) in premium income last year, said yes-terday it would base its business in the UK, from where it would service all of Europe except Germany, which would have its own branch office. This would cut costs and boost the equity of Winterthur International in the UK from SFr90m to SFr290m

The division offering others ways of placing risk will work with Reineurance ture between CS Holding. Swiss Re and Winterthur.

EUROPEAN NEWS DIGEST

Bulgarian buy for Union Minière

Union Minière, the Belgian metals group, has agreed to acquire a 56 per cent stake in Bulgaria's largest corporate smelter for \$80m, in the first deal made under the new pro-market government's accelerated privatisation programme for large companies. A privatisation agency official said Union Minière would invest a further \$220m in raising capacity and building a new refinery at MDK, based at Pirdop, east of Sofia. The investment would increase overall production by 35 per cent and would include measures to reduce environmental pollution at

MDK produces up to 50,000 tonnes a year of copper, mainly from locally-mined ores. But it uses technic dating from the 1950s and the area around the plant has

suffered heavy environmental damage.

Berin Hope, Athens, and Theodor Troco, Sofia

Prague cuts Nova Hut stake

The Czech state is to cut its stake in Nova Hut, one of the country's two big steelmakers, to less than 50 per cent to allow the company to secure a \$250m loan arranged by the International Finance Corporation and a consortium company agreed to transfer 18.5 per cent of Nova Hut's shares within three months to Komercni Bank and Credit Suisse First Boston, which will sell them on to private investors when market conditions are more favourable.

The arrangement follows a decision last month to abandon plans for an international offering of the stake because of the Czech Republic's economic problems. The loan will help Nova Hut complete its five-year \$650m modernisation plan, which includes building a hot strip rolling mill at its Ostrava plant to produce 1m tonnes of higher value-added flat steel products. An agreement to build the mill was signed by Nova Hut and ICF Kalser, the US engineering company. It is to be completed by 2000. Robert Anderson and Vincent Boland, Praga

Blokker to shed Tovs R Us

The European Commission has ordered Blokker, the Dutch household and toy retailer, to divest the Dutch operations of Toys R Us, the US toy chain. This is only the eightb time it has blocked a deal. The Commission acted on a request by the Dutch government, as the company's expected turnover was too small to allow the Commission to initiate a review. Blokker in February agreed to take over six of nine

operating stores of Toys R Us which had incurred local losses. Blokker already owns Bart Smit and Intertoys, two of the largest toy store chains, along with the country's largest chain of bousebold shops. The three remaining shops would close. While Blokker's market share would increase only marginally in the short term, the Commission found that Blokker could use the Toys R Us concept to boost its market share sharply. In a compromise, it allowed Blokker and Toys R Us to keep a share of up to 20 per cent until it had ensured survival of Sander Thoenes, Brussel;

NABI to raise \$25m

North American Bus Industries (NABI), the Hungary-based manufacturer, has launched an international roadshow for an issue of 1.7m new shares priced at between Ft2,850 and Ft3,280 and set to raise some \$25m-\$30m. Shares will be available to institution investors in Hungary and main European centres, and the company will seek a listing on the Budapest Stock Exchange. An additional 65,300 existing shares will be offered to Hungarian institutions. Credit Suisse First Boston is sole manager.

An offshoot of the operations of former bus maker Ikarus, NABI has plants in Budapest and Anniston. Alabama. It manufactures bus shells and chassis in its Budapest plant for shipping to its factory in Alabama. where the vehicles are completed with engines, transmissions and seating. The company had net income of \$3.1m on consolidated sales of \$77.8m last year, more than double 1995 sales.

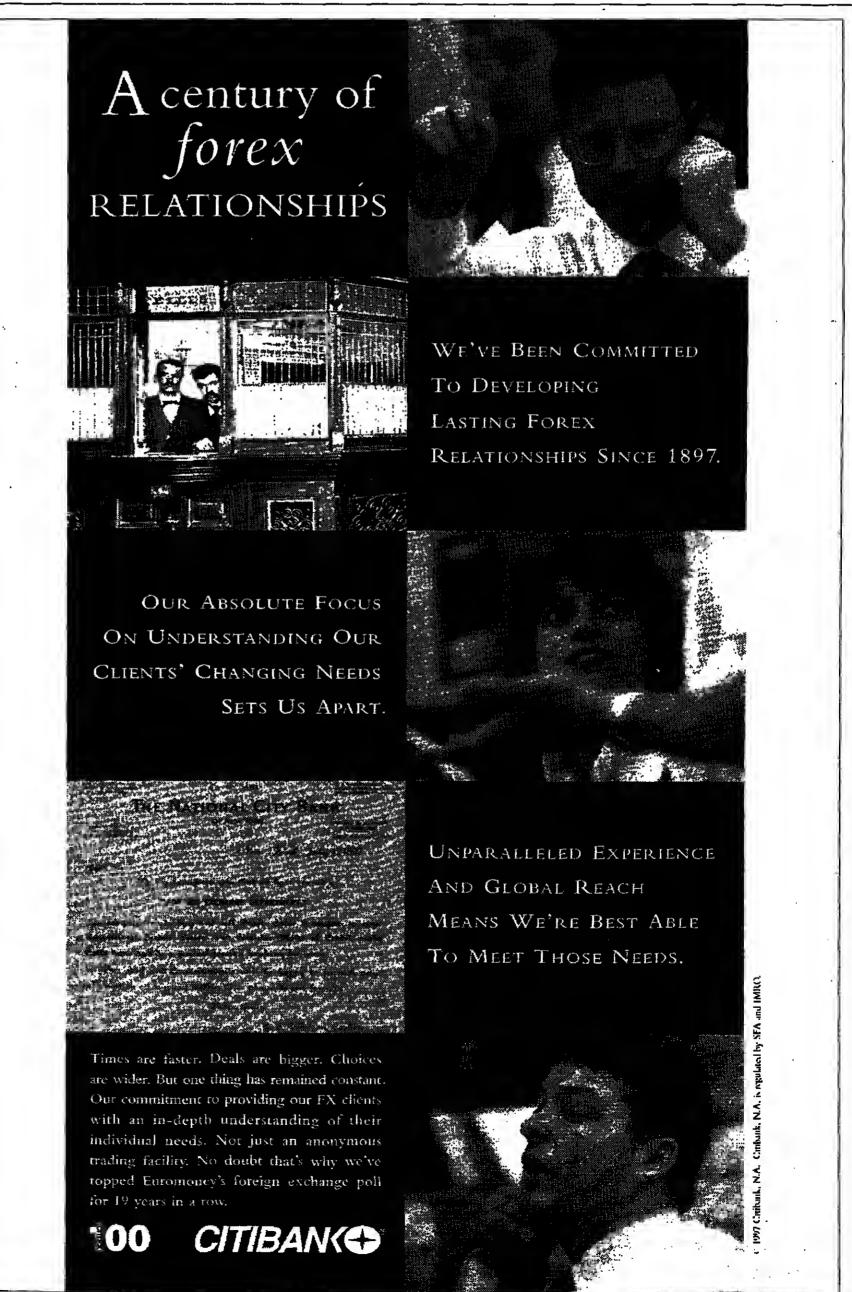
NABI is wholly-owned by The First Hungary Fund, a closed-end equity fund registered in Jersey, which recently bought out the 21 per cent stake beld by Ikarus as part of a joint venture set up in 1993.

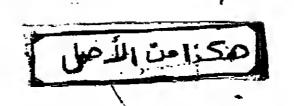
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nternational companies of Lcom

C.A. La Electricidad de Caracas SAICA-SACA





Hungarian TV franchises awarded Agnelli

and Kester Eddy

Hungary vesterday awarded the long-awaited concessions for its first two national commercial television sta-CLT-Ufa, Europe's biggest broadcasting and entertain-ment group, and Scandina-the winners baving to bid vian Broadcasting System. which is 22.8 per cent owned by Walt Disney.

The result of the bard- first three years.

in east Europe, is a big set-market in east Europe on a three bidders admitting that back for Central European Media Enterprises (CME), the Nasdaq-quoted US ptoneer of private commercial TV in central and east Europe. CME failed in bids for both channels.

The Hungarian tender has set a new price level for franmore than \$50m for the 10-year concession and with an upfront payment for the

per-capita basis, with a mar-ket worth an estimated

Mr György Lovas, spokes-man for ORTT, the Hungarian national radin and TV commission, said the bids had been "very close. One important factor in the decision was the future diversity of Hungary's media scene." He said the decision by the seven-member council of the ORTT was unanimous, apart

from one abstention.

the contest had become highly political.

The licences will allow CLT-Ufa and SBS to make big advances in central Europe. Both have lagged well behind CME, which is already established in the Czech Republic, Slovakia, Slovenia, Romania and Ukraine, and is launching in Poland in October.

CLT-Ufa, which has interests in 19 TV stations in seven European countries

Republic in the early 1990s. It established its foothold in the region last December with the launch in Poland of RTL7, a new commercial channel available via cable

and satellite. Nasdaq-quoted SBS owns and operates commercial TV stations broadcasting into Sweden, Denmark, Norway, Belgium and the Netherlands. Its only interest in east Europe is in Slovenia, where it is locked in a legal fought contest for the fran-chises, the most costly com-mercial TV tender yet staged lucrative TV advertising lobbying, however, with all lier tenders against CME.

The award has followed a mostly nperating under the battle with CME over control of intense high-level lier tenders against CME.

silent on next Fiat chief

By Paul Betts in Milan

Italy's biggest corporate succession will remain a mystery - or a "giallo" as Italians say - for another 12 months, if Mr Giovanni Agnelli has his way.

The 76-year-old bonorary chairman and patriarch of Fiat yesterday revealed that he had the solutions to the succession at the top of Italy's largest private enterprise "in pectore", but begged a gaggle of journalists not to ask him for another year.

"I simply won't tell you." he said after the shareholders' meeting of the Agnelli family holding Ifi which, together with the other family holding Ifil, controls about 31 per cent of Flat.

Since be stepped down as executive chairman of the Turin automotive group in 1995, the lfl meeting has replaced the Flat annual meeting as the occasion for Mr Agnelli, often described as "Italy's most powerful man", to give the press his state-of-the nation address. From the moment Mr Agnelli took the back seat as honorary chairman, spec-

ulation has risen over who would take over from Mr Cesare Romiti, who replaced Mr Agnelli as chairman two years ago. Mr Romiti will retire at the age of 75 in June 1998, Mr Agnelli confirmed yesterday. It was important for Fiat,

Mr Agnelli said, that its "young and capable" managing director, Mr Paolo Cantarella, should be flanked by with a chairman with broad international experience.

Such a description would fit Mr Paolo Fresco, the executive vice-president of General Electric, the US multinational, who joined the Fist board two years ago. Mr Fresco will be 65 next year, the informal retirement sge at GE. Although be has long been tipped as a successor to Mr Romiti, there have been suggestions he is not keen on

The decision will be taken by Mr Agnelli and members trolling shareholders which include, aside from the Agnelli boldings, Dentsche Bank, Assicurazioni Generali and Mediobanca.

As for Mr Giovanni Alberto Agnelli, Mr Agnelli's 33-year-old nepbew, wbom be named his heir at Fiat in 1995, he is felt to be too young to take control at this stage. He is also undergoing treatment in the US for an abdominal EUROPEAN NEWS DIGEST

Bank Handlowy shares surge 14%

The price of shares in Bank Handlowy yesterday surged by 14 per cent, marking a successful trading debut for Poland largest privatisation to date. The closing price of 37.9 zlotys – which values the bank at \$1.1bn – was welcomed by government officials and management, who had feared a political row if the price had risen by more than 30 per cent in initial trading.

Mr Miroslaw Pietrewicz, the treasury minister responsible for the sale said vectorals it had have

responsible for the sale, said yesterday it had been "accomplished well". But he admitted there had been worries about the pricing of the stock.

The bank's initial offer to foreign institutions, which

were asked to pay 35 zlotys a share, had been oversubscribed 17.4 times. Local demand, where the price was set at 33.3 zlotys, outstripped supply by more than three times. A large rise in the price would have fuelled criticism from the Solidarity opposition that the bank had been undervalued. Solidarity is challenging the present former communist led government at parliamentary elections in September.

The bank's listing yesterday increases the WSE's capitalisation by 7 per cent to 37.2bn zlotys at a stroke. The value of shares quoted on the WSE is to rise further by about 10 per cent this month with the listing of KGHM Polska Miedz, the copper combine, whose initial public offer opens today.

Christopher Bobinski, Warsaw offer opens today.

Sulzer Medica optimistic

Sulzer Medica, Europe's leading medical technology company, which is about to make its stock market debut, is expected to post double-digit earnings growth over the next few years as a result of a recovery in its margins and an acceleration in revenue growth. The earnings of Sulzer Medica have been flat for the past three years and operating margins have been falling. However, the company indicated in yesterday's prospectus for its SPr700m (\$483m) initial public offering that it expected its operating margins to start recovering. It said its sales should start accelerating as a result of a number of initiatives to improve its performance.

Sulzer, the Swiss engineering conglomerate which is floating off 35 per cent of Sulzer Medica, the most profitable part of its group, has not given any profit forecast for Sulzer Medica. However, analysts who have started following the company in the run-up to its flotation later this month believe that its earnings could . grow by between 10 per cent and 18 per cent over the next five years. Sulzer Medica's traditional business - making orthopaedic products such as replacement hips and knees - still accounts for more than half of its annual sales of SFr1.2bn (\$828m).

Sulzer Medica is number one in Europe and number four in the world, it is the slowest growing part of the group, with sales increasing at a compound annual rate of 3.8 per cent a year in US dollar terms since 1992, but its operating margin of 17.5 per cent has remained stable. William Hall, Zurich.

Ford to lift Otosan stake

Ford Motor, of the US, said yesterday it would spend \$48m to raise its stake in Otosan, one of Turkey's leading vehicle makers, from 30 per cent to 41 per cent. Ford is buying the additional shares from family and corporate members of the Koc group, one of Turkey's biggest companies. After the deal, Ford's stake in Otosan will equal that of Koc and the two companies will share management responsibility. The move follows last week's decision by Fiat to invest heavily in Tofas, its joint venture with the Koc group, to start building the Italian group's new range of "world" cars in Turkey. Haig Simonium, Motor Industry Correspondent

Beta Systems welcomed

Shares of Beta Systems Software, the latest issue on Germany's new stock market segment for fast-growing, innovative companies, more than doubled yesterday on the first day of trading. They closed at DM206 compared with an issue price of DM100, reflecting investors' enthusiasm for a rare German technology stock. Traders did not expect the steep rise to last, however.

Beta, the fourth company to be quoted on Frankfurt's Neuer Markt, raised nearly DM113m (\$65m) through the issue. The first price quoted was DM215, with many subscribers to the shares taking the opportunity to sell at a quick profit. Andrew Fisher, Frankfurt

UBS sells two businesses to GE Capital Services

By William Hall In Zurich

Union Bank of Switzerland is selling its Swiss car leasing and consumer credit businesses to GE Capital Services, the fast-growing US financial services company. The deal, the terms of which were not disclosed, is the US group's first foray into the Swiss market.

UBS is the leader in Swiss car leasing, with 26 per cent of the local market, and it is number three in consumer credit, with a 17.7 per cent market share. These businesses are operated by Bank Aulina, a UBS subsidiary based in Brugg, which employs 350 staff and has assets of SFr1.85bn (\$1.28bn). UBS has been trying for some time to make a success of this side of its business. In 1994, it merged its three separate consumsr credit

and cut staff and costs to be than seven-fold, or more more competitive. However, than twice as fast as that of it has decided to sell because UBS. Last year, it increased

UBS's decision to pull out of businesses long regarded as a normal part of the financial armoury of a universal bank is a sign of its determination to turn round its Swiss retail banking bustness, which lost SFr130m

The decision to sell to GE Capital Services is another sign of the changing balance of power in global financial .GE Capital, the financial

services arm of General Electric of the US, is one of the biggest and most successful parts of the world's biggest company by stock market

operations into Bank Aufina, business has grown more infrastructure".

it no longer counts car leas- its net income 17 per cent to ing and consumer loans as \$2.8bn. Its long-term return on equity of 22 per cent is more than twice that of UBS. Unlike UBS, GE Capital has held on to its triple A credit rating, and it is using its financial strength to finance a large number of acquisitions in niche financial markets in Europe. Over the last coupls of months it has bought the Czech Repub-lic's largest independent car leasing company and has expanded its presence in the Italian car leasing market through the acquisition of

Sec. 5

Vega Lease. Mr Gary Wendt, GE Capltal chief sxecutive, said Bank Aufina is a "strong organisation with strict cost capitalisation management, an exceneur.
Since 1935, GE Capital's reputation and a modern

Notice of Interest Rate . To Holders of Republica Federativa do Brasil Series A-L IDU Bonds Due 2001 Notice is hereby given that the Bords will bear interest at 6.8125 per cent per annum for the 185 day period from 1 July 1997 to hut not including 2 January 1998. Interest payable on the Bonds on 2 January 1998 amounts to US\$15.00 per US\$1,000 principal amount constanting.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK
of Facel Agent and Calculation Agent

Residential Property Securities No.3 PLC

£150,000,000 £5.000,000

Class B Notes Mortgage Backed Floating Rate Notes due 2025

In accordance with the provisions of the Notes, notice Is hereby given that for the three month period 27th June 1997 to 29th September 1997, the Class A2 Notes and Class S Notes will carry an Interest rate of 7.095% and 8.125% per annum respectively. The Interest payable per £100,000 Note will be £1,431.36 for the Class A2 Notes and £2,092.47 for the Class S Notes.

NATWEST MARKETS

Ex-Hugo Boss chief to head Mondi

By Alice Rawsthorn

Mr Peter Littmann, who made his mark in the fasb-inn industry by transforming Under Mr Littmann, Boss inn industry by transforming the image and financial fortunes of the Hugo Boss label. has been appointed chairman of Mondi, the German

women's wear company.

Mondi, which is bestknown for the 1980s look of big-shouldered clothes for career women, was taken over four years ago by Investcorp, the Bahrainbased investment banking group behind the revival of the Gucci fashion house. It bad turnover last year of DM150m (\$86m).

member of Investcorp's management committee, said he (\$70.1m) in 1996. had been looking for a new Mondi chairman for "well fashion industry by announ-

Mr Littmann "to contemporise Mondi's image, just as be

became a fashion success story of the mid-1990s. It made its mark in the 1980s with glitzy, sboulder-padded suits, but its image became outdated by the end of the

After bringing in new designers to modernise Boss's fashion collections, Mr Littmann redefined its image by hiring young pho-tographers and stylists to work on its advertising campaigns. During his chairmanship, the company's operat-Mr Nicholas Bryan, a ing profits rose from DM83.6m in 1992 to DM123m

Mr Littmann surprised the

over a year", and had chosen cing his resignation from Boss earlier this year. He will start at Mondi immedi-

Mr Bryan said Investcorp was willing to invest beavily in marketing to help Mr Littmann revitalise the Mondi brand. He said Investcorp's market research revealed a gap for stylish clothes for career women in the "bridge market", which is less expensive than designer

Investcorp, which invests in ailing western brand names on behalf of Gulfbased investors, made a substantial profit from Gucci, now a quoted company.

Its most recent fashion deal was the \$112m acquisition of Helly Hansen, a Norwegian sportswear manufac-



Peter Littmann: cbosen 'to contemporise Mondi's image'

Polo Ralph Lauren Corporation

\$882,050,000

33,925,000 Shares Class A Common Stock (par value \$.01 per share)

6,900,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International

Merrill Lynch International

Morgan Stanley Dean Witter

Dresdner Kleinwort Benson

Credit Lyonnais Securities ING Barings

Den Danske Bank

Mediobanca - Banca di Credito Finanziario S.p.A.

Nikko Europe Plc

Schroders

Yamaichi International (Europe) Limited

27,025,000 Shares

This portion of the offering was offered in the United States by the undersigned

Goldman, Sachs & Co.

Merrill Lynch & Co.

Morgan Stanley Dean Witter

Dillon, Read & Co. Inc.

Bear, Steams & Co. Inc. Donaldson, Lufkin & Jenrette A.G. Edwards & Sons, Inc. Everen Securities, Inc. Furman Selz

Chase Securities Inc.

Lazard Freres & Co. LLC Prudential Securities Incorporated Robertson, Stephens & Company LLC Salomon Brothers Inc

Montgomery Securities

Stephens Inc.

J.P. Morgan & Co.

Smith Barney Inc.

Wasserstein Perella Securities, Inc.

The Buckingham Research Group William Blair & Company Dain Bosworth

Edward D. Jones & Co., L.P. Rauscher Pierce Refsnes, Inc. Legg Mason Wood Walker Charles Schwab & Co., Inc.

Principal Financial Securities, Inc.

Sutro & Co. Incorporated Gerard Klauer Mattison & Co., Inc.

Robert W. Baird & Co.

Tucker Anthony J. J. B. Hilliard, W. L. Lyons, Inc.

Blaylock & Partners, L.P. Interstate/Johnson Lane Roney & Co. Scott & Stringfellow, Inc. Muriel Siebert & Co., Inc. Stifel, Nicolaus & Company

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Leisure side disappoints as strong pound hits Center Parcs

Courage buy lifts S&N

By Ross Tieman

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Scottish & Newcastle. Britain's biggest brewer, last year reaped the benefits of Its takeover of rival Courage as pre-tax profits before exceptionals climbed 21 per cent to £374m.

The benefits from combining the businesses was complemented by surging sales of John Smith's bitter and Foster's lager, as S&N began to shift emphasis from cutting costs to developing

Pre-tax profits for the year to April 27 were flattered by the absence of a £151m reorganisation charge taken in 1996. They leapt from £157m to £372m on sales of £3.35bn. The core of the improvement was a sharp rise in

brewing profitability. On sales up 20.5 per cent to £2.17bn. Scottish Courage, the company's brewing arm. lifted operating profits 45.8 per cent to £177m Since the takeover of Courage in August 1995, two

breweries have been closed and some 1,800 employees shed. Cost savings from the combination of Courage's operations in England with the S&N operations in the north-east and in Scotland



9 per cent to £172m.

Sir Alistair Grant, chairman, (left), with Brian Stewart, chief executive

now total £46m, with a further £24m to come next year. Mr Derek Wilkinson, group finance director, said the big improvement came during the second half. During 1996, S&N focused on rebuilding margins at the expense, where necessary, of market share. The company's share of the UK market was about 28 per cent. Consumer preference for

well-promoted brands saw sales of Foster's lager, sec-

and to Bass's Carling in pop-The company's leisure ularity, rise 12 per cent to more than 2m barrels a year. division continued to disappoint, with a 10.6 per cent Kronenbourg and Becks also fall in operating profits to grew strongly at the pre-

S&N blamed the etrong pound for a downturn at its Center Parcs boliday vil-The tied estate, within a whisker of the 2.624-pub limit imposed by the governlages, but said the performent, lifted operating profits mance of existing villages had fallen because manage-A drive is under way to ment was distracted by new revive the Chef & Brewer openings.

S&N shares closed down chain, with an emphasis on

PacifiCorp bid sparks top tier job wrangles

Senior directors of Energy Group, which is being bought by Oregon based PacifiCorp for £3.65bn, could receive up to two years' pay if they leave the company within the next year.

One of the company's advisers suggested that working out the "social relations" between the top exec-utives of both companies had met a snag. "The reason jobs are not more clearly spelled out is to do with sensitivities within PacifiCorp." be said.

According to its offer docnment, posted to shareholders yesterday, change of control provisions in the service contrects of top Energy Group executives mean that Mr Derek Bonham, chairman, could receive £900,000. Mr John Devaney, chief executive, £700,000, and Mr Eric Anstee, finance director, £500,000.

Moreover, the three could their performance-ralated pay benefits, which have yet to be calculated, reach their

It was expected that Mr Bonham would be named deputy chairman of Pacifi-Corp, with Mr Devaney as chief operating officer, and Mr Anstee taking a senior European role. Mr Iri Engelhardt was expected to be put in charge of the enlarged PacifiCorp's coal interests.

The offer document failed to clarify what roles the three would perform in PacifiCorp. Instead, It repeated PacifiCorp's pledge that Mr Bonham and Mr Devaney would join the board, and that Mr Anstee would join an enlarged management committee.

Merchant bank advisers also look set to receive a windfall, with total peyments to Goldman Sachs. Morgan Stanley and Lazard Brothers of about £24m.

PacifiCorp is making a recommended 690p a chare cash offer for Energy Group, the recently demerged Hanson receive as much again if energy company. It will also pay Energy Group's 5%p a

LEX COMMENT

The stock market has gone off beer. There are con Scotlish & Newcastle cerns over the impact of Carlsberg-Tstley's FISE AS Stage Index extended independence. And returns from pub investment have been predicted to drop because of ambitious development programmes and fears of a consumer downturn. Scottish & Newcastle provided plenty of comfort yester-

day. It has generated average pre-tax returns of 25 per cent on pub investments in the past three veers and the trend is

pwards. Integration of the Courage brewing business is on target, with only minimal spillage in beer sales. And C-T is talking about survival through cutting capacity rather than beer prices, euggesting a more benign environment for brewers. Yet S&N has underperformed the stock market by 16 per cent in the past year.

Of course, new pub investment is reducing profits from existing pubs. But pub values are rising, so S&N can sell less attractive properties. And there is no shortage of development sites in its portfolio. The other problem is the Center Parcs holiday business. It achieved only an 8 per cent pre-tax return on invested capital last year, but at least management is holding back expansion and there should be a pick-up this year.

S&N sits at a 15 per cent prospective price/earnings discount to the market average. But it is a cash generative business, growing faster than the market and offering above average investment opportunities. As with its peers in the brewing sector, the hangover has lasted too long.

Unilever disposal to Heinz

By Ross Tiernan

Unilever, the Anglo-Dutch consumer goods company, yesterday announced the sale of its UK-based John West Foods business to HJ Heinz, the US foods group.

The disposal ends a relationship that endured more than 70 years after Lever Brothers, one of Unilever's parents, acquired its Merseyeide fish-processing neighbour. Under Unilever, John West has grown to command 35 per cent of the UK canned fish market.

However, the fish brands have fallen victim to the portfolio review introduced by Unilever's joint chairmen, Mr Niall FitzGerald and Mr Morris Tabaksblat. Unilever, which has annual sales of £33bn, on core areas of fabric cleaners, personal based drinks.

Heinz, meanwhile, has declared tuna processing a core activity. It plans to use its processing plants in Gbana and the Seychelles to produce fish under the John West brand.

John West operations in from the sale.

SEOUL TRUST

1. DIVIDEND PAYMENT

Brussels, Avenue des Arts 35
New York, Wall Street 60
Frankfurt, Boersenstrasse 2-4

International Depositary Receipts

Evidencing Beneficial Certificates

representing 1,000 units (and 100 units)

Notice is hereby given to the Unimbolders that DAEHAN INVESTMENT TRUST Co., Ltd. (the "Manager") has declared a distribution of Wost 388,000 per IDR of 1,000 Units (Wost 38,800 per IDR of 100 Units) payable on or after June 25, 1997 in the Republic of Korea as well as the possibility, until August 21, 1997, of reinvesting in new IDRs of 100 Units all or part of the distribution to which holders are entitled.

Payments of coupon no. 12 of the International Depositary Receipts will be made on or after June 25, 1997, in US dollars at one of the following offices of Morgan Guaranty Trust of New York.

The amount of dollars shall be the net proceeds of the sale of the Won amount to an exchange bank in the Republic of Korea at the rate quoted by Korea Exchange Bank on the day of remittance by the Manager, and will be distributed to the Unitholders in proportion to their respective entitlements after deduction of all taxes and charges of the Depository.

Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition that they furnish to either the Depositary or through one of the designated sub-paying agents a certificate showing their residence together with a copy of the Certificate of Incorporation or a copy of the passport for individuals. Those documents are required by the Korean National Tax Administration Office

Holders residing in a country having a double taxation treaty with the

documents are required by the Korean National Tax Administration as evidence of residence and without them the full rate of 27.50 pet

for residents of the United Kingdom, the rust intends to apply for distributing status for the accounting period ended May 31, 1937, UK beneficiaries will in most circumstances be liable to tax on the distribution

If any holder shall fail to request the distribution by the end of October 1997, the unrequested amount of distribution will be sem to the Depositary in cash after deduction of 27.50 pct tax no later than the end of November 1997.

For 5 years, the Depositary will keep the amount for delayed distribution requests. The unclaimed money shall return to the trust on June 1, 2002.

2 PROCEDURE FOR REINVESTMENT OF THE DISTRIBUTION

All reinvestment requests in a whole multiple of 100 Units are to be sent no later than August 21, 1997, together with the above-mentioned required documents, to one of the following addresses:

If the IDRs are held in Euroclear, to Euroclear Operations Center, DR & Invest, Fund Department, Boulevard Emile Jacquain 151, 1210

If the IDRs are held canade Euroclear: to Morgan Guaranty Treat Company of New York, IDR Department, Avenue des Arts 35, 1040 Brussels

The issue price of reinvestment will be set asset value per Unit on August

The reinvestment shall be made on August 26, 1997, and the issue and delivery of IDRs to the persons entitled to reinvestment on September 26.

Unit holder can request a partial reinvestment and a partial cash

Deponinary: Morgan Guaranty Trust Company of New York Avenue des Arts 35, 1040 Brussels

cases where reinvested distributions are not a multiple of 100 Units, the

Korean non-resident withholding tax will be retained.

(phone 32.2.224.47.27, telex 61025).

phone: 32.2.508.84,44, telex 21752).

26, 1997.

JP Morgan

SAirGroup acquires ERC

By Charles Batchelor, Transport Corresponden

SAirGroup, previouely known as Swissair, has been successful in its second attempt to buy the former British Rail catering division, acquiring European Rail Catering from its management for an undisclosed

sum yesterday. ERC has sales of £43m (\$71m) and the deal will double the revenues of Rail Gourmet, the airline's rail catering division. It will increase its share of the European rail catering market to 11 per cent. Rail Gourmet provides catering for high speed trains in Spain and on the high speed Thalys service between Paris,

ERC, then known as OBS Services, was acquired by its management in October 1995 cleaning products, skin care, in a deal worth £11.5m. At prestige products, marga- the time it was making a rine, ice-cream and tea- pre-tax profit of about 22m on sales of £33m. Candover Investments and its 1994 fund provided a total of £7m. with the remaining equity coming from manage while Bank of Scotland provided debt finance.

Rail Gourmet is believed to have paid a substantial Australia, New Zealand and premium to the original South Africa are excluded buy-out price for the company.

ALCATEL ALSTHOM

1997 Annual shareholders' meeting

« Major changes are in process in our businesses and our markets. Concerning your Company, we are confronting this new world with firm determination to secure the place we deserve. If I had to summarize the spirit that drives the choice we are proposing to you in one word, I would say « offensive »; offensive in the approach to our customers; offensive towards growings markets, and offensive in new technologies ».

Serge Tchuruk

Extract's from the Chairman's Address

Dear Shareholders.

This year I can show you the first tangible results of the us recovery p which you approved but was still, one year ago, at the beginning of its implementation.

The rebound in income from operations is a significant reflection of progress achieved, considering that it grew from FF 600 million in 1995 to FF 2.9 billion in 1996. This beginning of the recovery, as well as the capital gains realized from disposal of assets, lead to a return to profitability with FF 2.7 billion compared with a historical loss of FF 25.6 billion in 1995.

An analysis of the principal items in the consolidated income statements and the balance sheet reflects the trends which give some indication of the future. Orders grew by 8% over the previous year, mainly due to growth in Telecom. the key segment essential to the Group's future, and where growth was more than 20%. Sales increased by only 1% cause the strong growth in the previous year's orders will only begin to have an effect beginning in 1997, due to the time gap between the cycle of orders and deliveries. In our ce sheet, there are two items that should be especially

- the decrease in net financial debt. At the end of 1996, it amounted to FF 13.1 billion compared with FF 20.0 billion the previous year. This significant improvement in our financial situation was made possible by our asset disposal program, for a total value of more than FF 11.0 billion in

- significant drop in the debt/equity ratio.

This ratio has decreased to 34% compared with 61% in 1995 and places us in a favorable position, both at the French and international levels.

To summarize, even if 1996 can be characterized as a transition year, all of these elements are encouraging. The operating results of your Group are still modest but they are well in line with the action plan established eighteen months ago. They are witness to the magnitude of the efforts undertaken as well as to their first results. They are the basis of our confidence and have led me to propose to our Board of Directors to submit to your vote a 25% increase in the dividend, increasing from FF 8.0 to FF 10.0 per share, for a total dividend of FF 15.0 per share compared with FF 12.0 per share, including tax credit.

What about the future and, first of all, the short-term future,

The first quarter 1997 performance is encouraging, soles grew by 12.1% in real terms. The Telecom segment, in particular, registered a growth of 18% in sales and 10% in orders.

Even though, as usual, we wish to remain prodent in our outlook, it is clear that 1997 should confirm the initial progress of the past year.

The increase in sales registered in the first quarter should continue for the rest of the year, in conjunction with a drop in our costs, the effect of which is becoming more pronounced. It is thus realistic to think that our income from operations should more than double in 1997. Our progress should be particularly significant in the Telecom segment, whose importance within the Group, as well as its difficulties in the past, has weighed on the total performance. We should, therefore, continue to stay well in line with our recovery plan, which has the objective by 1998, of returning to a salisfactory level of profitability, in proportion to the size, the technological capabilities, and the ambitions of

In order to do this, It is necessary to pursue the strategy of refocusing and increasing productivity gains. We will not change our strategy, whatever the difficulties may be. The market price for the majority of our equipment, whether electronic or electro-technical, is dropping by about 10% per year. Stringent management is an absolute condition to survive and the restructuring in process must be continued. What now are the major choices that I propose to you to

prepare our medium and long term future? They are certainly linked to the developments in our husinesses and our markets. Major changes are in process. It is necessary to understand and, if possible, to anticipate

Concerning your Company, we are confronting this new world with firm determination to secure the place we serve. If I had to summarize the spirit that drives the choice we are proposing to you in one word, I would say "offensive": offensive in the approach to our customers, offensive towards growing markets, and offensive in new technologies. I will explain these different points more

Our customers are no longer content to have equipme suppliers, they want, more and more, optimized global solutions, intended to reinforce their competitive positions with their own clients. Your company has the best assets to answer this need with its expertise in the field of turn-key activities, both in its domestic and export markets. For turn-key projects, we have put together the expertise of the Telecom, Cable and Components, Engineering and

You already know how important mobile communications have become. We are confronted with a phenomenal growth The number of mobile lines should equal half of the fixed lines by the year 2000. We are progressing well in this market where our technology is now confirmed. As of today, we have accumulated a capacity close to 10 million subscribers with our GSM networks throughout the world. And for example, France Telecom is introducing our new line of mobile telephones, which exists in all colors, under the name of OLA.

You know without a doubt as well, that internet, stimulated by a booming innovation, is in the process of becoming the major multimedia communications tool of tomorrow. We think that there will be 250 million Internet users toward the year 2000, which means a fourth of the number of fixed subscribers. This is an extremely significant market in which we have decided to concentrate our efforts. Already, it seems that your Company is one of the leaders in high speed access lines, particularly well adapted to this market, and which is based on ADSL technology. It will allow bits of information to be passed 200 times faster by your copper telephone line. We have received major contracts in this activity in the U.S.

Concerning international development and, in particular Asia, your Company benefits from strong and historical businesses acquired through its activities in central telephone exchanges, notably in China, India, Indonesia Thailand and Taiwan. These positions are the springboard for our growth in a region which is taking a more and more

important role in the world economic arena. But even though the developments are occurring simultaneously worldwide, I must recognize that our success in the United States is a source of pride for Alcatel Alsthom. We have had major success there and it has been noted by our competitors. With just a symbolic presence at the beginning of this decade, we have achieved 1996 sales amounting to US\$ 2.0 billion in Telecom and Cables with, notably, a leadership position in synchronous transp We expect to double our sales between now and the end of this century in a market which, while already very developed, maintains a strong growth, fueled by intense competition between operators, technological and commercial innovation, and in a favorable eco context. This brief glimpse on the other side of the Atlantic illustrates, in a dazzling fashion, that the telecommunications market, liberated from monopolistic restrain has become a formidable environment for opportunities under the condition that one takes the necessary me That is why I spoke earlier of the necessity of technological offensive. Our effort in research and developm considerable. We have invested FF 16.6 billion in 1996, ntially in telecommunications. Our most recent success in software, in control platforms and network ment systems, as well as in the transmission field (optical networks, ADSL access) and components (opto-

electronics), make us confident of that choice. In this regard, half of the 80,000 people of the Group working in the Telecom segment is composed of engineers and technical managers, of which more than 15,000 engineers are software specialists.

unications market. I would now like to speak briefly about the other major markets for the Group: energy and transport. In the markets which concern our Cables and Components, Engineering and Systems, as well as our subsidiaries GEC Alsthom and Framatome, the developments are usily profound. The traditional balance between the different sources of electrical energy have been modified by the arrival of gas turbines and the reduction of waste

In mass transport, railroad transportation is experiencing a second youth; this concerns the railroad, the subway, or the streetcar. This is being nurtured by technological advances in the TGV or the pendulum train, but equally due to the significant growth resulting from efforts to protect the environment, which often leads to a preference

to rail transportation. Here, as well, I will use the same word to characterize our strategy - that is offensive. In energy, as in transport, deregulation is forcing our customers to look for ne sources of productivity. One of the ways which is being followed in many countries is the delegated management enance services and the maintenance of materials. The other significant trend is the development in emerging countries. The Engineering and Systems segment, as well as the subsidiaries GEC Alsthom and Framatome, have adapted an offensive strategy in these countries, based on turn-key contract offers, on the development of local production, and on the creation of special financing.

to conclusion. I would like to come back to what motivates the men and women of your Group. In the commercial successes that we registered in 1996, it turned out that speed was a determining factor. I want to speak here, of course, of the speed with which is always offered by our ent and systems but also of the acceleration in product renewal and the shortening of delays that we maintain in regard to our customers.

To be offensive, speed is essential. This is, without a doubt, the first reason that has driven us to choose the motto The Hi Speed Company for Alcatel Alathom, which we do not translate because it should be understood by all of our customers throughout the world, as well as all of our employees.

The second reason is that this motto equally constitutes an invitation to profoundly change the culture within our Company. This very high speed is that which mobilizes your Company's employees toward a new approach to s: anticipatitive, creative, fast

Ladies and Gentlemen, dear Shareholders, we have ambitious objectives. The achievements have been and will have imperatively to continue to be in line with our targets. This is how we will create value for our shareholders, which is our goal, but equally our source of pride. The financial markets have understood this and that is reflected in the clear progression of Alcatel Alsthom's share price. When the Armual Shareholders' Meeting appointed me as Chairman in June 1995, Alcatel Alsthom's share price was FF 466. Today, the share price has increased by close to 40%. I assure you of my personal determination and that of all of the Group's employees. I sincerely hope that they will receive the same commitment and the same support from you, as has been the case during the last two years. I thank you in advance. Safe Harbor » statement under the Private Securities Litigation Reform Act of 1995: The above release contains forward looking statements which are subject to a number of risks and uncertainties which could cause actual results to differ materially from those projected. Such

expectations assume that the Company's operations, growth in revenue, income from operations and restructuring plans will not be affected by unexpected factors including market declines, the effects of privatizations or deragulation in the telecomm competition, the development of new technologies, increases in other costs, or changes in volume.

INVESTORS RELATIONS: Tel 33 (0) 1 40 76 11 11 • Fax 33 (0) 1 40 76 14 05 • E moil: http://www.alcatel.com

STET - Società Finanzanna Telefonica - per Azion gisternal Office in Tarin - Corporate Headquarters in Capeal Stock L. 5.281-212, 121, 000 tally push-in Externel under No. 386/33 in the Ordinary Societa of the Company Register of Turn Tax 1.0, No. 00471850016

CEPOSIT OF THE ANNUAL FINANCIAL STATEMENTS OF STET AND THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE GROUP AT DECEMBER 31, 1996

In accordance with Consob Resolution No. 5553 of Novemb 14, 1991 notice is hereby given that the documents listed below have been deposited at the Registered Office at 34 Via Bertola, Turin (Tel. +39-11-55951), and at the Corporate Headquarters at 41 Corpo d'Italia, Rome (Tel. +39-6-85891), where they will be rovided to envone who requests them

A publication containing the annual financial statements of STET A publication containing the annual interical statements of \$1.2.1 at December 31, 1996, together with the reports of the Board of Directors, the Statutory Auditors and the Independent Auditors and the required annexes, as well as the consolidated financial statements for the Group as of the same date, plus reports from

Minutes of the Ordinary Shareholders' Meeting of June 8, 1897 which approved the 1996 annual financial sta

Form 20-F (Annual Report 1996), prepared in English and filed with the SEC - Securities and Exchange Commission, as

The above documents have also been fited with the Stock Exchange Council, where they are evallable to enyone who

Halifax Building Society

(Incorporated in England under the Building Societies Act 1986) Issue of up to an aggregate of £200,000,000

Subordinated Variable Rate Notes with a maturity of 12 years formerly Subordinated Variabla Rate Notes issued by Leeds Permanent Building Society)

Notice is hereby given that for the three months interest period from June 27, 1997 to September 29, 1997 (94 days) the bordinated Notes will carry an interest rate of 7.225%. The interest payable on September 29, 1997 for the Subordinated Notes will be £186.07.

By: The Chase Manhattan Bank London, Principal Paying Agent

C.A. La Electricidad de Caracas, SAICA-SACA U.S. \$208,554,000 Floring Rute Bonde des 2003 Series A-

U.S. \$13,625,000 labs Bonda due 1997 Sec

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COMPANIES AND FINANCE: UK

Lonrho/JCI merger talks break down

Johannesburg and Ross Tieman in London

Lonrho, the UK-basad conglomerate, yesterday confirmed the break down of merger talks with JCI, South Africa's first black-controlled mining house.

But both companies appeared optimietic that they might ultimetely of the main board, said JCI achieve a more limited com-

Lonrho said merger dis-acssions, announced on May 19 had been "discontinued". The company said all contacts had been halted. Its

shares fell 4p to 127¼p.

But in a statament released by JCI in Johannesburg, Mr Terence Wilkinson, managing director of Loorho South Africa, and a member "had been approached to dis- of Lonrho's Dutker and JCI's bination of their coal mining cuss other possible transac- Tavistock subsidiaries.

tions which could unlock A merger of the adjacent value for shareholders in mines would resolve Lonboth JCI and Lonrho".
Advisers to JCI said Mr Wilkinson had played e key role in discussions over the initial merger proposal put to Lonrho by Mr Mzi Khu-

malo, JCI's chairman, last month. Any future contacts are expected to focus on the South African coal interests

rho's need for additional export terminal facilities and create a formidable force in the South African coal industry which has an

than 18m tonnes. Analysts predicted that JCI, which was sold to a consortium of black investors in November at a premium of almost 70 per cent to the current market price, would

deal.

mine in Ghana, and also has industry which has an prospects in central Africa, annual capacity of more Indonesia and Russia.

> rate with Lonrho's precious metals operations from more

A merger of the adjacent also seek to bolster its share been increased by a pro-nines would resolve Lon- price by including interna- gramme of disposals, which tional gold assets in a is set to culminate in the demerger of its African trad-JCI owns Prestee gold ing interests during the first quarter of next year. That will leave Lonrho as a mining group keen to expand However, it is likely to through acquisitions and face competition to collabo-partnerships.

Any outcome is likely to require the support of Anglo robust rivals, including Gen- American, which holds 27.4 per cent of Lonrho and an Lonrho'e ettractions have effective 18 per cent of JCL

FKI in discussions for Bridon

By Peter Marsh

RESULTS

the ecquisitive engineering group, is in Ingersoll-Rand of the US world's eecond biggest counter-offer. maker of specialist wire and

slipped 3p to 170p. in the past two years FKI

Barth Press ______ Yr to Mar 31
Beale ______ 6 miths to May 3
Brasway ______ Yr to May 3
C&B Publishing \$\phi\$ ____ 6 miths to Feb 28

.... 6 mits to Mar 31

Yr to Mer 25 12.1

Yr to Mer 25 12.1

6 miths to Apr 30 20

Yr to Mer 25 12.1

6 miths to Mer 31 15.2

---- Yr to Mar 31

Hiscox Select 15 miles to Mar 31 & 102.1

____ Yr to Mar 31

6 miths to Apr 30 22.3 6 miths to Mer 31 2.44 Yr to Mar 31 31.7

___ Yr in Dec 31 31.6 ___ Yr in Apr 27 3,349

of building products, before panies, as well as handling talks to purchase Bridon, the made a successful £230m ucts.

rope. The City assumes a sible deal, noting that FKI many of its products, which deal could value Bridon et about £150m (\$248m).

Bridon's shares jumped 28 could integrate some of Bridon's manufacturing expersion systems and specialist sensors to clutch cables and per cent to 135%p, as FKI's which makes lifting and door knobs. conveyor systems.

to £Ibn. In January it has operations in 20 coun- which require wire and

3.15 (2.68) 57.5 (35.8) 32.4 (27.4)

(40) (3.89)

(2.76)

(8.23) (8.23)

(37.6)

38.6 4.21

4.23

34.1 5.5

2.44 31.7 40.6 1.3 2.74

38.8 16.6

Pro-tax profit (Em)

(2.36) (2.55) (0.159)

(0.447La) (3.69L) (0.172L)

(0.3L)

16.7 2.29 4.08†

8.1L 0.2 0.78† 9.15† 2.13† 2.7 54.1

2.42L† 0.08L

10L 7.56L

12.27L

46.5

Earnings shown basic. Dividends shown net, Figures in brackets are for corresponding period. After exceptional charge. **PAtter exceptional credit. #On reduced capital. **Comparatives restated. **Pro-forma. **Directal Income. **Comparatives for 12 months and restated. **Committee and restated. **Committ

0.037 5.51 2.56

(-) 0.959L (-) (21.2) 0.975 (0.556) (0.556) (0.556) (0.56) (0.616) (26) 1.68 (0.816) (31.1) 0.871 (7.6L) (1.67) 1.0314 (5.4314) (1.67) (0.834) (0.834)

(1.67) 1.33.4 (5.43.4) (1) 0.8341 (0.4371) (52.3) 2.79.4 (15.71.4) (19.3) 1.831 (3.91.4) (34) 2.171.9 (4.02) (2.969) 372 (156.94) (18.71) 2.34 (2.54)

N 834L

launched a £189m bid for tries and sells engineering related products. Pre-tax Newman Tonks, the maker items on behalf of other comprofit, before exceptionals. was £112.1m. some of Bridon's own prod-

2.55 0.55

3.25

12.88

1.2

Date of payment

Aug 29

MERCURY SELECTED TRUST(the "Company")
Registered Office: 6D, route de Trèves, Senningerberg, Lucembourg
R.C. Lucembourg: 8.6317

NOTICE TO BEARER SHAREHOLDERS

Bearer Shareholders are informed that a number of changes were made to the Company oo 30th June 1997. The changes include the merger of the Belgian Franc Global Bond Fund with the DM Global Bond Fund and the change of names of the following Funds.

New Name Asian Opportunines Fund
Dollar Global Bond Fund
US Dollar Global Bond Fund

Bearer Shareholders in these Funds should deliver their certificates to one of the Company's Paying Agents for exchange or

A revised Prospectus is available on request from the registered

SBC Warburg

Swiss Bank House

1 High Timber Street London EC4V 3SB

(a division of Swiss Bank Corporation)

Att: Corporate Action - Paying Agency

The Board of Directors

Agent Bank

office of the Company and from the Paying Agents.

Commonwealth Bank Australia Commonwealth Bank of Australia ACN 123 123 124

10-Year Extendible Floating Rate Capital Notes

For the six months 30th June, 1997 to 31st December, 1897 the Nebs. will carry an interest rate of 5.25025% per annum with an interest amount of U.S. \$304.43 per U.S. \$10,000 Note. The relevant interest payment date will be 31st December, 1997.

Listed on the London Stock Exchange

(successor in law to the State Bank of Victoria)

U.S. \$125,000,000

8.7

21,38 2,558

Total for year

11.3

19.43

24

FKI could use Certex to Analysts welcomed a pos- add marketing channels for

In the year to March 31. FKI is also believed to be FKI gained a quarter of its has spent £330m on acquisi- interested in Bridon's Certex £1bn sales from materials tions, pushing annual sales distribution business, which handling systems, many of

(1.63) (15.4) (2.25) (3.31) (3.31) (7.31) (7.73) (2.13) (2.13) (2.13) (6.51) (1.3) (5.1) (1.3)

(38.2L) (41.89L)

(20.99L)

(3.42) (18.5) (4.43)

Paying Agents: Banque Internationale à Luxembourg S.A.

69 route d'Esch

1st July 1997

L-1470 Luxembourg

15.3 (2.5) 0.08 (0.08L)

Bridon made a pre-tax

profit of £7.3m in 1996 on sales of £361.8m. It has spent heavily on restructuring its operations after losing money in 1995.

The Certex division accounts for just over half annual sales. The rest of the group concentrates on wire and rope. Bridon is capitalised at £101.2m and if a deal proceeded FKI would assume debt of about £40m.

ICI Australia sale approved

By Roger Taylor

trade sale.

yesterday shareholder approval at an extraordinary meeting for the sale of the controlling staka in its Australian subsidiary after answering questions on its decision to reject a bld from Wesfarmers, the Australian resources group. ICI announced in May its intention to sell through a public offering its 62.4 per cent stake in ICI Australia but refused to rule out a

Sir Ronald Hampel, chairman, said yesterday that Wesfarmers had offered to buy 19.9 per cent of ICI Australia at A\$12 (\$8.90) a share and had expressed an intention to buy the rest at a later date. But with no guarantees of this and an offer price below the market price. ICI could not accept, he

better terms or price by way chemicals arm. of a trade sale and remained open to offers.

document was sent out last

Private investors are being Prudential. given a 40 cent discount on the offer price.

deal was announced and starting with Tioxide, the continued to rise yesterday manufacturer of titanium to close at A\$13.07, valuing dioxide - the white colourthe stake at A\$2.4bn, com- ing used in paint.



Sir Ronald Hampel

pared with A\$12.44 when the sale was announced.

The sale is part of ICI's £3bn programme of disposals However, he conceded that to fund the £4.9bn acquisi-ICI might be able to secure tion of Unilever's specialty

As part of the disposals. ICI confirmed vesterday that The company said there it was in discussions to sell had been strong interest and lease back its headquarfrom brokers, institutions ters at Millbank, London, for and the public since the offer about £100m. It is believed to be in discussion with a number of institutions including

Once the Australian disposal is completed, ICI plans ICI Australia's shares have to sell many of its bulk performed strongly since the chemicals businesses



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious reality

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



We're not even asking for money (though every cent certainly helps).

But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organizatioo funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world. UNHCR Public Information

1211 Geneva 2, Switzerland

and the state of t

P.O. Box 2500

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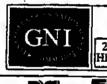
in accordance with the terms and conditions of the Notes, notice is hereby given that the interest rate for the interest Period from 27th June, 1997 to 29th September, 1997 is 6.2125% per annum. The Coupon Amount psyable on the 29th September, 1997 in respect of each of U.S. \$10,000 in principal amount of each Note is U.S. \$162.22.

Company, London

Agent Bank

THE STARS PROGRAMME STARS 1 PLC 2475,000,000 Class A Rosting Rate Mortgage Backed Securifies 2029

Notice is hereby given that the Rate of interest has been fixed at 7.225% and that the interest payable on the relevant interest Payment Date September 29, 1997 against Coupon No. 27 in respect of £10,000 nominal of the Notes will be £96.07. Judy 1, 1997, London by Cathook, N.A. (Corporate Agency & Trust), Agent Bank CITIBANCO



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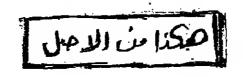
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The Financial Times plans to publish a Survey on rance

on Wednesday, September 24 For further Information, please contact:

Undsay Sheppard Tel: +44 171 873 3225 Fax: +44 171 873 3204 or Paul Maraviglia

Tel: +33 1 53 76 82 51 Fax: +33 1 53 76 82 53 or your usual Financial Times representative





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Court upholds | New head for Gold Fields UK entry laws



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ing a right of appeal to persons refused entry to the UK on public

EUROPEAN policy and COURT Public secuare not incompatible with European law, the European Court of Justice ruled recently.

The case arose out of two applications in the English High Court for indicial review of the home secretary's decision to refuse them entry to the UK.

Mr Shingara, a French the UK in March 1991 but was refused entry on the grounds that it would be contrary to tha interests of public policy and public security to allow him to enter the UK.

He was admitted to the UK in July 1993 after showing his French identity card, but was later arrested and detained as an illegal immigrant. He was granted leave to apply for judicial review of his detention and was relaased, after which be returned to France.

Mr Radiom, who had both Iranian and Irish nationality. resided in Ireland. He had previously worked in the UK for the Iranian Consular Service, but in 1989 he was informed that following the severance of diplomatic relations between the UK and Iran, he had to leave the UK within seven days or face

Mr Radiom left the UK but in October 1992 be applied to the Home Office for a new of unlimited duration. residence permit. That application was refused by a letter which stated that although he was an EU national, be had no right of appeal. Mr Radiom subsequently applied for judicial

review of that decision. The High Court considered both cases turned on the proper construction of the European directive on the co-ordination of special measures concerning the movement and residence of foreign nationals which are instified on grounds of public policy, public

It Iberefore stayed the prodings and referred n number of questions to the European Court of Justice for a preliminary ruling.

The first question concerned the proper construction of the provision of the directive which provided that a person refused entry on the grounds of public policy, public security or public health had to be able to challenge that decision by means of the same legal remedies available to nationals of the state concerned.

The Court said the free

movement of persons provinational, attempted to visit sions of the Treaty of Rome permitted member states to adopt, with respect to the nationals of other member states, and on the grounds specified in those provisions, in particular, grounds justified by the requirements of public policy. measures which they could not apply to their own nationals, since they had no authority to expel or refuse entry to their

> The two situations were in no way comparable and consequently the availability of a remedy such as judicial review against administrative acts generally satisfied the obligation imposed on member states by the direc-

> in reply to the other questions, the Court ruled that since decisions prohibiting entry into a member state of a national of another member state were derogations from the fundamental principle of freedom of movement, those decisions could not be

> An EU national against whom such a prohibition bad been issued therefore had to be entitled to apply to bave their situation re-examined, if they considered that the circumstances which earlier justified the prohibi tion no longer existed.

Department, ex parte Shingara and Radiom, ECI FC. June 17 1997. BRICK COURT CHAMBERS.

C-65/95 and C-111/95; R v Sec-

retary of State for the Home

INTERNATIONAL PEOPLE

Africa, the world's third biggest gold producer, following the retirement of its former executive director, Alun Munro.

Robinson, 44, will run the group's gold operations, which are set to undergo a bold restructuring during the current spate of corporate transactions in the South African mining sector.

Rembrant, the mining and industrial group which is the biggest shareholder in Gold Flelds, is in talks with Cyril Ramaphosa, e former leader of the National Union of Mineworkers, to sell joint control of Gold Field's bolding company to New Africa Investments, South Africa's biggest black-controlled

Ramaphosa sits on the main board of Anglo American, the

director.

California.

America).

company, has appointed

president of marketing.

Simon Kenny has been

and managing director,

INTERNATIONAL (Latin

■ Smart card technology

WALT DISNEY TV

company MONDEX

INTERNATIONAL has

appointed Christopher

He toins from KPMG.

replacing Camille de

Montallyet as executive

vice-president and chief

financial officer. He was

formerly chief financial

officer of Pechiney Group.

■ OELTA AIR LINES bas

vice-president corporate

joins from US Airways

corporate safety and

regulatory compliance.

safety and compliance. He

where he was vice-president

appointed Malcolm

Armstrong, 55, as

Masters bead of marketing.

Francois Newey, 53, joins

the GROUP BULL executive

team on July 1. He will be

named senior vice president

Arun Kamat as vice

based in San Jose,

country's biggest company, and is known to favour closer ties between the two groups. Robinson, who has been with Gold Fields Richard Robinson has taken the since 1976, was formerly director of helm at Gold Fields of South new business and international operations. He will be succeeded by Clive Woolfe-Coote, 47. Mark Ashurst

Disney adds a tier of management

Walt Disney has resorted to an unfashionable tactic for curing persistent viewership troubles with its. ABC relevision network: adding an extra layer of management.

It bas brought in Stuart Bloomberg as chairman of ABC Entertainment, the network's Los Angeles-based programming division, over the head of Jamie Tarses, president, poached from NBC last year amid much brouhaha. The dno will report to Robert Iger, president of ABC Inc. Blcom-

berg, a 19-year veteran at ABC, was tha network's leading prime time programming executive until 1995 when . with ABC at the top of the ratings - he was shuffled off to New York as head of a back-room creative development operation.

His appointment, like that of 83year-old Tarses last year, has been the subject of speculation for some weeks, and has roused fresh gossip that Tarses could have cause for complaint that she was given scant opportunity to show her prowess. Her first big effort to raise ABC from its third-place ranking, will not be tested until this autumn

with the launch of 10 new series. Still, she seems likely to stay at least for the medium-term, to judge by a breezy statement from Disney this week, which quoted her as saying she was looking forward to "having someone alongside me in the hot seat."

How hot the seat is - and Tarses' heat resistant qualities - may become apparent when the new

season ratings figures come in later this year. Chris Parkes

Siddiqui on way to Citicorp

Citicorp has hired Sami Siddiqui, who currently runs the card business of Providian Financial, a San Francisco-based bank, to run its North American credit card division, the world's largest issuer of Visa and MasterCards with about \$45bn in managed receivables.

The appointment, one of the most sought-after in American retail banking, follows one of the most sweeping management reorganisations Citicorp has seen in recent years.

Siddiqui, 44, worked for Citibank for two years in the early 1980s, in fraud and risk prevention. At Providian, the card business was hest known as a specialist in secured loans, for those who have difficulty

qualifying for large unsecured lines of credit.

He replaces Roberta Arena, wbo had run the Citibank card business since January 1994. She decided in April this year to take early retirement after a reorganisation which required her to answer to William Campbell, who runs Citicorp's international retail banking operations, in what was generally regarded as a reduction in her

Arena's job has now been split several ways, and Siddiqui will not inherit her control over Citibank's European card business or global travellers' cheque operation. John Authers

King for Exxon

Exxon Corporation bas appointed Reatha Clark King, president and executive director of the General Mills Foundation and vice president of General Mills, to its board of directors.

ON THE MOVE

■ Einar Kloster has been chosen to succeed Torvild Aakvaag, who is retiring as chairman of NORSK HYDRO.

FIDELITY INVESTMENTS has appointed Simon Fraser 38, chief financial officer, Asia/Pacific based in Tokyo. He was previously chief investment officer for Fidelity Investment Services Japan Robert Auld has been appointed chief operating officer for investments, Hong

Kong.
■ UBS has maa a number of changes in its foreign exchange business in the Asian time zone. Richard Silver, head of currency derivatives, has moved to Singapore from New York asregional manager for foreign exchange activities in the Asian time zone; Anthony Ngai, treasurer in Hong Kong, becomes deputy regional manager for foreign exchange Asla; Ken Lee has been appointed head of foreign exchange Tokyo: Takao Sakob will assume the role of a currency-orientated senior

banker on behalf of both foreign exchange and fixed income products. J. O. EDWARDS has appointed Trevor Salomon marketing director for Sumah (Scandinavia, UK, Middle East, Ireland, Africa and Holland) operations. He joins from SAP, where he BRUSSELS was communications

July. He will be responsible ■ MEMORY CORP, the solid for Delta's transoceanic state memory technology operations. He joins from Swisselr, where his most recent assignment-was vice-president - network

management Staffan Jerneck, former secretary general of the International Chamber of Commerce in Sweden, has joined the CENTRE FOR **EUROPEAN POLICY** STUDIES, the Brussels think tank, as deputy director and director of corporate

relations. Mike Meehan has resigned as managing director of Durban-based GRIFFIN SHIPPING HOLDINGS. ■ ITT INDUSTRIES, the diversified US

manufacturing group has named Frank Macher, 56, as president of ITT Automotive, based in Auburn Hills, Michigan. Macher joins the company after a 30-year career at Ford Motor Company, most recently as vice-president and general manager of the automotive components division. Richard Hoag has been appointed president and chief operating officer of LOGICAL COMPUTER

■ CATHAY PACIFIC SERVICES, a US technical AIRWAYS has appointed services and consulting firm Rob Atkinson as finance He was previously with director, replacing Victor management consultancy Hughes, who has retired. MAP. Newport Beach. ■ DELTA AIR LINES has ■ Dale Marco bas been named Stephan Egli, 37, as promoted to bead management consultants A. vice-president - Atlantic/ T. KEARNEY'S European Pacific Business Unit for the company, effective in early manufacturing practice in

SPACE & DEFENSE London. Calgary-based ABACAN RESOURCE CORPORATION has announced that Daryl Cain as manager of (Doc) Seaman has assumed the role of chairman. He is the former chairman of Bow from Harrah's Valley Energy and a director of several other public

companies. James Harvie has joined the board and will become vice-chairman, serving as chief operating officer on an interim basis. John Halpin has regiged as chief financial officer. Dirk Lever, vice-president of curporate finance will serve as chief flancial officer. ■ MERISEL of California has announced that Karen Tallman bas joined the

company as vice-president and general counsel. KIMBALL INTERNATIONAL of Indiana has appointed six senior executives, following a senior managem shake-up: Brian Habig, 40, executive vice-president, sales and marketing for Kimball Office Group, Gary Schwartz, 49, executive vice-president chief information officer. John Kahle, 40, executive

vice-president and general counsel. Randall Catt. 48, executive vice-president. human resources, Roy Templin, 36, vice-president, corporate controller, Robert Burke, 41, vice-president of sales for the Kimball Office Group, a unit of Kimball International Marketing.

■ MCDONNELL DOUGLAS

SYSTEMS has announced the appointment of Perry community relations. Cain oined McDonnell Douglas Entertainment, Memphis, Tennessee., where he was

director of government AGISS SOFTWARE CORPORATION of Ottawa has appointed Scott Feagan as president and chief operating officer. He was previously president of CPAD Technologies, Sandy McQuarria is appointed senior vice-president operations and Francois Hubert is vice-president business development. Al Scullion is appointed as director technology sales.

■ BANCO SUD AMERICANO, tha Chilean commercial bank, has appointed Mike Martinez-Blank, 44, as bead of its metal, mining and project finance areas. ■ SCANDINAVIAN BROADCASTING SYSTEMS has announced that Freddy Thyes, president of European television operations, has resigned,

■ CREDIT AGRICOLE INDOSUEZ has appointed James Foo to head the bank's operation in Singapore, effective August L Before joining the merchant bank. Foo was a director at Schroders International Merchant .

Bankers in Singapore.

■ Werner Gonser is to be chairman of RABOBANK DEUTSCHLAND (Frankfurt). He was recently head of ABM AMRO BANK's ALLIANZ BGZ has appointed Pawel Dangel president of its life and

non life branches. ■ ICI Australia has appointed executive director Philip Weickhardt, 48, managing director of the company. He replaced former managing director Warren Haynes, who has recently died. Weickhardt has spent all of his working life with ICI and is also a director of Incitec, which is controlled by ICI Australia. ■ VODAFONE Australia has appointed Andrew Birch as operations director. He was formerly director of operations with Honeywell Pacific's Building Control

TANDEM COMPUTER has appointed Peter Ciceri as Its new Asia Pacific vice-president and managing director. He previously held a similar position with UB Networks.

International appointments

Please fax information on new appointments and retirements to +44 171 873 3936, marked for International People. Set fax to 'fine'.

FT

TNANCIAL TIMES

FT World Telecommunications

1 & 2 December 1997, Hotel Inter-Continental, London

The 17th annual FT World Telecommunications conference brings together leading industry experts to examine and discuss the key issues facing the telecoms industry.

Topics to be Discussed Include:

- The Impact of the WTO Breakthrough on National Telecoms Markets
- Liberalisation in Continental Europe: Will 1998 be a 'Big Bang', or a Licence to Print Money as with Mobile Liberalisation? Investment Opportunities in Telecoms: Implications for Margins & Returns on Investment in the Context of Liberalisation
- Creating Shareholder Value in the Telecommunications Industry Mobile v Fixed Line: Ooes Mobile Replace Fixed Link? Can Quality Problems be Overcome?
- New Technologies: Beyond The Hype The Real Implications of the Internet and Prospects for Electronic Commerce

Confirmed Speakers will Include:

Sir Peter Bonfield CBE Chiel Executive

Mr lav Naidoo

Minister for Posts, Telecommunication and Broadcasting, South Alrica

Mr Arun Sarin President & Chief Operating Officer **Airtouch Communications**

Or Sam G Pitroda Chairman Worldtel Limited Mr Richard H Brown Chiel Executive

Cable and Wireless plc Mr Andrew Sukawaty Chief Executive Officer Sprint PCS (USA)

Mr Don Cruikshank Oirector General OFTEL

Mr Andrew Beale Telecommunications Analyst Mr Reed Hindt Chairman

Federal Communications Commission (FCC)

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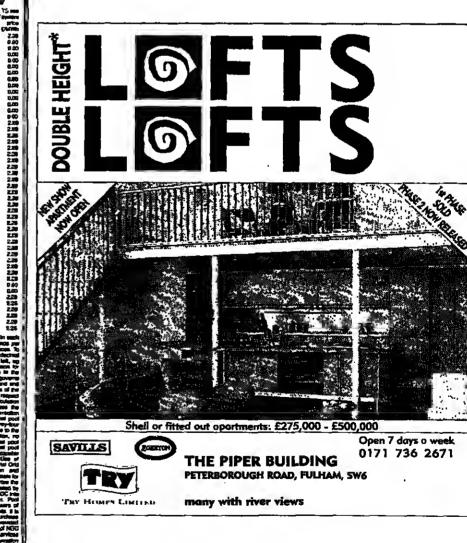


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UNITED AIRLINES

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USD 20 000 000 000 EURO MEDIUM TERM NOTE PROGRAMME OP SOCIETE GENERALE, SGA SOCIETE GENERALE ACCEPTANCE N.V. AND SOCIETE GENERALE AUSTRALIA LIMITED

SERIES 47/93-12, TRI
SOCIETE GENERALE USD 200 000 000
FLOATING RATE NOTES DUE DECEMBER 2008 ISIN CODE: XS0047942577

or the period Inne 30, 1997 to September 30, 1997
the new rate has been fixed at 6.28125 % P.A.
Next payment date: September 30, 1997
Coupon ar: 15
Amount:
USD 160.52 for the denomination of USD 10 000
USD 1605.21 for the denomination of USD 100 000 THE PRINCIPAL PAYING AGENT

SOCIETE GENERALE BANK & TRUST S.A.

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Sharebolders are informed of a dividend of US\$0.40 per share of Common Stock to holders of record as of June 30, 1997. The ex-dividend date was June 25, 1997. The dividend will be paid on July 15, 1997. Payment of the dividend on the bearer shares will be made against surrender of coupon No. 28 detached from the share certificates which for this purpose shall be lodged at:

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The Netherlands

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Data raise prospect of rate increase

By John Labate in New York and Michael Lindemann and ımer İskandar in London

US and European bond markets lost ground yester-day following stronger than expected manufacturing and bousing data which egain raised the prospect of higher

interest rates.
US TREASURIES fell sharply in the morning. The benchmark 30-year bond plunged 1 to 97%, sending the yield up to 6.812 per cent. The 10-year bill price fell \$\frac{1}{2}\$ at 10021, yielding 6.524 per

a rocky start," said Mr Ellmanagement index, measur- 0.3 per cent in May. ing business activity, shot up to 61.5 per cent in June, bill price loot 1/4, at 9914, Bundesbank auctions its

its highest level in more yielding 6.084. tban two years. A figure GERMAN BUNDS took above 50 per cent indicates an expansion in manufactur-

Traders were also watching data on sales of new single-family bomes, which advanced 7.1 per cent in May, following an 8.1 per cent decline in April.

"The concern is that the Fed might tighten (interest rates] later this year, but it is still unlikely to happen this week," added Mr Platt. The Federal Reserve meets to decide interest rate policy on Tuesday and Wednesday. Markets also absorbed new

income and spending data, "It's going to be a tough neither of which surprised week, and we've gotten off to analysts. Personal income rose 0.3 per cent in May, on iott Platt of Donaldson, Luf- track with April's 0.2 per kin & Jenrette in New York. cent rise. Consumption The Chicago purchasing expenditures increased by The shorter-term two-year

their lead from Treasuries The Saptember bund but analysts said further future settled at 101.49, down complications on Germany's internal political scene had

added to bearish sentiments. The Emn picture has been sullied by Mr Edmund Stoiber, the state premier of Bavaria, who again warned at the weekend that he would vote against Emn unless the 3 per cent budget deficit criteria were strictly

If that did not occur, Mr Stoiber said he would push for a "controlled postponement" of the proposed single

Analysts also pointed to economic indicators latar this week which are likely to show further economic growth in Germany and will therefore dampen bond market enthusiasm. Moreover, tomorrow the

first 30 year bond since hours trading on Globex, the December 1993. Hours trading aystem. 0.34 from Friday's close. 0.30 to end the session at More nerves ahead of 99.29. The yield spread of 10-

tomorrow's budget took year bunds over OATs their toll on UK GILTS. Fears that Mr Gordon Brown's first budget would be tight - and that it would ba marked by a further increase in interest rates were heightened by the May consumer credit data, which was higher than expected, and by a 1 per cent rise in the June M0 money supply

Most analysts suggested gilts could lose further ground today. The September future settled & lower

FRENCH BONDS followed cheered analysts. other European markets "That's encouraging," said notional future closed at 129.22, down 0.16, then continued to drift lower in after-

ket which is not usually the In the cash market the 10-year benchmark OAT fell still quite a lot to be had in convergence trades."
Traders added that bonos

underperformed BTPs because the Spanish Trea-sury will be offering Pta600bn in four maturities remained unchanged at 12 basis points. Shorter maturities were also hit, with the five-year BTAN losing 0.17 at today and tomorrow, the first time it will be offering Pibor futures also ended

strippable bonds.
"People are selling to make room for the bonds at tomorrow's auction," said Mr Jose Ramon Arechederra, amplified by the thinness of rid.

The September bono SPANISH BONOS and future settled at 116.58, down 0.20 on Friday's close, while the September BTP future settled at 134.00, down 0.08. Bonos tightened their yield ITALIAN BTPs also lost ground but continued to oot-perform bunds, a fact which spread over bunds by two Mr Julian Jessop at Nikko
Securities. "If they can outperform in a weakened market, the chances are they can

CAPITAL MARKETS NEWS DIGEST

Investment grade rating for Lodz

Standard & Poor's, the US credit rating agency, yesterday awarded the Polish city of Lodz an investment grade credit rating. The BBB- rating, which is the same as Poland's sovereign foreign currency celling, is the first rating awarded to a Polish city or municipality.

S&P said the request by Lodz for a credit rating was unusual so far ahead of its planned debut surobond. which is expected to be launched in the next 12 months. But officials in Lodz - Poland's second-largest city wanted to "enhance their acceptability" with the international investor community by getting a rating,

The city of Lodz was also awarded a BBB- rating on its local currency debt. It issued its first domestic aloty bond earlier this year. Poland was recently placed on "positive outlook" by S&P.

Sabanci IPO to raise \$180m

Sabanci Holding, the Turkish industrial and financial conglomerate, yesterday said it expected to raise \$180m from its forthcoming initial public offering of shares after pricing the American Depositary Shares at \$9, at the bottom of the \$9-\$10.50 price range.

Morgan Stanley Dean Witter, global co-ordinator of the IPO, said the international tranche, which makes up 90 per cent of the issue, had been 1.6 times oversubscribed.

The ADSs had been priced at the bottom of the range to account for the present volatility of Turkish politics, the

A further 10 per cent of the IPO is to be sold to Turkish investors in an offering which closes on Thursday and is priced at TL5.400. Bankers also said they were likely to offer an over-allotment option representing 15 per cent of

On that basis, 11.5 per cent of Sabanci Holding stock will be publicly traded in Istanbul and London after the IPO. The offering implies a market capitalisation for

Sabanci of \$1.8bn. D&P upgrades Philippines

Duff & Phelps, the US credit rating agency, yesterday upgraded the Philippines' foreign currency obligations to BB+, one notch below the investment grade threshold

This rating retains a "positive outlook", meaning that the next rating is likely to be an upgrade. D&P said its decision recognised "the substantial progress that the Philippines has achieved toward macroeconomic stabilisation and sustainable growth".

THERE IN AN ASSESSMENT A

World Bank jumbo dominates sector

By Edward Luce

The World Bank yesterday dwarfed rival offerings with a L1,000bn jumbo bond which dominated much of

the Italian market. The 10-year offering, the largest lira bond this year apart from the European Investment Bank's two L.1000bn offerings, was billed as a benchmark issue

An official said that about demand," said an official.

alf tha distribution went to MOULINEX's FFr300m half tha distribution went to

issue in April, reflecting the the entire bond to any one of rally in the Italian market those countries," said tha since then and the cut in the official. Italian official discount rate

last week.

non-Italian investors, with high-yield bond went down about half of that going to well with investors in the Asian investors, including UK, Switzerland and Benelux, according to an official The bond was priced to at Bankers Trust, joint yield the same as the World arranger with Credit Lyon-Bank's L300bn five-year nais, "We could have sold

The high-yield offering the first to be denominated The World Bank was in French francs - was helped by the Italian Trea-

Barrower	Amount m.	Coupon	Price	Muturity	Feet	Spreed bo	Book-runner
US DOLLARS.	7.5	100	Z.1.5.8	-,			J. W. S. W. W. W. S.
Baverische Landesbank	250	5.125	96.873R		0.18758	+28344CM	Commerzbank, London
Baveriache Hypo(s)	200	6.25	99.88R			+20(8%.)um99	
Banco Mello, Tranche Appt	75	(er1)	100.00	undated	0.75		Salomon Brothers Inti
Banco Dibens(b)*	50	(b1)#	F33.99	Jul 2005	0.60R	+380(51/24-00)	Crdt Agricole Indosuez
D-MARKS	S (2.	3.7	1.34 AV	Cont.			
Rebobenk Nederland	350	4.25	99.935R		0.225R	+10/596Mgy01	Plabobank International
Furktye Ernleik Benkesi	150	8.50	99.00R		1.50R	+428/41/5% 02	Commerz/LIBS German
Hellenic Republict	100	(4)	99.91	Jul 2002	0.15	-	Nomura Bank(Deutsch)
Hellenic Republic‡	100	(d)	100.00R	7rt 5005	0.23R		Goldman Sechs Frank
FRENCH FRANCS		14.00					
Moutines(s)‡	300	(e1)	100.00R		1.00R	-	Sankers Trust/C Lyonn
TALIAN LINE	č.		557 V. Y	7.5	•	A. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	
World Bank	1000bs	6.50	90.251R	Jul 2007	0.05R		P Morgen Securities
European invibank Bank(f)	250bn	(11,6)	99.135R				BNL/Credito/Purbas
CIR International(g):	200bn	(01)	100.00R	Jul 2002	0.375R		BCI
CORDERS							10 A A A A
BECC(s)	200	4.625	99.987R	Jul 2002	0.258	Dec(2)494-02)	ABN Array Hours Gov
CANADIAN DOLLARS	-	The second section					
GW Inti Pinancethal	100	5.375					Deutsche/Hambros Ber
GECC(a)	100	5.625	99,608				Toronto Dominion Ban
AUSTRICIAN DOLLARS						+ lot recepoi	
lational Australia Bank(i)	100	7.00	101.495	Jul 2004	2.00	· · · · · · · · · · · · · · · · · · ·	Hambros Bank
E SWEDISH KHONOR	3 3	91.					والأفاقات والمستان والمستان
lordic Investment Bank	500	6.00	101.375	Aug 2003	1.875	-	Svenska Handelsbanke
nei terms, non-caliable unless Unlisted, ‡ Floating-rate note, in 02 at per. a1) 3-mth Libor 100bp, caliable from Jun 02, mth Libor 200bp. of Scrath Lib	#Semi-ar +160bp to 99.575%,	Jun 02, b) Callel	then +300 ble 2 putt	oed re-olfer lbp. a2) Tra able on 2/7/	price: fe nche B: \$ 00 as 99	s shown at re- 25m, 81496pe 1 .7196. b1) 1096	offer level, a) Callable to 30/6/02 then 3-min L
250bn kunched lask week w							

the day lower, the Septem-

ber and December contracts

losing 0.04 and 0.05 respec-tively at 96.55 and 96.51.

trading volumes.

Traders said the fall was

by officials at J.P. Morgan, sole bookrunner. Priced to yield a spread of 37 basis points below 10-year BTPs, the bond tightened to a spread of 41 basis points through BTPs in the secondary markets. helped by the Italian Treasury's decision to cancel its raditional mid-month BTP auction owing to the government's declining borrowing requirement. "The World Bank was basically stealing some of that unmediately appears to the property of the secondary markets."	points over three-month Pibor, It is callable in July 2000 at a price of 103.5 and in July 2001 at 101.25 to cover the possibility of a strong improvement in the compa- Nordic investment Bank 500 Nordic investment Bank 500 Final terms, non-callable unless stated 4Unlested, I Floating-map on 4Unlested, I Floating-map on 2000b, callable from Jun 02, 98.5789 8-mit Libor +20bp, d) 6-mit Libor +20 L1,250bn launched less week was incompar, g1) 3-mit Libor +50bp, h) CS100	. Yield spread (over relevant government bond) at leunch supplied by lead manager, annual coupon. R: fixed re-offer price: fees shown at re-offer level, a) Callable from to Jun 02, then +300th, as 2) Tranche B: \$25m, 81% par to 305/02 then 3-mth Llbor is, b) Callable a purable on 27/700 at 98.71%, bi) 10% to 27/700, then 10%%, c) to, b) Callable in Jul 00 at 108% and Jul 01 at 101%%, e1) 3-mth Pibor +270th, f) sensed to 1.500th, fi) 9% to 15/2708, then 55%, g) Callable in Jul 00 at manager. The sensed to 1.500th, fi) 9% to 15/2708, then 55%, g) 2-mth Pibor +270th, f) and the prospects of reducing tha m isunched 18/6/77 was increased to C\$200m. § A\$100m isunched 12/6/77 was increased to C\$200m. § A\$100m isunched 12/6/77 was
WORLD BOND PRICES		
BENCHMARK GOVERNMENT BONDS Red Day's Week Month Goupon Data Price change Yield ago ago	Strike CALLS Price Aug Sep Oct Dec Aug Sep Oct Dec	FTSE Actuaries Govt. Securities Price Indices Mon Day's Fri Accrued xd adj
Australia 10,000 10/07 121,1424 40,400 7,07 7,00 7,57 Austria 5,760 04/07 98,0400 -0,960 5,88 5,90 5,86 Belgium 6,250 03/07 103,3900 -0,180 5,78 5,83 5,91 Carecia 7,250 06/07 106,6000 -0,560 8,34 6,08 6,47 Dencruerk 7,000 06/07 105,0500 -0,060 8,31 6,39 8,36 France 8TAN 4,750 03/02 100,7462 -0,170 4,57 4,63 4,73 CAT 5,500 04/07 99,2900 -0,300 5,59 5,66 5,72 Gentiumy Bund 6,000 07/07 102,1900 -0,260 5,71 5,71 5,89	10100 0.82 1.08 0.85 1.15 0.33 0.80 1.27 1.57 10150 0.52 0.80 0.85 0.83 0.53 0.81 1.57 1.85 10200 0.29 0.56 0.48 0.74 0.80 1.07 1.81 2.16 Est vol. total, Calls 13732 Puls 14804. Provious day's open int., Calls 133821 Puls 170787 Italy III NOTIONAL ITALIAN GOVT. BOND (ETP) FUTURES	1 Up to 5 years (20) 119.95 -0.11 120.08 2.41 5.38 5 yrs 7.07 7.01 7.31 7.12 7.06 7.36 7.18 7.12 7.43 2.5-15 years (20) 152.39 -0.37 152.95 2.45 5.93 15 yrs 7.07 7.01 7.31 7.12 7.06 7.36 7.18 7.12 7.43 3.23 3.09 15 years (20) 162.39 -0.37 152.95 2.45 5.93 15 yrs 7.07 7.01 7.31 7.12 7.06 7.36 7.18 7.12 7.43 3.23 4 10.16 -0.52 181.12 5.87 5.02 20 yrs 7.08 7.02 6.13 7.15 7.08 8.13 7.20 7.13 8.23 4 10.16 10.16 -0.52 181.12 5.87 5.02 20 yrs 7.08 7.02 6.24 7.15 7.06 8.22 7.20 7.13 8.30 4 10.16
Ireland 8,000 08/06 109,6900 -0,280 5,55 6,54 6,87 1	(LIFFE)* Lira 200m 100ths of 100% Open Sett price Change High Low Esc. vol Open Int. Sep 134.55 134.00 -0.08 134.70 133.82 44351 98548 Dec 106.45 -0.08 0 270 IN ITALIAN GOVT. BOND (STP) FUTURES OPTIONS (LIFFE) Lirazoom 100ths of 100%	6 Up to 5 years (2) 205.08 -0.02 205.12 1.50 3.03 Up to 5 yrs 3.60 3.58 2.68 2.94 2.63 1.16 7 Over 5 years (10) 197.99 -0.16 198.30 1.84 2.66 Over 5 yrs 3.63 3.82 3.82 3.43 3.41 3.61 8 All stocks (12) 197.66 -0.14 197.95 1.78 2.86 Average gross radiamption yields are shown above. Coupon Bands: Low: U76-79/96; Medium: 896-109/96; Hight 11% and over. † Fiet yield, ytd Year to dese.
Spain	Shible	Gilt Edged Activity indices Jun 30 Jun 27 Jun 26 Jun 25 Jun 24 Yr ago High" Low* Govt. Secs. (UN) 96.51 96.86 96.48 96.49 98.28 98.00 97.51 98.21 Gift Edged bengains NA
US INTEREST RATES	Open Set price Change High Low Est. vol. Open Int. Sep 116.99 116.58 -0.21 117.08 116.46 50,412 80,220 Dec 100.05 99.84 - 100.05 100.05 101 137 UK II NOTIONAL UK GR.T FUTURES (LETE)* £50,000 32nds of 100%	FT/ISMA INTERNATIONAL BOND SERVICE Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 7:00 pm cm June 30 lineuad Bid Offer Chg Yield featured Bid Offer Chg Yield issued Bid Offer Chg Yield
Latest Treasury Bills and Bond Yields One month	Open	U.S. DOLLAR STRAKENTS Abbry Ned Treasury 6 ¹ 2 03
NOTIONAL FRENCH BOND FUTURES (MATIF) FF-500,000 Open Sett price Change High Low Est. vol. Open Int.	Ect ECU BOND FUTURES (MATIF) ECU100,000	Beight Sept
Strike Price Jul Aug Sep Jul Aug Sep 125 - 4,27 - 0.01 0.07 - 126 3.26 3.37 - 0.05 0.16 - 127 2.33 2.51 - 0.12 0.30 - 128 1.49 1.73 - 0.27 0.52 - 129 0.77 1.06 - 0.55 0.86 - Est. vol. lotest Coles 19,089 Puls 12,342 Previous dayly open Int., Callo 73,894 Puls 44,289 . General Strike Coles 19,089 Puls 12,342 Previous dayly open Int., Callo 73,894 Puls 44,289 .	US TREASURY BONO PUTURES (CBT) \$100,000 32nds of 100% Open Latest Change High Low Est. vol. Open Int. Sep 111-20 111-10 -0-10 111-22 111-10 238,823 421,517 Dec 111-05 110-31 -0-06 111-05 110-31 338 25,453 Mar 110-15 -	Company Comp

127 128	2.3 1.4		2.51 1.73	:		0.12 0.27	0.30 0.52			Sep			-20 -05	111-)-10)-08	111-22 111-08			421,517 25,453
29	0.7	-	1.06	-		0.55	0.86			Mar	r		-	110-	15	-	-	-	84	2,204
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CURRENCIES AND MONEY

Eager consumers fuel the pound

MARKETS REPORT

The pound rose to DM2.900 against the D-Mark yesterday, propelled by strong UK consumer credit data and by Britain's status as a safe haven from worries over European monetary union.

The pound gained 1.4 pfennigs as May consumer credit figures were seized upon as another augury of a UK consumer boom. Currency strategists said the weekend's view that Labour's first Budmarket thinke Labour is reluctant to raise taxes on lows against a trade consumers sharply: that would be seen as breaking cies. One forex strategist the spirit of the party's preelection pledges oo tax. Traders therefore expect the Bank of England to have to slow the economy by raising interest rates next week.

A row broke out in the

Union, eister party of the from Emu at all. ruling Christian Democratic ria were diluted.

Emu zone into sterling.

meanwhile, is at five-year weighted hasket of curreo-

---Latest---1.6650 1.6635 1.8805 1.5470 Jun 30 spurt over the last fortnight has left the Irish punt in trouble again.

German coalition after Mr said that at this rate Ger- US federal funds Edmund Stoiber, Bavarian many risked exchanging a prime minister and a leading weak D-Mark for a weak figure in the Christian Social euro - not what it wanted

Union, called for a delay to month high against the Emu if the fiscal entry crite- D-Mark, aided by strength in new US homes sales for May The prospect of a delay and in the Chicago purchascould have helped the ing managers' index for D-Mark. But with the market June. Traders expect the bearish about the German Federal Reserve to leave curreccy, the news was rates unchanged after its taken as a new excuse for Open Market committee "safe haven" flows out of the meeting starting today. However, they increasingly think The last time the pound that a rate rise next month closed above DM2.90 was on is possible. The US currency get tomorrow would do little July 2, 1992 - five years ago closed in Londoo at DM1.743 to slow the economy. The tomorrow. The D-Mark, to the D-Mark, 0.7 pfennigs above Friday's close.

The lira continued rising despite Friday's Italian rate cut. It gained L1.7 against the D-Mark to L976.4. ■ Ireland's new government faces a dilemma. Sterling's

98 97 The punt teods to share pound's moves against European curreocies. So since August the Irish currency has dropped against sterling

Rate (%)

D-Mark from the UK, where the punt

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

hut soared against the

other, the punt's strength West Markets in London, against the D-Mark stops it said that the Irish economy from converging with other needed tightening, and a European currencies expec- stronger currency would be ted to join Emu. The punt is one way of achieving this. now more than 9 per cent But he added: "The temptaabove its central rate against tion is not to revalue and to the weakest currency in the hope that sterling lets them European exchange rate off the book by falling." mechanism, the French franc. All other currencies in Two major landmarks

With just 18 months to go ernment may have to act to achieve convergence.

higher central rate against the D-Mark. Mr Kit Juckes,

D-Mark.

This treod is causing land 484.40 - 433.43 300.00 - 32.430 187.80 187.

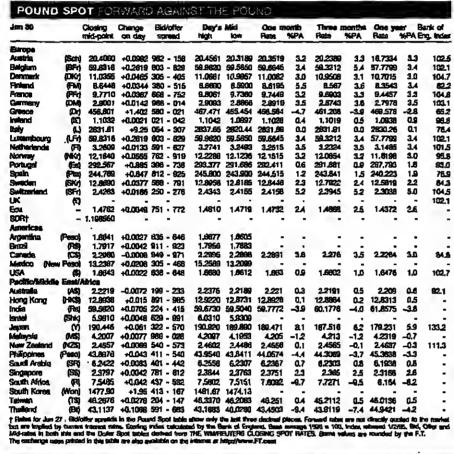
new buys just 0.907p. On the currency strategist at Nat-

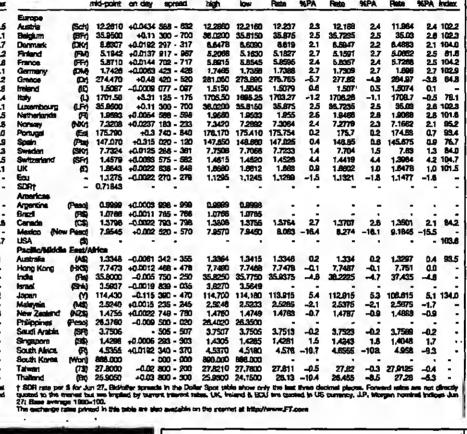
the ERM are within 2.35 per cent of their central rate. have come into sight for sterling. Mr Paul Lambert, senior currency economist at before Emu is meant to UBS in London, said the start, Mr Bertie Ahern's gov- pound's first target was its pre-1992 central rate within the European exchange rate Some in the market expect mechanism of DM2.95. But part but not all of the the punt to be revalued to a already, he said: "It would he a brave man who wouldn't forecast oow that we're going to DM3.00, given the rate of the pound's move and where it began.

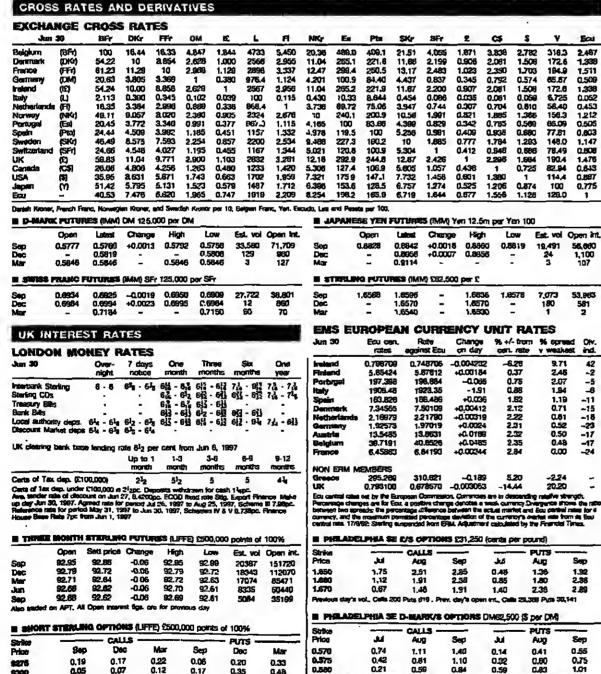
> ■ The Hong Kong dollar barely moved on its last day under British rule. China takes over a currency worth HK\$7.7473 to the US dollar.

Jame 30									
		Over	One month	Tives	Sick mather	One	Lorno. Inter.	Dis.	Repo
Belglum		311	32	SŁ	34	32	6.00	2.50	
France		34	314	34	31	34	3.10	_	4.75
Germany		31	3 <u>1</u>	67 37	32	82	4,50	2.50	3.00
(taly		61 62	82	61	614	. 6 <u>4</u>	8.25	8,75	6.75 6.82
Notherlands		31	31	314	37	31		2.50	2.90
Switzerland		1%	1%	176	14	14	-	1.00	· -
US .		64	5%	6	51	64	-	5.00	-
Jebiu				54	<u> </u>			0.50	
# \$ LIBOR		ion	52	52	5	5%	_		
US Dollar C		-	5.48	6.58	5.67	5.87	Ξ	_	Ξ
ECU Linked		_	44	44	416	42	_	_	_
SOR Links			37	277	37	37	-	-	-
S LIBOR Ing	erbank for	ing rate	s are o	flered ra	toe for a	\$10m quoi	ed to the	e mari	at by fou k of Toky
S LIBOR Interpretation to the party of the p	enclays an	d Nador	rai YVest eetic Mor	rpiggier. ney Pates	, USS CI	M. ECU &	DR Unio	d Depo	(Dat.
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Jon 30		hort am	7 day		One ronth	Three	St.	-	One Year
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Belgian Fran Cenieh Kron		- 314 - 3.4	34.	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	- 37	31 ₈ - 31 ₄		3.2	以 - 34 谜 - 34
German Mar	k 34	- 213	34 - 2	21 34	- 34	318 - 34	34 -	3,4	34 - 34
Dutch Guilde	4	- 34	84 - S		- 233	345 - 233		01	8% - 3%
Prench France Portuguese 1	3 3 5 Fac. 125	- 3.5 - 577	8 5	14 SH	- 3.Z	의 - 3년 54 - 51	58	50	썘 - 괡
Spanish Pas	ets 5	- 54	53 - (54 54	- 514 - 514	54 - 54	5,62	5 2	5 <u>4.</u> - 5 <u>4.</u>
Starting	676	- 632	613 - 1	143 843	- 643	84 - 65	74 -	61	7基 - 7表
Swiss Franc Cenadien Do		- 1 ¹ 2	13g - 1		- 15	34 3			1월 - 1월 (출 - 4월
US Dollar		616	54)		- 544	542 - 60			64 - 5
Helian Line	71	- 6銭	1942 - (34 G	- 0-4	U15 - D17	6 i -	6姓 (814 - 63g
Japanese Ye Adan \$Sing		- 14	34 - 8		- 312	35 - 312	35		H - 7
Short term rei	-	34	a US De	der and	Van. of	me two d	mer noti	-	34 - 35 ₈
- THEE	MONTE	PERO	I'UT	THE S P	AATIFIP		unik offer	ed rate	
	Open	Sett p	rice C	hange	High	Low	Est	vol (Open Int.
Sep	98.80	98.5		0.04	96.61	96,5			-
						80,3	+ 27.	142	77.982
Dec	96.58	96.5	n -	0.05	96.56	96.5	8,4	37	33,792
Mar Mar	98.50	96.4	in -	0.05 0.05	96.56 96.51	96.50 98.4	5 1	137 35	35,792 31,315
Mar Mar	98.50	96.4	in -	0.05 0.05	96.56 96.51	96.5	5 1	137 35	35,792 31,315
Dec Mar THREE	98.50	98.4 BURO	in -	0.05 0.05 PUTU	96.56 96.51	96.50 98.4	5 1: 1m poir	137 35 45 of 1	35,792 31,315
Dec Mar THORESE 1	96.50 MONTH Open 96.85	Sett pt 96.8	MARK rice Ci	0.05 -0.05 -PUTU henge 0.02	96.56 96.51 NEW (LI High 96.85	96.50 96.40 FFE)* DM Low 96.82	9 8,4 5 1: 1m poir Est	137 35 ts of 1 vol (33,792 31,315 100% Open Int. 280477
Dec Mar THIREE 1 Sep Dec	96.50 Open 96.85 96.78	96.4 Sett pt 96.8 98.7	MARK rice Ci	0.05 -0.05 	96.56 96.51 MSS (LI High 96.86 96.77	96.50 96.40 FFE)* DM Low 96.82 96.71	5 1: 1m poir Est 12 33	137 35 4s of 1 vol (319 533	33,792 31,316 0096 Open Int. 280477 284709
Dec Mar THIREE 1	96.50 MONTH Open 96.85	Sett pt 96.8	MARK rice Ci	0.05 -0.05 -PUTU henge 0.02	96.56 96.51 NEW (LI High 96.85	96.50 96.40 FFE)* DM Low 96.82	1 8,4 1 m poir Est 12 33 17	137 35 ts of 1 vol (33,792 31,315 100% Open Int. 280477
Dec Mar THEREE 1 Sep Dec Mar	96.50 Open 96.85 96.76 96.67 96.52	96.4 Sett p 96.8 96.7 96.6 96.4	MARK rice Ci 2 - 2 - 7 -	0.05 -0.05 FUTUR 0.02 0.03 0.04 0.04	96.58 96.51 NES (LI High 96.85 96.77 96.57 96.52	96.51 96.41 FFE)* DM Low 96.82 96.71 96.62 98.46	9 8,4 5 1: 1m poir 2 Est 12 33 17 1 13	137 35 ts of 1 vol (319 893 098	33,792 31,318 0096 Open Int. 280477 284709 237199 173514
Dec Mar E THERES I Sep Dec Mar Jun	96.50 Open 96.85 96.76 96.67 96.52	96.4 96.8 96.6 96.4 96.4	MARK rice Ci 2 - 2 - 7 -	0.05 -0.05 PETU henge 0.02 0.03 0.04 0.04	96.58 96.51 NES (LI High 96.85 96.77 96.57 96.52	96.51 96.41 FFE)* DM Low 96.82 96.71 96.62 98.46	1 8,4 5 1: 1m poir Est 12 33 17 1 13 points	137 35 ts of 1 vol (319 323 096 928 of 100	33,792 31,318 0096 Open Int. 280477 284709 237199 173514
Dec Mar THEREE 1 Sep Dec Mar Jun	96.50 Open 96.85 96.76 96.67 96.52	96.4 96.8 96.6 96.4 96.4	MARK rice Ci 2 2 7 7	0.05 -0.05 PETU henge 0.02 0.03 0.04 0.04	96.58 96.51 High 96.86 96.77 96.57 96.52 8 (LIFF	96.51 96.41 FFE)* DM Low 96.82 96.71 96.62 96.46 F* DM3m	9 8,4 5 1: 1m poir Est 12: 33: 17: 13: points	137 35 4s of 1 . vol (319 893 928 928 of 100	33,792 31,315 100% Open Int. 280477 284709 237199 179514 % Open Int. 385
Dec Mar III THENESS I Sep Dec Mar Jun III COSE 860	96.50 Open 96.85 96.76 96.67 96.52	96.4 96.6 96.6 96.4 96.4 Sett pt	MARK rice Ci 2 2 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.05 -0.05 PETU henge 0.02 0.03 0.04 0.04	96.58 96.51 High 96.86 96.77 96.57 96.52 8 (LIFF	96.51 96.41 FFE)* DM Low 96.82 96.71 96.62 96.46 F* DM3m	9 8,45 1: 1m poir 12: 12: 13: 17: 13: 13: 15: 15: 15: 15: 15: 15: 15: 15: 15: 15	137 35 4s of 1 . vol (319 893 928 928 of 100	33,792 31,315 0096 Open Int. 280477 284709 237199 173514 % Open Int. 385 290
Dec Mar El Thirdes 1 Sep Dec Mar Jun El COSE 860 Jul Aug Sep	96.50 Open 96.85 96.76 96.67 96.52	96.4 96.8 96.6 96.4 96.4 Sett pt 96.9 96.9	MARK rice Cl 2 2 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	0.05 -0.05 PETU henge 0.02 0.03 0.04 0.04	96.58 96.51 High 96.86 96.77 96.57 96.52 8 (LIFF	96.51 96.41 FFE)* DM Low 96.82 96.71 96.62 96.46 F* DM3m	9 8,45 1: 1m point Est 12: 33: 17: 13: points Est	137 35 ts of 1 vol (319 593 198 928 of 190 vol (33,792 31,315 100% Open Int. 2804779 284709 237199 173514 % Open Int. 385 290 3
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Dec Mar THERES Sep Dec Mar Jun B COME AND Jun Aug Sep Oct B THERES	98.50 MACHTHE Open 96.85 96.78 96.52 MITH SI Open	96.4 96.7 96.6 96.6 96.4 96.4 96.9 96.9 96.9 96.9	MARIK PI	0.05 -0.05 -0.05 	96.56 96.51 High 96.86 96.87 96.87 96.82 8 (LIFF High	96.50 96.40 96.62 96.72 96.46 97.0M3m Low	0 8,455 1:17m points 12:233 177 133 points Est.	137 35 48 of 1 vol (319 833 198 928 of 190 vol (0	33,792 31,315 100% Open Int. 280477 284709 237199 179514 % Open Int. 385 290 3 50 00%
Dec Mar THERES Sep Dec Mar Jun B COME AND Jun Aug Sep Oct B THERES	98.50 MACHTH Open 96.85 96.78 96.52 MITH SI Open	96.4 96.5 96.7 96.6 96.4 UROBA Sett p 96.9 96.9 96.9	MARIK PI	0.05 -0.05 -0.05 	96.56 98.51 High 96.86 96.87 96.87 96.52 8 (LIFF High	96.50 98.40 Low 98.82 96.77 98.62 98.46 E/* DM3m Low	12 Est 12 33 177 178 points 12 18 18 18 18 18 18 18 18 18 18 18 18 18	137 35 ts of 1 vol (319 833 198 928 of 100 vol (0	33,792 31,315 10096 Open Int. 280477 284709 237199 179514 % Open Int. 385 290 3 60
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Dec Mar THANKS Sep Dec Mar Aug Sep Oct THANKS THANKS Sep Dec Mar Mar Sep Dec Mar Mar Sep Dec Mar Mar Sep Dec Mar Mar Jun	96.50 MONTH Open 96.85 96.78 96.52 MITH SI Open 0,000 0 0,000 0,000 0,000 0,000 0,000 0,000 0,000 0,000 0,000 0,000 0 0	96.4 96.7 96.8 96.7 96.4 96.4 96.9 96.9 96.9 96.9 96.9 96.9	MARK PICE CI 22 7 ARK PI CICE CI 0 8 6 5 LURA I	0.05 -0.05 -0.05 -0.05 -0.02 0.03 0.04 0.04 	96.56 96.51 High 96.86 96.77 96.52 8 (LIFF High High 93.56 93.96 94.24 64.30	96.50 96.40 96.42 96.46 97.46 97.46 97.46 93.46 93.46 93.46 94.28	Om points	137 36 ts of 1 vol (319 339 333 3228 301 100 100 100 100 100 100 100 100 100	33,762 31,318 000% Open Int. 2804770 287799 179514 % Open Int. 385 290 3 50 00% Open Int. 17486 79987 4844 4844 33629
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Dec Mar Beg Dec Ma	98.50 MONTH! Open 96.85 96.75 96.52 MITH SI Open 93.53 93.96 94.24 94.24 Open Open Open Open 98.52	96.4 1 MARIO 96.8 96.77 96.8 96.47 96.4 1 MARIO 10 10 10 10 10 10 10 10 10 10 10 10 10	in i	O.05 O.05 PUTUM Inngs O.04 O.04 O.04 PTUMI Inngs O.06 O.09 O.09 O.09 O.09 O.09	96.56 96.51 High 96.85 96.77 96.52 96.77 96.52 8 (LIFFI High High 93.56 93.96 94.24 94.24 96.53	96.5: 96.4: 96.82 96.7: 96.62 96.46 97. DM3m Low 93.46 93.46 93.46 93.46 93.46 93.46 93.46 93.46 93.46 93.46 93.46 93.46 93.46	2 84-12 September 2 122 Septem	137 36 ts of 1 1 vol (1319 1328 1319 1328 1319 1328	33,782 31,318 100% 100% 100% 2804779 179514 % Open int. 385 290 3 60 90% Open int. 117486 77484 43484 33629 60 Open int.
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WORLD INTEREST RATES







0.17 0.07 0.02

BASE LENDING RATES

Exeter Bank Limited 7.50

et lambres Bank 950 Hertable & Gen Inv Bk.6.50

0.06 0.17 0.38

Gotter Bank Limeto 7.50
Pirancial & Gen Bank 7.50
Pilobert Fleming & Co.950
Pictionness Methon 6.50
Habita Benk AG Zurich 8.50
United Bank of Kurreat, 8.50
Unity Trust Bank Pic 8.50

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6.50 Scottish Widows Bank 6.50 7.50 @Singer & Frodlender 6.50 7.50 @Simple & Williams Secs 6.50 09.50 TS8 6.50

Western Trust Whitecowny Lakelian

 Members of London Association In administration

0.33 0.48 0.57

Strike Price

Jul

0.81

THREE MONTH EURODOLLAR (NAA) 51m points of 100% Latest Change High

US TREASURY BILL FUTURES (MIM) \$1m per 100%

CALLS

Sep 0.09 0.01 0

0.08 0.02 0

-0.02

94.15 93.95 93.86

94.83 94.82 94.65 94.85

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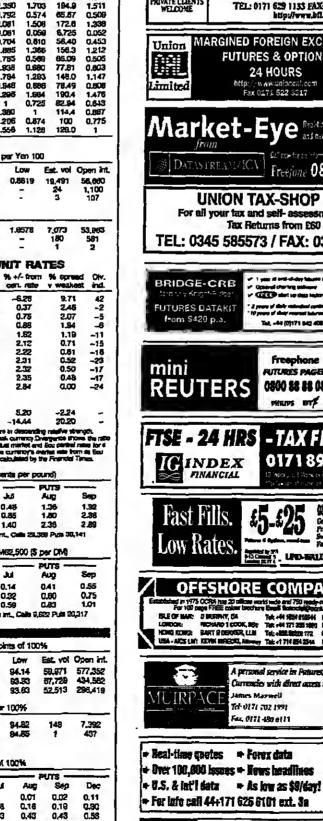
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Bank of Scotland 6.50
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Barclays Bank 6.50
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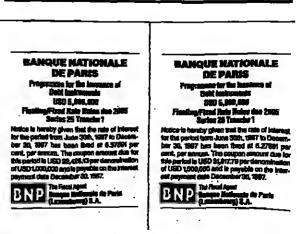
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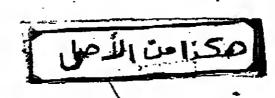
0.88 0.48



The deed of amendatest of the articles of association of the Company with respect to the change of the name was executed on 26 June 1997. The AEX Exchanges N.V. is requested to smooth the listing on the AEX as per 8 July 1997.

To consection with the namendesent the CE-certificates and the E-certificates of the Company treat to effected to ING Bank, P.O. Box. 1800, 1900 GV Ammention on 3 July 1997 for the purpose of providing the certificates with a stamp from which the change of the same of the Company appears.

EUROPEAN CITY ESTATES N.V.



El Niño floods and drought threaten crops

Drought in some of the world'e leading commodity-producing countries and flooding in others prices of agricultural commodities over the next few months.

Scientists fear severe climatic disruptions from the latest developing El Niño weather pattern - a periodic warming of the tropical that reverberates globally.

development in the central Pacific region and we're certain that it will be as big as anything in the last 50 years," said Mr Ants Leetmaa, director of the Climate Prediction Centre for the National Weather Service, part of the US National Oceanic and Atmospheric Administration. "The only thing we're not sure about is if it will be the biggest, or simply one of the top three of the past five

nations dependent on the produc-tion and export of essential commodities - such as sugar, cocoa, coffee and tea - could be enormous, according to Mr Leetmaa and other US scientists monitor-

ing climatic change NOAA's report for this year's El Niño forecasts "increased rainfall across the southern regions of the US and in Peru, sometimes resulting in destructive flooding; and Many of these areas are leading

producers of sugar, and some commodity analysts believe that sugar crops could decline by as mnch as 20 per cent next year. Thailand's Cane Sugar Board has forecast a fall of between 10 per cent and 15 per cent in the country'e sugar production for 1997-98 - 5m tonnes against 5.7m tonnes this year - as a result of drought. Some effects of the latest El

ya's tea crop is down at least 20 per cent as a result of drought, which has also severely affected Jamaican agriculture. Australia has forecast that drought will cut the value of its agricultural exports by 5 per cent in 1997-98.

Mr José Carval, president of Ecuador's National Cocoa Exporters Association, said: "If this cur-

head of a leading sugar asso-

ciation, is one of the more

combative voices around.

During a recent trip to the

presidential palace in

Manila, he challenged a

member of a rival federation to a fist-fight. He accuses the

administration of making a

fundamental mistake during

negotiations over sugar tar-iffs in the 1994 Urugnay

Round world trade, accord.

The country, he says, gave

away too much by commit-

ting to reduce tariffs from

100 to 50 per cent by 2003.

This compares to Thailand's

projections of cutting back

from 104 to 94 per cent and

Indonesia from 110 to 95 per

"All we're asking for is a

level playing field with Mal-

aysia, Indonesia and Thailand," he says. "Otherwise,

we'll be swamped with chesp

imports. As far as we're con-cerned, the government sold

us down the drain. It shows

stupidity and utter igno-

rance of what would happen

to our economy and agricul-

The government accuses

producers of manipulating

the figures, endless intight

and, more seriously, a fail-

in new equipment. Planters

point to the damaging effects

of a land reform programme

which works against fresh

state of emergency in nine out of its 24 regions, in preparation for El Niño-related disasters expected later this year.
"It's very difficult to look for-

ward and precisely predict what the effect of this latest El Nino will be," said Mr Roger Pielks, a By Kunal Bose in and Societal Impacts Group, part rent El Nino phenomenon contin-ues, producing heavy rains, then spheric Research at Boulder, Coloues, producing heavy rains, then sphes damage to the Christmas crop is rado.

less than five hectares.

Relations between the two

sides, however, warmed in February after the National

Food Authority intervened

in purchase sugar and prop

up prices. They now stand at

610 pesos per 50kg, compared

with a low last year of 480

tive signs ahead. With an

economy growing at 6 per cent and rising domestic

consumption - this year it

will hit 2.1m tonnes against

an estimated production of

1.8m tonnes - moves

towards increased mechani-

sation and investment have

Mr Rafael Coscolluela,

governor of Negros Occiden-tal, is optimistic the sugar

industry will again prove

resilient. Signs it is begin-ning to adapt to global com-

petition include the trend for

large sugar mills, such as

Hawatian Philippine, which

increase productivity by run-

doubt the industry will sur-

vive. Let's put it this way,

we can't afford for it not in."

a ready market.

India considers coffee imports

of coffee beans, in an attempt to force down the retail price of coffee in the

Coffee prices in India have been rising in line with the world rally in futures contracts, which was sparked by a volatile mixture of tight supply, low stocks and fear of frost in Brazil.

However, while the inter-national rally has seen peaks and troughs, Indian prices have kept climbing, fuelled by the suspension of local auctions.

Nearly 80 per cent of India's coffee production is for export, but the government allows the import of decoffeinated and reguted coffee in the "event of

domestic scarcity". Trade officials say discontent over tha high prices in sonthern India is causing concern to local administrations. The parties in power in Tamil Nadu, Karnataka, Kerala and Andhra Pradesh states are constituents of the country's United Front government, and they have

asked for help. Since February, the retail price of Arabica coffee powder has risen from Rs110 a kg to Rs220 (\$6). Trade officials predict more rises as growers are dictating the prices of coffee beans.

· The government intends

to rein in domestic prices

only after a sub-committee

set up by the Coffee Board

ning sogar plantations them-The Indian Coffee Traders selves either by leasing or Association stopped holding purchasing land. You can't have a sugar anctions in March, in proindustry without sugar mills test at a 3 per cent turnover and they're showing every tax imposed by the Karna intention of staying," Mr Coscollucia argues. taka government. Mr Vijay Dudeja, chairman of Para-"Recently, there has been mount, a trading house, said tha lack of auctions had ing crushers, replacing boilcaused distortions in the market. ers and so on. I have no

> Justin Marozzi has submitted its report.

Gold sinks to Bitter fate faces Philippine sugar four-year low

MARKETS REPORT By Michael Peel in London

in Chicago

years as south-east Asian markets weakened. The

\$334.10, down \$2.80. There was evidence of increased hedging in Australian markets at the end of bled to double-digit losses tha country's financial year. early on Monday, after the Meanwhile demand was US Department of Agriculsofter in India and Pakistan.

Ms Rhona O'Connell, analyst for T. Hoare & Co, said: Some of the merchandisers in Hong Kong bought too mnch. in anticipation of increased demand for the handover, which basn't materialised." Physical demand was also low because dealers were holding for the end of the meeting of the Federal Open Market Committee tomorrow. she added.

The contango for zinc improved to \$5 a tonne from Friday's \$1/4 a tonne, but the market remained in a cents a bushel, the largest

likely delay to Iraqi oil this year.

exports. It slipped back to trade at \$18.35 in late Lon-

don trading. On the London financial futures exchange coffea recovered from early losses, Gold plumbed its lowest with the September contract depths for more than four closing up \$14 at \$1,797. Traders said the rally followed a forecast from Brazil morning gold fixing of that polar air, due to pass \$334.05 a troy ounce was the the coffee area on the evenlowest since March 30 1993. ing of July 5, could be the It closed in London at greatest frost threat this

> Soyabean futures at the Chicago Board of Trade tumture said farmers had sowed 70.85m acres with soyabeans - 2m more than the government's March estimate, and

bly our last chance."

lent killings in its wake.

Philippines is highly uncom-

petitive - and has yet to find

a convincing answer to

global competition. Sugar

from neighbouring Thailand

well above trade estimates. Given the nearly ideal conditions for sovaheans across tha Midwest in recent weeks, the larger acreage will produce a far larger crop, analysts said. The bigger plantsomawhat by news that existing stocks are dwindling faster than expected.

Soyabean futures for November delivery, the first for the new crop, tumbled 30 allowable limit at the CBOT, August Brent crude oil to \$6.17%. That contract has reached a daily high of lost nearly a third of its \$18.45 a barrel on news of a value since it hit \$9 earlier

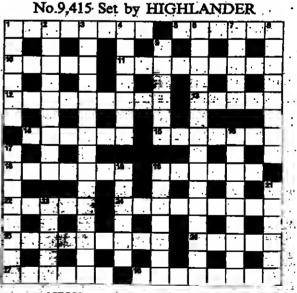


The last crisis devestated the livelihood of 56,000 families.

Last year, the Philippines, expects to import 300,000 duced locally, even after net importer of more than woes. import tariffs of 100 per cent. Im tonnes and this year

once the world's fourth larg- topnes. Planters blame the is half the price of that pro- est sugar exporter, became a government for the present

investment by discouraging banks from lending to land-In an industry fighting for owners and creating eco-



ACROSS Conductor for musical work on the Rock (8) (6)
10 Chew slice of meat containing original piece of mution (5) expert (9) 3 Work required for French

to join in chorus after con-18 Physical strength expressed as something very small (5)
14 Settled on some form of prayer (6)
15 Be evasive – it's usual before a deal (7)
18 Ten foddled with drink twist troogher (7)
19 Provente (6)
10 Produced in natural conditions at large tract of least

twist together (7)

20 Full of energy in Golden

Boy - the musical (6)

22 It can be transplanted dur-

us? (9)
25 By the way it's wrong for Nonconformist (9)
26 First guillottned private (5)

(45)
17 Crooked group of pupils caught in the act (8)
19 Necessitate English and Latin translation (6) stage (3-6) 21 Takes over university spurs after reorganisation (6) Make progress, for example turning over more than two thousand pounds (3,2)

Income so complicated beginning to tax financial

man completing one of these? (11.4) these? (11.4)
4 Old town like Winchests

English cross - intercourse brings about religious ban

tions at large tract of land

obscurity (7)

Solution to Saturday's prize pozzle on Saturday July 12.

COMMODITIES PRICES

BASE METALS LONDON METAL EXCHANGE ALUMINIUM, 99,7 PURITY (\$ per torne) Cesh 3 puths 1567-8

Close Previous High/low AM Official 1560-61 Total daily turnover 262,850 M ALUMINIUM ALLOY (5 per tonne) 1426-B AM Official ■ LEAD (\$ per torme) \$14.5-15.5 AM Official 34,931 10,348

MINICIONAL (\$ per torme) Closs Previous High/low AM Official III TiN (5 per tonne) E ZiNC, special high grade (5 per terme)

1419,5-20.5 1416-7 1422-23 E COPPER, grade A (5 per tonne) 2584-69 2559-64 2580 2584.5-5.5

Suct 16654 3 orbs: 1,6811 6 public 1,6572 0 public 1,6529 PRECIOUS METALS

Md(Troy oz) S price £ equiv SFr equiv see 334,30-334.50 343,20-334.50 334,20-334.50 334,20-334.50 200,832 487,379 smoon fib: 334,56 200,896 487,172 334,50-335,10 338,75-334,05 vious close 336,30-336,80

p/troy 00 263.35 257.45

Precious Metals continued GRAINS AND OIL SEEDS SOFTS GOLD COMEX (100 Troy oz.; \$/troy oz.)

III PLATINUM NYMEX (50 Troy oz.; S/troy oz.) III. WHEAT CET (5,000bu mir; carta/60b busha) III. COCOA CSCE (10 tonnes; S/tornes) 415.8 +3.3 419.4 410.0 1,789 2,940 415.8 +6.3 419.5 405.5 2,778 11,732 407.8 +6.3 410.0 405.0 87 1,732 407.8 +0.3 401.0 401.6 4 130 4,365 15,844 PALLADRUM NYMEX (100 Troy az.; \$/roy az.)

ENERGY

2135 -0.004 2.150 2.130 16.302 38,112
2140 - 2150 2.136 4.316 27,353
2145 -0.005 2.155 2.140 1,432 22,782
2260 +0.005 2.250 2.270 762 10.414
2410 - 2415 2.405 855 14,258
2465 +0.005 2.455 2.465 963 14,077 58.05 +0.14 58.40 57.80 16,277 8,830 57.80 +0.21 58.15 57.50 13,111 36,632

M WHEAT LIFFE (100 torines; 2 per torine)"

245.00 +1.75 248.50 240.00 31,388 42,607
238.09 +1.75 228.50 222.25 17,204 57,602
238.25 +2.75 259.00 235.75 40,137 141,397
246.00 +2.50 240.75 242.00 4,905 22,202
251.25 +1.50 259.00 247.50 1,247 2,529
253.00 +2.00 250.00 250.50 1,319 6,570 BARLEY LIFFE (100 tonnest & per tonne)

Sup. 81.50 -0.25 - - - 34 Nov 83.85 -0.55 83.78 83.75 10 1,153 Jan 85.85 -0.56 85.75 86.75 15 185 May 89.25 -0.50 - - 15 Year 89.25 -0.50 - - 4 Tetal 28 13.77 Jai 771.00 -16.00 797.00 758.00 18,830 17,501 Aug 718.25 -21.25 739.50 711.00 13,748 32,720 Sup 844.00 -30.00 674.00 644.00 1,810 10,675 Now 877.50 -30.00 646.50 817.50 16.821 60,745 718.25 -21.25 739.50 711.00 13,746 52,725 844.00 -30.00 674.00 644.00 1,810 10,675 817.50 -30.00 640.50 817.50 16,821 60,745 621.25 -30.00 628.00 621.25 1,126 10,186

SOYABEAN OIL CET (E0,000be: cents/b) 21.79 -0.41 22.0 21.45 14.234 10.545 21.55 -0.44 22.39 21.53 11.244 25.006 22.02 -0.54 22.35 21.75 1,547 13.053 22.13 -0.45 22.40 21.53 1,098 13.78 22.20 -0.59 22.76 21.86 4.559 87.210 22.21 -0.70 22.67 22.00 473 3,723 33,951 196,723 SOYABEAN NEAL CST (100 tone; \$/ton) 258.0 -4.2 262.5 251.8 15,692 16,495 285.2 -5.7 241.8 233.5 8,582 22,473

205.9 -0.7 251.0 251.5 3,562 22,475 206.4 -10 209.0 205.9 2,000 12,954 200.6 -10 200.0 200.6 3,167 22,761 197.5 -10 202.0 197.5 425 3,242 33,737 194,313

MEAT AND LIVESTOCK IN LIVE CATTLE CHE (40,000bec partiette) +8 1131 T175 4,478 35,065 +6 1151 1185 8,111 ,33,208 +6 1150 +6 1157 +5 1165

1564 +36 1560 1632 32 174
1713 +38 1720 1685 2,594 38,522
1755 +33 1760 1712 555 21,876
1785 +30 1765 1743 224 22,125
1801 +30 1802 1770 329 8,835
1818 +30 1769 1788 40 961

COFFEE LIFFE (5 torries; \$/torries)

COFFEE 'C' CSCE (37,500lbs; cents/fbs) 182.40 +2.50 184.00 188.00 85 738 172.40 +8.10 175.00 186.50 3,531 11,847 193.90 +1.00 183.50 147.50 308 5,025 140.85 +2.55 141.00 183.06 339 -2,336 138.50 +4.50 185.00 134.00 82 923 138.25 +3.25 -4.50 23.78

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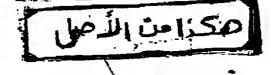
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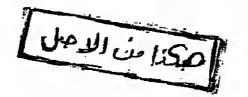
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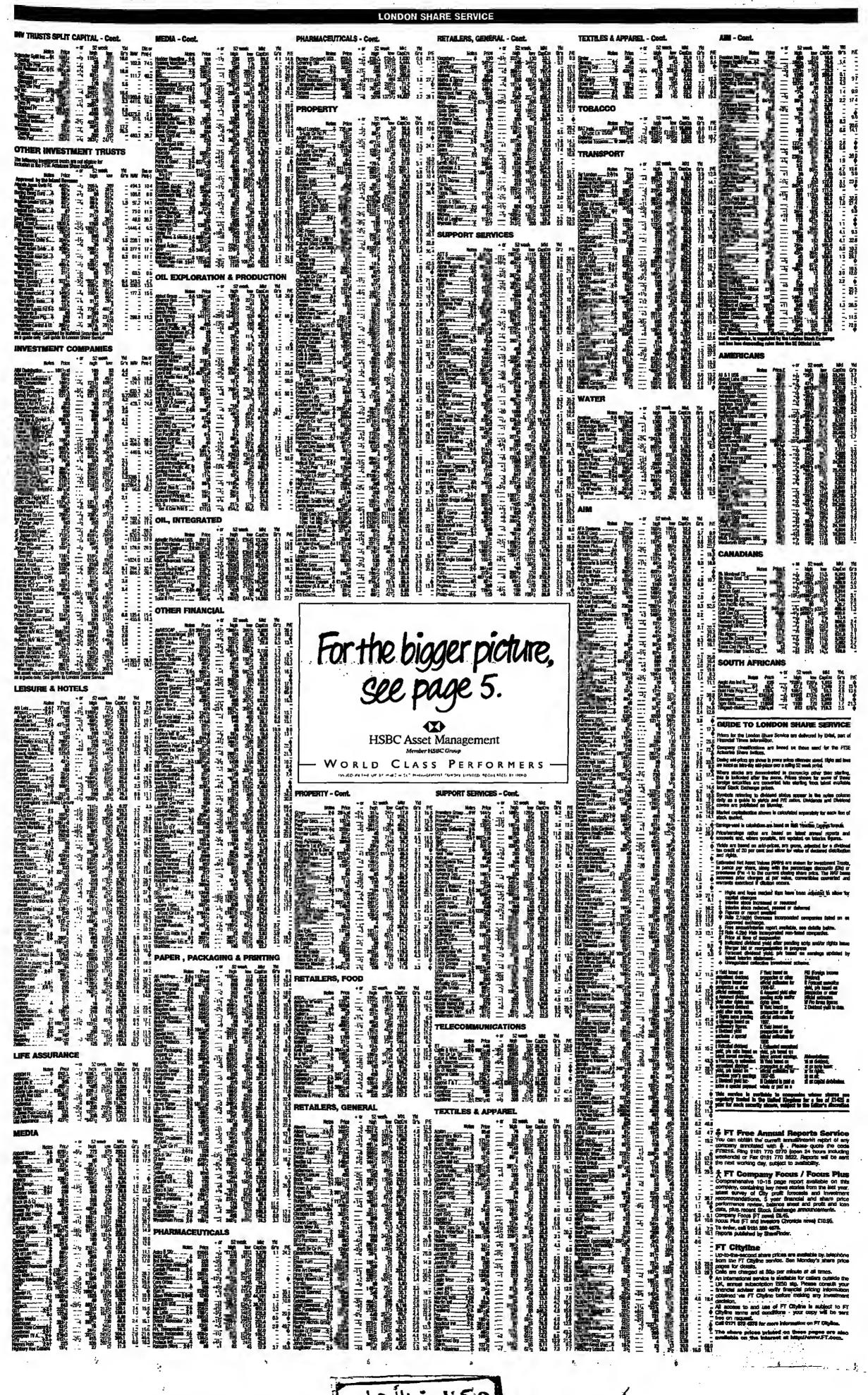
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LONDON STOCK EXCHANGE

Pre-Budget nerves drive share prices lower

By Steve Thompson,

Pre-Budget nerves continued to weigh on London's equity market yesterday, leaving share prices lower across a broad front. And a weak opening performance hy Wall Street triggered additional nervousness in London, as the Dow Jones Industrial Average fell over 50 points shortly after US trading commenced.

The US market's decline came in the wake of a strong Chicago purchasing managers' report for June, which was interpreted as a good indicator of the National

sales in May contributed to the

weak showing of US markets. Those numbers provided a further nagging worry for the equity market ahead of Wednesday's meeting of the US Federal Reserve's Open Market Committee. "No one expects the Fed to lift US rates but everyone will be relieved when the meeting is over," said one senior marketma-

The FTSE 100 finished the session a shade above the day's low. closing 35.7 off at 4,604.6. The weak end to the day was in sharp contrast to a huovant opening

Friday and a feeling that the market had discounted much of any bearish Budget news. The FTSE 250 slipped 14.78 to 4,431.3

and the SmallCap 7.9 to 2,225.2. It was not only the worries about Wednesday's Budget that cast a shadow over the market. Sterling extended its powerful showing and the market also had to cope with increasing fears that r rise in UK interest rates will follow the Monetary Policy Committee meeting on July 10.

There was more evidence yesterday of a stronger-thanexpected UK economy. May con-

Association of Purchasing Managers report for the same month.

A sharp rise in US new home

Association of Purchasing Managers report for the same month.

A sharp rise in US new home

A sharp rise in US new home ply came in higher than forecast, adding to calls for a UK rate rise

of the Budget, he said.

The continued strength of ster-

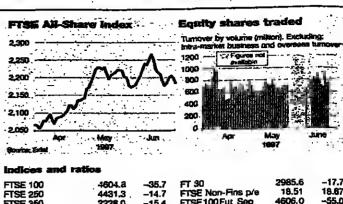
after next week's meeting. Turnover in equities, as expec-ted so close to the Budget, was slightly disappointing, reaching a lower-than-usual 807.8m shares at the 6pm cut-off point

of the big European securities "badly needs a Budget to soften houses described the London sterling". It said "the current market as "walking on eggshells; the Budget stories are pulling the market in both directions, the majority on the downside". Another trader said London

was looking "weary". The Sunday papers have injected an element of uncertainty and none of March.

ling - the Bank of England's sterling index pushed up again to touch 103.2 at one point yesterday, its highest since April 1991 -

was another cause for concern. The strategy team at BZW A sentor marketmaker at one pointed out the equity market level of sterling will be flushing out more downgrades". BZW noted that while there has been little change in sterling against the dollar, the sterling/D-Mark rate has strengthened a further five per cent since the end of



SE 100 4004.4 -30.7	L1 20 #10010
SE 100 4604.a -35.7 SE 250 4431.3 -14.7	FTSE Non-Fins p/e 18.51
SE 350 2228.0 -15.4	FTSE100 Fut Sep 4606.0
SE All-Share 2184.5214.55	10 yr Gilt vield 7.14
SE All-Share yield S.56 3.53	Long git/equity yld ratio 2.02
st performing sectors	Worst performing sectors
Diversified Inds+1.2	1 Gas Distribution
Household Goods+0.9	2 Retailers: General
Bectronic & Bec+0.5	3 Insurance
Water+0.3	4 Oil: Integrated
Date Harry Francis	E 1 ifo Appuration

US funds buy Reckitt

By Peter John and Martin Brice

Reckitt & Colman moved forward 111/2 to 8951/2p in response to active buying of health and household stocks

in the US late on Friday. The company said that upwards of 15 per cent of the shares are now held by US investors with the hulk - 8 per cent - owned by Capital Corp. And funds are increasingly noting the valuation one stage and ended the day differential between US and UK stocks. Reckitt cites its principal US rival Clorox which, its says is on a historic p/e of around 25 compared to 17 times earnings for Reckitt.

SmithKline Beecham gained 8 to £11.05 after hit Scotland spinning down 221/2 ting a year high of £11.15, to 559%p. and Glaxo-Wellcome was a penny firmer at £12.40p. Zeneca also registered a new year high of £20,15 but the appetite to huy had been slipped back in late trading to close 9 lower at £19.86.

Halifax up

Halifax shot up just before the close of trading. Yesterdsy marked the end of the acquisition. financial quarter and the day on which portfolios will setback, falling 33 to £11.92 be evaluated. Fund managon weekend press reports ers' fees will be based on about a possible bld for Natclosing valuations and there dow dressing following a dis- net 3 lower at 8071/4p.

There were also sugges-tions that Halifax might be lining up a merger with one of the other recently floated financials and would benefit from wide-scale rationalisation and cost savings. Those

appointing couple of weeks.

rumours were not widely appreciated however, particularly in the light of the receot rejection by the trade and industry secretary of the attempt by Bass to take over Carlsberg-Tetley. Earlier, NatWest Securi-

ties reduced its stance oo the stock to "reduce" from "hold". It said the move was purely on valuation grounds and it had not changed earnings estimates for the bank. The stock was down 5 st

RBoS weak

An overhang of stock and rumours of a fund-raising exercise sent Royal Bank of

Dealers said SBC Warburg was left holding a line of 1m shares in a market where undermined by the US market's volatility and the UK's pre-Budget nerves.

There was also some speculation, albeit widely dismissed, that RBoS was seeking to raise cash ahead of an

Barclays also suffered a West. NatWest was up for was some suggestion of win- much of the day but ended a

Lonrho gave up 4 to 1271/ap after it confirmed it had few gains. Gibbs Mew was to 110p. ended merger talks with JCI, up 1½ to 263p, Greene King 2 Count the South African mining

BTR put on 61/4 to 2051/4p on renewed chat that a hreak-up of the company would produce £3hn more than current market value. Scottish & Newcastle ended its good run of the past few days and was off 41/2 to 646%p when it ran into profit-taking after reporting results in line with expecta-

Bass eased 2 to 733p following Friday's hlocking hy the government of its takeover of Carlsherg-Tetley. Allied Domecq, from which Bass bought its half of Carlsberg-Tetley, eased to 431%p. a net 111/2 up at 773p with There have been suggestions that Bass may now try to expand market share by

acquiring one of the regional brewers, which provided

to 6721/sp. Marston, Thompson & Evershed 2 at 265p. JD Wetherspoon 2½ to 362½p, and Whithread 3½ to 758½p. However, one trader said a hostile bid for a regional hrewer would probably be

hlocked by the government. There was gloom among the retail sector ahead of the Budget tomorrow with traders expecting measures to damp consumer spending. Kingfisher was off 14 to tin Reed 6 to 219p and Blacks Leisure 21/4 to 455p.

The chance that the Budget might abolish mortgage interest tax relief and damage the property market hit sentiment in Hambros Countrywide, down 2 before firming to close at 118%p, John D Wood, down 2 to 143%p, Chesterton, down 11/2 to

FT 30 INDEX

	Jun 30	Jun 27	Jun 26	Jun 25	Jun 24	Үг адс	"High	'Low_
FT 30	2985.6	3003.3	3014.4	2997.2	2976.5	2729.7	3077.4	2668.8
Ord, div. yield	3.70	3.67	3.88	3.67	8.70	4.08	4.22	3.56
P/E ratio net	17.95	18.07	13.12	18.07	17.86	18.12	18.64	15.60
P/E ratio nil	17,78	17.89	17,94	17.88	17,78	18.03	18.45	15.71
FT 30 since compl	lation: high	3077.A 13						
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Open 9.00 10.00	11.00 1	2.00 13.00	14.00	15.00 16	.0G High	Low
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	Jun 30	Jun 27	Jun 26	Jun 25	Jun 24	Yr ago
SEAQ bargains	\$1,030	46,352	48,450	S1,094	48,380	28,760
Equity turnover (Em)†		NA	3012.7	2727.0	3012.7	1977,1
Equity bargains†	_	NA	49,207	42,189	45,198	31,742
Shares traded (mil)†	-	NA	744.4	809.8	790.0	B46,1
textuding intra-market a					ver,	

Filmen and falls"		62 Week highs	and lows	LIFFE Equity opt	lons
7ctal Rises	476	Total Highs	39	Total contracts	33,188
Total Falls	1,005	Total Lows	117	Calls	17.190
Same	1.591			Puts	15,998

some of the brewery sector's 57%p, and Savills, down 2%

Country Casuals was up 14 to 126%p on renewed hid Bridon, the wire rope and lifting systems company. jumped 291/4 to 1351/4p after it confirmed a weekend press report that it was in talks over a possible offer from FKI, off 3 st 170p. Bridon is

worth about £100m. GEC rose 4 to 359p ahead of results next Tuesday with a note from NatWest Securities suggesting worries over 682p. Dixons 11 to 467p. Aus- currency have been over-

> Still on the currency front, British Airways was off 11 to 684% on fears of the escalating industrial dispute. Goldman Sachs has told clients that strong sterling remained a problem for the airline, and "much depends on the outcome of the BA/ American Airlines talks", although it rates the stock as s "market performer". NatWest Securities also reiterated its "add" stance on

Building materials group Caradon was the subject of a positive note from Goldman Sachs, which raised its rating from "market performer" to "market ontperformer" after a meeting with the company on Friday. However, the shares eased 31/2 to 201½p.

BP was firmer on balance at 746%p as BZW raised its recommendation on tha stock to "buy" from "hold". The broker advised investors to switch out of Shell Transport, which fell 11% to 409%p following a share split.

United News & Media dropped 18 to 696%p on concerns that the hroadcast and newspaper group may have overpaid for HTV.

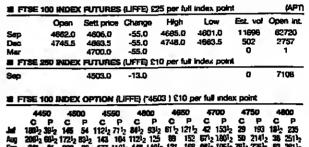
The company announced on Friday It had agreed to take over the Wales and West of England broadcaster in a deal valuing HTV st £371m. United offered 420p a

share for HTV and lifted its stake in the company from just under 30 per cent to a controlling 51 per cent. HTV which soared 82.5p on Fri-

day, dipped 21/2p to 4121/2p. BSkyB extended recent heavy falls as one newspaper highlighted a potential threat to revenues. A report said the ITC, the television watchdog, might outlaw the system of compelling subscribers to buy additional programming with their cho-

sen subscription channels. The shares, which have tumbled more than 25 per cent over the past fortnight on concern about the loss of executives and the forced sale of a stake in a digital terrestrial television vanture, fell 131/2 to 440p.

FUTURES AND OPTIONS



Calls 1.917 Puts 1.824 ■ EURO STYLE FTSE 100 INDEX OPTION (LIFFE) £10 per lul index point

Calls 6,257 Pets 7,689 * Un † Long dated exply months

TRADING VOLUME

Major Stocks Yesterday

7.36 5.800 1.100 1.200 2.500 1.200 1.200 1.200 1.200 1.200 3.301 1.200 3.301 1.200 3.400 4.900 11.20

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LONDON RECENT ISSUES: EQUITIES basus Amt Mid. price paid cap Net Div. Grs P/E div. cov. yld net p up (2m.) High Low Stock

§ F.P. 95.9 1200 782½ Aston Vite

§ F.P. 30.5 182½ 148½ ATT

F.P. 15.9 102 42½ Caracton 8

§ F.P. 2.02 26 25 †Euro Mining Fin

§ S.5 F.P. 3.5 3½ 3 Grosmont Hidgs

§ F.P. 0.90 ¾ 3 Grosmont Hidgs

§ F.P. 0.91 122 17½ 98½ Heart of Middlin

§ 120 F.P. 10.3 127½ 12½ †Highland Timber

100 F.P. 3.25 125 10½ †Hintegrated Ar Mig

§ F.P. 3.88 119½ 112½ Longbridge Intil

290 F.P. 6,157 357½ 316½ Norwich Union

§ F.P. 33.3 112½ 99½ Reabourne Mixin

§ F.P. 66.5 227 20½ Royabitus Group

§ 100 F.P. 7.88 120½ 110½ 1383 Group

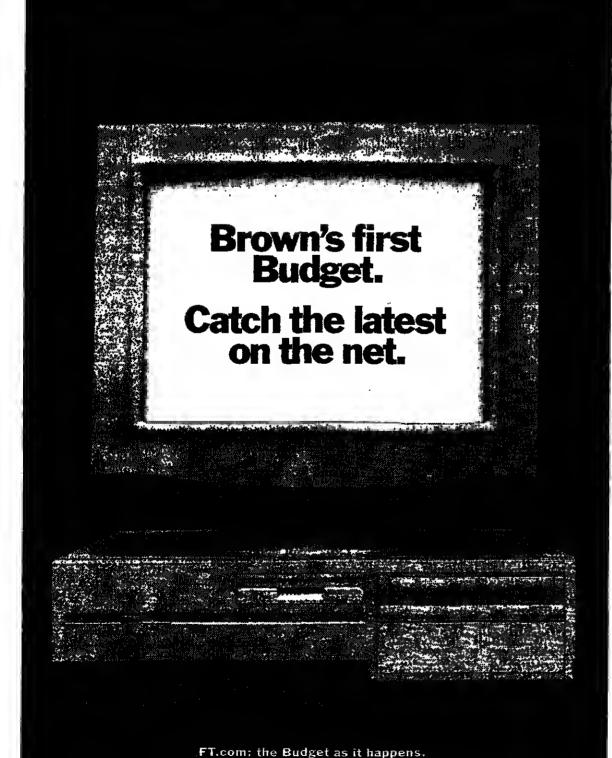
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Amount Listest paid Renun. up date Closing price p +or-High Low

FTSE GOLD MINES INDEX 26 200 yield % ratio 1402.79 -2.0 1431.90 2028.73 2.40 1482.46 -1.5 1485.29 2740.48 6.02 1618.54 +0.1 1617.22 2416.29 3.16 1388.45 -2.5 1404.19 1772.35 1.05 18.44 2455.10 1617.22 56.36 1884.08 1335.84 Copyright, FTSE inte number of companies



After the promises, Gordon Brown's first Budget will set the priorities for the new government. The FT Budget website will be first with the news and views.

We'll run tickertape headlines throughout the speech - and the first expert analysis early that evening.

> FINANCIAL TIMES www.FT.com

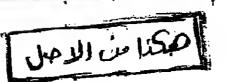
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Time of FTSE AM-Share Day's high: 9:08 AM Day's low: 4:13 PM. FTSE AM-Share 1897 High: 2164.50 (20/08/97) Low: 1999.78 (22/01/97) Further information is available on http://www.fise.com

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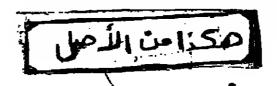
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Dow follows bonds down at midsession

Following last weak's mercurial swings on Wall Street, the market edged lowar at midsession, led down by a aharp drop in bond prices, writes John Labate in New York.

The Dow Jones Industrial Average sllpped 39.81 at recovered from selling late 7,647.91 and the Standard & Poor's 500 alid 2.48 at 884.82.

The economy is perceived to be etronger than expected. and the stock market is responding to the bond market," said Mr Byron Wien, at Morgan Stanley in New

Banking stocks were especially hard hit as First Chicago lost \$1% at \$61% and JP \$105%. Nationsbank was unchanged at \$65% following a morning confirmation of its plans to acquire Montgomery Securities. Chase Manhattan lost \$14 at \$971/4. but Citicorp gained \$1% at

In other takeover news. Rykoff-Sexton, a food service company, surged up \$3% or 18.5 per cent at \$231/4 following rival JP Foodservice's acquisition plan, JP Foodservice edged \$1% or 5.4 per at the end of last week, shed cent lower at \$281/2.

Long-distance telecommunication stocks edged lower with AT & T down \$% at \$35% and MCI off \$% at

Baby-bell stocks were mainly higher with BellBell Atlantic \$1 higher at

Pacificare, the healthcare company, bounced up \$1 1 at \$60% following Friday's sell-off which was triggered by the company's projection that net income for the quarter will be below forecasts.

Technology stocks also last week and the Nasdaq composite was unchanged at 1,438.67 by ocon. Compaq computer rose \$24 at \$100# and Dell Computer picked up \$25 at \$1187. Microsoft gained \$1 at \$1281/4. a

TORONTO traded quietly ahead of today's national holiday. Banks stayed weak and golds took another knock. At noon, the 300 com-Morgan declined \$1% at posite index was off 12.20 at 6.414.20.

Dealers aaid that sentiment was uncertain following the weak start on Wall Street and that volumes were light. "Moat players completed their end-of-quarter book-keeping on Friday," said one broker.

Banks continued to slip. Royal Bank of Canada came off 30 cents to C\$62.55 and Toronto-Dominion Bank. down C\$1.65 in two sessions a further 50 cents to C\$41.10. Bank of Montreal dipped 30 cents to C\$53.80.

Among golds, Placer Dome fell 30 cents to C\$22.15 and Barrick Gold came off 5 cents to C\$30.05. Newbridge Networks was a rare gainer. South up \$% at \$45% and adding 30 cents to C\$59.60.

Caracas pushes ahead

per cent at the end of the morning session.

Dealers said the euphoria of the past few days showed body is piling in. There is heavy foreign buying," said nomic reforms and tariff at 12.536.

CARACAS continued to rises for the leading utility, move ahead etrongly with Electricidad de Caracas, At the IBC index putting on 5.4 midsession, the IBC index was up 476.96 at 9,278.19.

SAO PAULO fell back in early trading. Telebras came off 1.9 per cent to R\$163.50 no signs of abating. "Every- following a downgrade from "buy" to "hold" at Credit Suisse First Boston. At midone broker. Share prices session, the Bovespa index have been fuelled by eco- was 222 or 1.7 per cent lower

MARKETS	IN	PERS	PECTI	VE

	*	cheogy in lo	4 busines	# 12 2 t		
	1 Week	4 Weeks	1 Year	Start of 1997	Start of 1967	Start of 1997
Austria	-0.87	+0.10	+17.96	+13.58	+3.73	+0.76
Belglum	+0.44	+3.20	+37.89	+24.87	+13.93	+10.87
Denmark	-1.39	+2.92	+43.56	+22.37	+12.39	+9.18
Finland	+3.57	+7.32	+67.52	+30.38	+19.38	+15.00
France	+4.71	+11.19	+35.54	+23.37	+12.74	+9.51
Germany	+0.07	+6.42	+44.91	+29.24	+18.09	+14.72
Ireland	+0.11	+2.65	+30.44	+19.49	+9.71	+6.57
Italy	+1.59	+11.87	+32.03	+30.04	+19.86	+16.43
Netherlands	+1.47	+10.92	+55.7e	+35.27	+23.28	+10.75
Norway	+1.7e	+3.45	+40.74	+21.03	+e.02	+5.90
Spain	+2.25	+9.78	+67.32	+36.58	+24.61	+21.05
Sweden	+3.30	+8.68	+60.20	+30.21	+18.56	+15.17
Switzerland	+2.53	+12.84	+51.44	+43.46	+36.90	+32.96
UK	+0.79	+0.25	+22.70	+10.50	+10.50	+7.34
EUROPE	+1.58	+5.96	+37.1e	+23.14	+16.73	+13.39
Australia	-0.58	+3.99	+24.32	+13.98	+10.17	+7.02
Hong Kong	+0.61	+4.20	+25.26	+6.53	+9.48	+6.35
Indonesia	+0.06	+1.65	n.a.	+11.46	+11.48	+8.30
Japan	+1.22	+4.60	-7.50	+6.07	+10.65	+7.48
Malayala	-3.22	-4.83	-8.16	-15.08	-13.52	-15.99
New Zealand	+0.43	+4.02	+16.74	+5.07	+3.61	+0.94
Philippines	-1.03	-1.64	n.a.	-18.79	-14.61	-17.05
Singapore	+0.14	-2.74	-7.34	-7.15	-6.47	-9.14
Theliand	+16.52	-8.58	-63.4e	-37.90	-36.65	-38.47
Canada	-1.37	+1.36	+32.76	+10.46	+12.80	+9.58
USA	-1.25	+4.59	+32.29	+19.07	+22.58	+16,07
Brezii	+3.67	+11.95	+77.77	+64.04	+63.14	+58.46
Mexico	+0.96	+12.66	+36.42	+32.42	+34.93	+31.08
South Africa	+2.42	+4.89	+3.85	+10.44	+17.75	+14.39
WORLD INDEX	+0.04	+4.81	+23.32	+16.72	+17.70	+14.33

Profit-taking pulls bourses back from highs

Street sparked late profittaking in PARIS and the 2.858.26, its low for the session and a decline of 32.78.

At 16.4m shares, volume was moderate by recent standards, bot there was no denying that the final hour had seen geouine selling. A quarter of the components of the CAC fell by more than 3 per cent.

Cyclicals were a prime target for the sellers. Renault came off FFr6.80 to FFr148.7 Peugeot and Michelin fell FFr15 to FFr568 and FFr9.50 to FFr352.9 respectively. Air Liquide lost FFr36 to FFr933.

Among financials, Axa-UAP, which denied a French press claim that it was teeing up heavy provisions, lost FFr5.40 to FFr365.5. BNP retreated FFr7.80

LVMH provided one of the few upside stories. News that the chairman, Mr Bernard Arnault, was to meet the management of Grand Metropolitan of the UK tomorrow lifted the shares FFr33 about a spin-off, however, jumping DM180 to DM2,350 to FFr1.580 amid all sorts of speculation.

"It looks as if LVMH has won the first round by taking a stake in Grand Met and buying a seat at the

Jun 30					THE	EURC	PEAN	SERIE
lously changes	Open	10.30	11.00	12.00	13.00	14.00	15.00	Close
TSE Eurotrack 100 TSE Eurotrack 200								
		Jan 27	.in	28	Jun 25	Jan 2	4	w 23
TSE Eurobrack 100		2535.20		35.55	2511.55		9.83	2466.96
TSE Euroback 200		2509.34	25	13.64	2491.82	24	4.67	2453,47

rumours late last week that

they might merge part of

their activities failed to be

Sulzer lost SFr22 to

SFr1,250 as its medical tech-

nology subsidiary, Sulzer

did provide some support for

exporters in the motor and

chemicals groups. The Ibis-indicated Dax index lost

43.03 to 3,766.89 in turnover

Porsche bucked the trend,

final components bottleneck

its new Boxster sportscar.

and Nissan Y29 to Y889.

high-technology stocks, TDK

rose Y80 to Y8410 and Mat-

sushita Y20 to Y2310, Nikon

gained Y30 to Y1.930 but

In Osaka, the OSE average

gained 59.48 to 21,387.05 and

volume swelled to 21m

SYDNEY ended at a record

after a surge at resources

leader BHP and another

Canon fell Y30 to Y3,120.

Among slectricals and

Mr Chris Will at Lehman

of DMI3.9bn.

substantiated.

lots of people betting that SFr187.50 and SBC gave up the Grand Met-Guinness SFr5 to SFr390.50 after merger will be extended to some sort of three-way deal,"

ZURICH turned down after Its latest record-setting run as profit-taking and derivaes linked transactions pulled the market back. The SMI index, which set all-time highs on each of the previous three sessions, fell 79.7 or 1.4 per cent at 5,620.6. Alusuisse bucked the

trend. The shares added SFr12 to SFr1,512, extending their rally since the start of June to 13.3 per cent, on speculation that the company might announce a sninoff or plans to unify its registered and bearer shares at a briefing on Friday, Some analysts were sceptical noting that the company's on news that the luxury car three core businesses of alu- maker had overcome the minium, chemicals and packaging were all perform-

ing well. Among the banks, Credit negotiating table. There are Suisse slumped SFr8.50 to Brothers said the company per cent to Fl 385. Last in both stocks, Stet traded

benschmidt, which manufacturers aluminium engine blocks for the naw car. would raise production capacity early next year. Volkswagen, a good performer last week on a strong

rising DM6 to DM1.322. mixed. Hoechst gained 10 pig to DM73.90 after the group

Medica, which is going public later this month, forecast. its hands. The AEX index. that its rate of return on ended off 8.90 at 861.55. sales would decline againthis year before rising in PRANKFURT pulled back on profit-taking, although a firm dollar, above DM1.74.

catching up with sector rival ING where broker upgrades have recently created a significant rally.

which dipped 60 cents to holding back production of F143.

ter, slipping F1 16.70 or 48

bad confirmed that Kol-

Merrill Lynch recommendation, remained in demand. Chemical stocks were

said it would slow the pace of acquisitions in its pharmaceuticals division. Bayer gave up 40 pfg to DM67.50.

AMSTERDAM eased lower in narrow trading. Financials provided a couple of bright spots, but for the most part the market sat on

F1 137 and Fortis Amey jumped F11.90 to F187.40. Both stocks looked to be

Publishers were dull: Wolters Kluwer lost FI 5.20 to F1 239 in spite of an upgrade from "hold" to "buy" from Delta Lloyd. And a buy note from Nikko Securities in London did nothing for VNU

Heineken continued to fal-



ble bid for Grolsch wera reports of slowing Dutch beer exports. Telecoms Aegon added FI 1.80 at leader KPN was another major casualty, falling F18.60 or 4.5 per cent to F1 77.

MILAN made a strong etart in response to Friday's discount rate cut but soon ran into profit taking. The Coult index was 1.57 lower at 885.08 while the real-time Mibtel index turned back from a best-ever 13,542 to close 205 weaker at 13,182. Telecom shares were lower

on profit taking and fine runing of portfolios shead of the merger between Stet and Telecom Italia, with some funds said to be overweight

com Italia fell L196 to L5.455. Eni rose L38 to L9,609 after the treasury's public offering of the third tranche saw the shares three times sub-

Generali turned back from a high of L31,900, which greeted Saturday's news of righer premium income in the four months to April, and closed L477 weaker at L30,860 on profit-taking.

STOCKHOLM ended lower, down 11.53 at 2,985.90 on the general index where a SKr8.50 slide to SKr304.5 at Ericsson did much of the

In COPENHAGEN Carls berg recovered all of Friday's heavy loss on the news thet the Hass deal had been vetoed by the UK government. The shares railied DKri0.00 to DKr366 and the KFX index edged 0.89 higher to 171.71.

ISTANBUL added to last week's 10.5 per cent rallywith another rise of 2.3 percent as hopes grow that the newly formed secularist coalition's programme would win a parliamentary confidence vote, scheduled for

THERE'S NO

July 12, The IMKB National-100 index closed 42 higher at an all-time high of 1,857.

New Zealand advances 2.4% to all-time peak

Softening money market rates after weak economic data pushed WELLINGTON to an all-time high in heavy trading volume. At the close, the 40 capital index was up 58.74 or 2.4 per cent at 2,501.96 in turnover of NZ\$128m, double the norm for a Monday.

There was some end-ofquarter book-squaring but the main drive came from interest rates where the trend was seen as firmly downwards after GDP for the March quarter fell by a seasonally adjusted 0.5 per cent, the first decline since September 1992.

Big caps led the way up. NZ Telecoms gained 30 cents to NZ\$7.50 in turnover of to 1.644.66. NZ\$34.7 and Carter Harvey Holt added 13 cents at day's blg losers, leading NZ\$3.81.

TOKYO reversed early losses to end modestly higher in the face of heavy selling of securities houses' shares, writes Gwen Robin-

The Nikkel 225 average gained 81.21 to 20,604.96 after however, rose Y10 to Y1,580. moving between 20.493.05 and 20,683.57. There was initial encouragement following Friday's overnight rise in Chicago for the Nikkel-225 futures, and after two days of decline the market made a firm start.

9.00 at 7,420.0 in heavy end-

Industrials continued to

of-quarter trading volume.

industry, after a corporate racketeer accused of illegal dealings with Nomura and Dai-Ichi Kangyo Bank implicated Daiwa Securities and Nikko Securities.

This setback led to late bargain-hunting and at the close, advances narrowly led declines 541 to 533 with 189 unchanged. Volume thinned from Friday's 415m to an

Hong Kong and the mainland Chinese markets were

estimated 317m shares. The Topix index of all firstsection stocks rose 7.22 to 1,553.81 and the capitalweighted Nikkei 300 was up 1.92 at 301.78. In London, the ISE/Nikkei 50 index rose 0.96

Daiwa and Nikko were the securities houses down 2.1 per ceot as a group. Nikko slid Y49 to Y705 and Daiwa Y45 to Y904. Yamaichi Securities, which some Japanese media accused of involveshed Y10 to Y341. Nomura,

Banking issues mostly rebounded from Friday's decline. Bank of Tokyo-Mitsubishi rose Y30 to Y2,300 and Industrial Bank of Japan Y20 to Y1,780. Foreign investora and

domestic institutions pur-But by mid-afternoon the sued blue-chip exporters, 225 index was trailing, hit by particularly carmakers. reports of the spreading Honda advanced Y60 to scandal in Japan's securities Y3,450, Toyota Y50 to Y3,380

Golds though stayed out

in the cold. As the bullion

price stipped to a four-year

South Africa hits new high

for golds to notch up well as futures arbitrage,"

power ahead with the index low, the golds index ended advancing 42.9 to 8,790.5. off 29.8 at 965. Randgold There has been plenty of tumbled R2.25 to R20. :

another record close, adding said one broker.

strong day for banks. The All Ordinaries index rose 23.5 to a best-ever 2.725.9. -

BHP added 33 cents to-A\$19.48 following Friday's publication of a solid set of results. Banks continued to advance on hopes for a cut in local interest rates. NAB

result of a brighter outlook intraday high of \$1.19.

-A\$7.07. JAKARTA rose 7.73 to 8 record 724.55 on the compose Re108. Gujerat Ambuja

record 72455 on the compass fix105. Gujerat Ambuja ite index after an active see. Genterri continued its sion for leading stocks. Subtrend, attling, Ru16.75, at Indocement rose Rp125 to Ru355.75 the firmours of a Rp3.775 and Sampoerris possible biblioglashers issue gained Rp350 to Rp2.75. Single biblioglashers issue on index heavyweight stocks the eve of figure Kong's helped the market up 3 per insidovek, and selective buycent to a 31-month high. They ing of blue chip benks and BSE-30 index. 12 per cent. properly issues. The Straifs.

stocks were in favour as a

gained 17 cents to A\$18.97 for the sector. Associated and Westpac 17 cents to Cement Compenies jumped also rose to a high of 65 US 2558.0 to Rs1.448.0 and India Gements ross Rs9.75 to

BSE-30 index, 12 per cent, properly issues. The Straits, higher over the previous live. Times industrials index rose weeks, jumped 122.65 to 13.58 to 187.85.

4.256.00, with foreign funds. The newly listed Tiantin said to be keen buyers: Zbongxin Pharmacentical

Analysts noted cement- ended at US\$1.15, up 12 cents on the day but down from an

cents, before settling at 60.5 cents, up 3.5 cents.

, Elsewhere, City Development rose 40 cents to 5214. OCBC foreign 30 cents to S\$14.80 and DBS Bank for eign 30 cents to S\$18. KUALA LUMPUR's blue

chips closed firmer as fund managers balanced their books at the end of the month. The composite index closed 7.24 higher at 1,077.30. Small capitalised stocks were among the day's most active issues. Chase Perdana enined 70 cents to M\$22.70 on plans to diversify into stockbroking with the acquisition

of a substantial stake in a

Sabah-based brokerage.



FT/S&P ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS	FRIDAY JUNE 27 1997							THURSDAY JUNE 25 1997 DOLLAR NIDEX								
Figures in parentheses	U9	Day's	Pound			Local	Local	Gross	US	Pound			Local			Year
show number of lines	Dollar	Change	Sterling	Yen	DM	Currency	% chg	Div.	Dollar	Sterling	Yen	DM	Currency 5	2 week!	52 week	890
of stock	Index	96	index	Index	Index	Index	on day	Yield	Index.	Index	Index	Index	Index	High	Low	(approx
Australia (76)	.237.A7	-0.5	211,81	171.94	214.38	211.76	D1	3.63	238.59	212.30	171.47	214.41	211,66	240.62	188,44	202.0
Lustria (24)		-0.5	170.68	138.56	172.74	172.64	0.0	1.93	192.29	171.11	136.20	172.81	172.71	200.52	174,70	185.0
Belgium (26)	.251.90	-0. S	224.78	182.49	227.A7	222.72	-0.1	3.21	253.41	225.48	182.12	227.76	222.83	255.87	208.70	209.1
Brazii (30),		-1.1	268.11	217.86	271,35	595,10	-1.1	1.24	303.81	270.35	218.34	273.03	801.95	308.71	178.26	181.2
Canada (112)	208.02	-0.8	185.54	160.62	187.76	208.14	-0.4	1.80	209.24	188.19		185.04		212.99	154.12	
Denmark (32)	.384.26	-0.7	342.73	278.23	348.88	345.54	-0.3	1.48	387.13	344,48	278.22	347.90	348.75	392.72	301.76	301.7
Finland (28)	284.89	-0.5	254,10	208.27	257.18	309,73	0.0	1.77	266,31	254.77	205.77	257.30		287.97	186.67	
France (90)		-0.4	209.10	189.74	211.62	215.37	0.0	2.63	235.40	209,47	169.12	211.55		235,40	186.94	196.5
Gentrality (50)		-0.8	194.39	157.BO	195.73	196,73	-0.4	1.44	219.75			197.48		219.98	188.70	
Hong Kong (66)	.539.23	0.6	480.95	390,43	486,75	536.43	0.6	2.82	536.06	477.03		481.75		539.23	407.55	
Indonesis (27)		1.2	220.41	178.93	223.07	366.61	1.3	1.72	244.09	217.20	175.42					
reland (17)	.350,47	0.0	312.59	253.76	316.36	327.11	0.1	2.84	350.34	311.75	251.78	814.84		354.64	270.08	283.1
tely (59)	97.21	-0.B	86.71	70.38	87.75	123.29	-0.2	2.05	97.98	87.17	70.40		123.59	98.92	73.26	
lepen (485)	.138.73	-1.7	123.74	100.45	125.23	100.45	-1.0	0.78	141.12	125.58		126.82		157.19	107.57	
Malaysia (107)	.506.75	-0.1	452.00	368.93	457,45	492.37	-0.1	1,40	507.22	451.35		455.83		680.85	608.78	
Mexico (27)	508.86	0.6	1426.07	1157.67		13902.03	0.6	1.34					13820.90 1			
Vetherland (19)	402.55	-0.5	359.04	291,47	363.37	356.99	-0.1	2.17	404.39	359.84		363.41		404.39	279.88	
New Zusland (14)	92.63	0.2	82.82	57.07	83.91	72.47	1.5	4.01	82.41	82.23	68.41	93.04	71.38	86.50	76.04	79.7
Vorway (41)	313.00	-0.1	279.17	226.63	282.54	810.01	114	1.98	318.32	278.80	225.17			321.23	248.04	
hitopines (22)	189.91	0.3	150.65	122,30	152.47	222.10	0.4	0.85	168.30	149.81	120.99	151.30	221.29		440.00	
Singapore (42)		-1.4	340.23	276.20	344.34	251.24	-1.2	1.21	386.90	344.28	278.06	347.70		44E.01	380.05	
South Africa (44)	384.24	0.1	324.87	263.73	326.70	353.55	0.2	2.41	363.92	323.83		327.06		370.12	301.49	
Spek (35)	288.07	-0.8	237.31	192.66	240.17	295.81	0.1	2.24	266.83	237,44		239.80	295.45		171.91	
Swaden (49)	485.60	0.2	433.38	351.81	438.60	556.30	0.4	1.85	484.B2	431,41	348.43	435.69		485.89	334.35	
Switzerland (35)	317 24	-0.1	282.95	229,70	288.37	284.91	0.5	1.17	817.50	282.53	228.18	285.33		317.65	231.69	
Preliand (43)	25 93	2.3	62.58	42.58	53.21	59.20	2.3	5.27	57.64	51.29	41.43	51.80		172.82	47.55	
Jnited Kingdom (212)		-0.S	271.11	220.09	274.38	271.11	-0.4	273	305.81	272.12	219.78	274.82			229.63	
JSA (847)	363.40	0.4	320.56	260.23	324.43	356.40	0.4	1.71	357.95	318.52	257.25	321.68			254.76	
				238.16												
Vmericae (816)		0.9	293.40 242.38	198.76	296.94 245.30	277.05 251.76	0.3	1.71	327.83	281.72	235.61	294.61			238.04	248.1
штора (726)		-0.5					-0.1	2.56	273.08	242.99	198.25	245.41			204.71	
tordic (150)		-0.1	365.78	297.75	371.20	408.12	0.2	1.80	411.45	368.14	295.71	389.77			291.45	
actfic Basin (882)		-1.9	139.99	113.65	141.68	114.87	-0.7	1,24	158.99	141.48	114.26	142.88			127.18	
uro-Pacific (1606)		-0.8	182.71	148.32	184.92	166.51	-0.4	1.97	205.60	183.64	148.48	165.67			173,55	188.3
lorth America (759)		0.4	312.20	253.44	815.96	349.32	0,4	1:72	348.78	310.38		313.44			248.88	264.7
urope Ex. UK (514)		-0.4	220.84	179.28	223.51	234.70	0.0	1.82	248.86	221.27	178.70	223.46			195.65	193.0
estic Ex. Japan (387)		0.1	261.14	228.28	284,53	277.78	0.8	2.68	314.99	250.28	225.38	283.08			268.97	267.7
Vortd Ex. US (1821)		-0.8	185.90	160.91	198.14	173.20	-0.4	1.95	210,13	188,08	161.02	188,64		210.13	176.94	
Vorid Ex. UK (2258)	251.82	-0.2	224,60	182.33	227.31	221.93	0.0	1.64	252.35	224.56	161.36	228.78	221.88	252,96	199.58	211,7
Vorld Ex. Japan (1983)		0.1	282.62	229.43	286.03	306.47	0.2	2.05	816.71	281.82	227.61	284.62	305.89	317,59	233.10	244.7
he World Index (2468)	986.34	-0.2	228.64	165.61	231,40	228.63	0.0	1.84	258.68	228.67	184,69	230.04	228.65	257.44	200.30	213.5

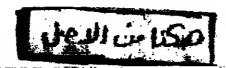
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Argentina

Although the recovery has been strong it has failed to generate a quick 'feel-good factor' among the population. Wider social issues are also now clouding the future, reports Stephen Fidler

Economic advance tempered by political questions

has emerged strengthened from the crucible of its 1995 Mexico-induced crisis. Inflation is now negligible and the economy is set to grow more than 7 per cent this year, probably the fastest in Latin America. The speed and nature of the recovery suggest it is sustainable for several years at grew last year by 4.3 per historically high rates of cent and investors emerged

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Deep structural changes in the early 1990s - including widespread privatisation and deregulation - appear to have improved the economy's prospects into the medium tarm. Unfortunately, the country's political system and institutions wardness seems unlikely to inhibit growth in the short term; longer-term, it may.

The crisis after Mexico's December 1994 devaluation proved a test of fire for the country's convertibility plan. Introduced in April 1991 when annual inflation was 5,000 per cent. Under the plan, the peso was pegged at parity to the dollar and each peso in circulation was backed by a dollar in the central bank's reserves.

of 1995, the monetary base shrank by 36 per cent and

rgentina'a economy fled the banking systems But the convertibility plan worked as expected. With money supply con-

tracting sharply, a recession became inevitable. Gross domestic product fell by 4.6 per cent in 1995, hut domestic prices adjusted to make the country's exports more competitive. The economy more confident. Investment growth this year is likely to exceed 20 per cent, helping to revive a competitive agriculture sector and its moribund mining industry.

Mr Miguel Angel Broda, who runs an economic consultancy in Buenos Aires, says the economy can, in the auch as the judiciary have absence of serious internal not kept pace with these eco- or external shocks, grow by nomic advances. Their back- 20 per cent in the three years to the end of the century even if the government continues on what he calls "antomatic pilot".

Mr Pedro Pou, the central bank president, describes the 1995 experience thus: "We made a huge investment. that was intended to create confidence in our ability to maintain this set of rules at high price in terms of the drop in GDP, but it was an investment from which we In the first three months are now reaping the bene-

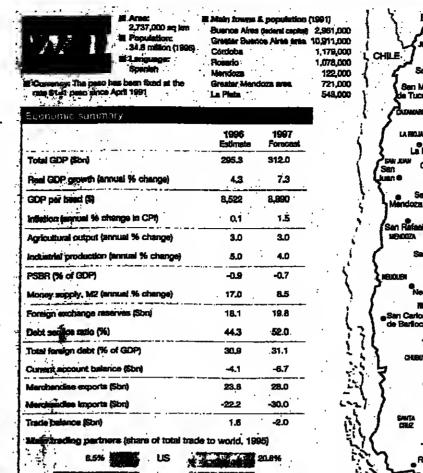
social unrest becomes more generalised, hurting confidence in the economic pro-

Of more concern to most economists is the risk associated with a less benign international financial environment that would make it difficult for Argentina to continue to roll over maturing debt.

The other main risk is seen as that of a crisis in Brazil, which could also follow any sharp rise in world interest rates. While the direct risk is small - total exports to Brazil account for just 3 per cent of GDP - the risk to confidence could be significant, as demonstrated in 1995 when the direct links between the Argentine and Mexican economies were negligible.

However, today the financial system is in better shape to weather financial storms. The banking system is stronger. The central hank has organised a back-up line of credit with international banks worth more than \$6bn. Together with the banks' required holdings of whatever cost. We paid a international assets, some 30 per cent of all bank deposits are covered. In 1995, some \$8bn left the banks, 18 per cent of assets.

Short-term economic risks are now owned by foreign



Sourcest Std; Banda y Association; Government of Argenting

The economy is also being closely monitored by the International Monetary Fund. A start is to be made soon on negotiating a new three-year programme with the IMF to come into effect at the beginning of oext year. With the economy moving ahead well, the aim will be in part to use the programme to improve the low quality of government spending, say economy min-

istry officials. As he enters his ninth year in office though, President Menem is not getting much credit for the economic changes he has fashioned. His popularity has fallen, leaving him trailing in the opinion polls to his Peronist rival Mr Eduardo Duhalde, governor of Buenos Aires province.

The most important rea-Most larger private banks son is unemployment, which jumped from 10.9 per cent in almost a fifth of all deposits remain. One, not viewed as banks, providing further pil- May 1994 to 18.6 per cent a

year later. Partly because of a growing workforce and an inefficient labour market, the decline is not expected to be rapid. Unemployment is still likely to exceed 15 per cent by the year end.

As a result, the level of social protest in the country sioce 1990, Mr Broda says the 1995 recession made it clear to some people that their losses from economic reform would be permanent, rather than temporary as they previously believed.

Although the nature of the export- and investment-led recovery suggests it can be sustained, it is the type of recovery that does not generate a quick "feelgood factor" among the population, Moreover, despite growth of 28 per cept from 1990 to 1996. the average real incomes of Argentines are only 2 per cent higher than they were

in 1974 Mr Menem, who changed

tha constitution to make it joh in bringing such imporpossible for him to run again for office in 1995, has also been hurt by the corruption allegations that swirl daily around his government, In what opponents see as an irony, Mr Duhalde has cleverly turned the corruption

BOLIVIA

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tant issoes to public atten-

tion, there is usually little

follow-through from the

weakened institutions of

state. The judiciary, domi-

nated by Menem appointees,

geoerates little public confi-

eno Ocampo, a lawyer and a

consultant on corruption

issues, the judiciary is just

Despite soch issues, the

Peronists may still hold on

to their majority in Coogress

after the mid-term elections

in October, "The Peronists

are going to win the next

elections," says Mr Rosendo

Fraga, a political analyst.

The reasons, he says, are the

divisions among the ruling

very weak."

According to Mr Luis Mor-

issue to his own benefit. The links emerging government ministers and the postal entrepreneur, Mr Alfredo Yabrán, have filled the newspapers and last week led to the resignation of the justice minister, Mr Elias Jassan.

Mr Yabran has denied allegations made in Congress by culture of the country is the former economy minister. Mr Domingo Cavallo. that he is at the centre of a "mafia" seeking to dominate the country's courier industry, which together with airport concessions would allow him to control movements of goods in and out of the country.

But if the press is doing its

IN THIS SURVEY

 The economy: On the fast track to recovery International relations: Foreign policies with the US and within Mercosur have matured

Politics: Mid-term polls cast a shadow Corporate culture:

Corruption still saps economic potential Banking: Foreign

investors re-shape industry Private equity finance: Carving out profitable niches Financial infrastructure:

Seriously under-developed

 Agriculture: Prosperity after neglect

Mining: Prospects are

party'a opposents and the

Page 6

economic recovery. The main issue to be determined by this year's elections will therefore be how quickly power ebbs away from Mr Menem. With the Peronists' formidable political organisation, they will be hard to beat in the presidential elections for the year 2000, particolarly hy a

divided opposition. If Mr Menem, as now seems likely, fails to secure the right to stand for a third successive term, the question will be whether a candidate he favours, or Mr Duhalde, will stand on the Peronist ticket,

As yet, politics and corruption are not unsettling economic growth and the ecocomic programme of tha government remains unchal-

one aspect of the matter. "Judges are like surgeons for One of the two main issues the bealth of the population. of popular coocern - unem-They are important but they ployment - should decline in are just part of the problem," he says. "The whole legal significance, if slowly, as the economy expands. However, the other - corruption - will not go away soon.

As Italy's post-war history has shown, countries with high levels of political corruption can enjoy economic success. But in most countries, a longer-term ecocomic cost, ofteo heavy, is extracted as the credibility of democracy and its institutions are undermined.

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न्त्राम्म न्निद्धानात्। તાર કુલાઇન સાલ્ય

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On the fast track to recovery

The economy is likely to be the fastest growing in Latin America this year

Argentina's recovery from the deep recession of 1995 has happened more rapidly than most economists believed possible. The economy shrank 4.6 per cent in that year as the ripples from Mexico's financial crisis hit Argentina harder than any other country apart from Mexico itself.

But after growth of some 4.3 per cent last year, the economy is likely to be the fastest growing in Latin America in 1997. According who runs an economic consultancy in Buenos Aires, his most conservative estimate suggests a 7.3 per cent cent. By year-end, it is growth rate this year. In expected to fall below 16 per growth rate this year. In fact, growth could easily reach 8 per cent.

The speed of the recovery is testimony to the unex-pected flexibility of the econ-Indeed, any "feel-good" omy under the so-called con- feeling among the populavertibility plan, the currency board arrangement under circulation is backed by foreign exchange reserves.

Inflation is now negligible. tural changes to the economy in the early 1990s - inpects into the medium term.

"The Argentine system has changed dramatically," said Mr Broda. He argues that Argentina has undergone three dramatic transformations in its recent history; the shift to democracy after the 1982 war with the UK over the Falkland Islands; the economic reforms introdoced by the first administration of President Carlos Menem in the early 1990s after the hyperinflation of the late 1980s; and the "tequila" crisis in 1995 following Mexico's devalua-

producers about its durability, he said. Neither group now expects a devaluation and both are making production and consumption decisions accordingly.

There was a negative consequence for some, however. "The losers from this economic change thought it was transitory and now realise that it is permanent," said Mr Broda. This may partly explain the increased social protest in Argentina in the face of a growing economy.

Unemployment remains high. It jumped from 10.8 per cent in May 1994 to 18.6 per cent a year later. However, rapid growth should mean that the figure for May - to to Mr Miguel Angel Broda, be published early this month - should have declined probably, say economists, to around 16.5 per cent, a significant fall but not enough perhaps to take unemployment off the politi-

tion is likely to be limited by the fact that the current which the peso is fixed to recovery is being led by the dollar and each peso in investment and exports rather than consumption. This year, the Broda consultancy expects 21 per cent Moreover, the deep struc- growth in investment, compared with 8.3 per cent last year; consumption growth of cluding widespread 5.6 per cent versus 5.2; privatisation and deregu- export growth of 10.1 per lation - appear to have cent versus 6.3; and import improved its economic pros- growth of 18.4 per cent versus 15.9

> Against this backdrop, and without the government doing anything, 20 per cent growth is quite conceivable for the last three years of this government, says Mr Broda.

> There are three widely-acknowledged risks that could send the economy off course. One is that the current outbreaks of social unrest become generalised, hurting confidence in the economic Of more concern to most

economists are the risks associated with a tightening The survival of convert- of international liquidity or ibility hugely increased its a collapse in US markets

roll over maturing debt in the international markets. The government is going

to require some \$12bn-\$14bn of financing a year over the next few years, but this year's fund-raising effort is 70 per cent complete.

The demand for funds on

behalf of the government is increased by a fiscal deficit expected again to approach some 2 per cent of gross domestic product this year. Howaver, part of this has arisen because of the switch to privata pension fund arrangements which has reduced the government's income while leaving its outgoings unchanged. Furthermore, while not falling as it should in a fast-growing economy, the deficit has stabilised since last

The other main risk is seen to be that of a crisis in Brazil, which could also follow from an international liquidity squeeze. There are two aspects to this: the direct economic risk caused by a big devaluation in Brazil and the impact on confidence of a crisis in Brazil. The direct risk is very

small. Despite the rapid growth in exports from Argentina over the past few years, it remains a relatively closed economy. Total exports account for about 9 per cent of GDP. Brazil currently takes 30 per cent of these exports - equivalent to some 3 per cent of Argentine GDP. If exports were to decline sharply by say a third, the direct effect on be 1 per cent. However, a large part of Argentina's exports to Brazil are commodities, including oil, for which there is an international market, albeit at a

The risk of a Brazil crisis is very difficult to gauge, as was demonstrated in 1995, when the direct links between the Argentine and Mexican economies were less significant than those between Argentina and Bra-

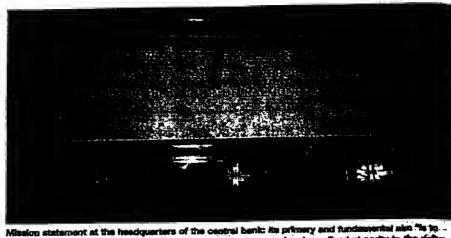
possibly slightly less favour-

able price.

Nonetheless, since 1995.

credibility and changed the that would make it difficult some additional defences viaws of both consumers and for Argentina to continue to have emerged. The benking have emerged. The benking system is stronger. The central bank has built np a credit with international banks worth more than ments held in international assets, covers some 30 per cent of all bank deposits. In 1995, some \$8bn left the banks, 18 per cent of their

Furthermore, there have been important meas se transparency about the financial state of the back-up secured line of banks, improving credit risk information and large foreign investment in the bank-\$6bn. This, together with the ing system so that a major-banks' liquidity require- ity of the largest ity of the largest privately-owned banks are now owned by foreign banks. As a result, if another financial storm comes, the system should be well placed to withstand it.



INTERNATIONAL RELATIONS . by Stephen Fidler

Important shifts in position

A new maturity has entered into dealings with the US and other Mercosur members

It was Mr Guido di Tella, the Argentina foreign minister, who once described his country's relations with the US as "carnal". Soon after President Carlos Menem assumed office in 1989, he

complately overturned Argentina's

foreign policy. In a highly symbolic

move, Argentina withdrew from the

non-aligned movement. in vote after vote in the UN. Argentina backed the US position - sometimes to the annoyance of its Latin American neighbours.

Diplomatic relations with Britain, broken since the 1982 war over the Falkland Islands, were reopened. And Argentina signed a host of International treaties and the Argentine armed forces have been denloyed in a series of UN engagements. The idea was to appear as a Argentine GDP would thus reliable member of the western coali-

> Soon, says Mr di Tella, Argentina will apply for membership of the Organisation for Economic Co-operation and Development, the Parisbased club of rich nations. Since those early days, Argentina

has carved a slightly more independent track, deviating occasionally from the US line including, for example, that regarding Cuba. Other differences have surfaced - in particular US criticism over Argentina's patents law. If relations are less than carnal now, says Mr di Tella, it is because Argentina's reliability as a partner has been established.

There has been another important all European countries want to open

shift since 1989 in Argentina's position in the world, one brought about by the success - unexpected in many quarters - of the Mercosur trade grouping which ties Argentina together with its neighbours, Brazil, Uruguay and Paraguay.

Now an imperfect customs union - imperfect because there is not yet free trade within the group and a common external tariff regime to imports from outside - Mercosur has been extended by free trade associations with Chile and Bolivia. Peru is negotiating a similar association, while the other Andean countries Colombia, Venezuela and Ecuador

- are soon expected to follow. Although Mercosur has stirred some controversy over whether it is encouraging free trade or diverting it, the bloc has become an important ment in the process of negotiating a free trade area within all the Americas by the year 2005. Leaders from all over the western hemisphere agreed to create a Free Trade Area of the Americas (FTAA) at a and prospecting for oil - have been summit in Miami in December 1994, conducted under a so-called They are expected to advance the process when they meet again in Santiago, Chile, next year.

"Wa think (the FTAA) is very good for the year 2005, but Mercosur will continue to exist," said Mr di Tella. In the mean time, the task was to deepen Mercosur to cover services and areas such as labour and the law, he said.

This strengthened Mercosur would then be in a better position to negotiate trade accords with the members of the North American Free Trade Agreement - Mexico, Canada and the US-and the European Union. Agreement with the EU has proved difficult, unsurprisingly, because not

markets for agricultural goods. However, a revised EU budget by 1999 that would reduce subsidies to agriculture would provide a better backdrop for serious negotiations on this subject. Without better access for farm products, an agreement with the EU would not be worth-

while for Argentina. . "We want to be sure that we can export our products just as we allow capital goods to come to Argentina," said Mr Carlos Helbling, a foreign policy specialist in Buenos Aires.

One dispute that the Menem government has been unable to resolve concerns the Falkland Islands - the British-run islands in the South Atlantic known in Argentina as the Malvinas - over which Britain and Argentina fought a war in 1982.

In spite of the reopening of diplomatic relations with Britain, the UK remains one significant country which Mr Menem has not visited officially. Discussions over the Falklands - for example about fishing umbrella, in which the sovereignty question is set aside.

Offshore oil exploration in Falkland waters has already begun after - an agreement last year, while a bidding round is expected to begin within a year to explore in a so-called special zone which straddles the area between the disputed territorial waters around the Falklands and waters that are indisputably Argentine.

However, talks to secure long-term agreements on fishing have met with less success. Mr di Tella blames British action to impose a new fishing regime in South Georgia, disputed but uninhabited islands to the south of the Falklands.

The minister, who is this month scheduled to meet Britain's new foreign secretary, Mr Robin Cook, is quick to play down auggestions that he believes a new Labour party government in Britain is likely to change much. "We don't see any difference between New Labour and the Tories. One builds on what the other has done," he said.

One innovation in UK-Argentine relations was e meeting this year at the British foreign secretary's country residence at Chevening between delegations led by Mr di Tella and the then foreign secretary, Mr Maicolm Rifkind. Also in attendance were two elected councillors from the Falkland Islands.

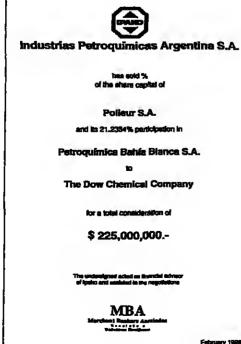
Mr di Tella described the Cheven ing meeting as a "great step forward" that should be followed by further meetings of the same sort. British officials have said that the meeting followed strong signals from Argentina that it was willing to drop the sovereignty claim to the islands, but that any hopes these signals raised were quickly dashed at the

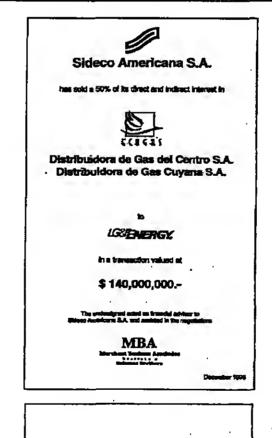
Asked about this, Mr di Tella answers cryptically: "If a lady says maybe, she may mean yes. But if a lady says yes, she is not a lady." However, there were "ingenious solutions" available that should be explored, ha said.

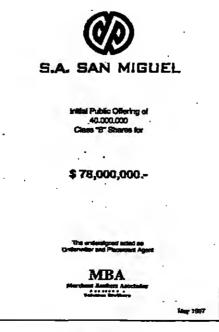
Meanwhile, his plan is to continue attempts to reduce the islanders' distrust of Argentina. He is already thinking about what to send them for Christmas to follow up on his gift. last year when he sent children on the Falkland Islands copies of Antoine de Saint Exopéry's book The Little Prince. However, his advances, predictably, have been rejected by the islanders.

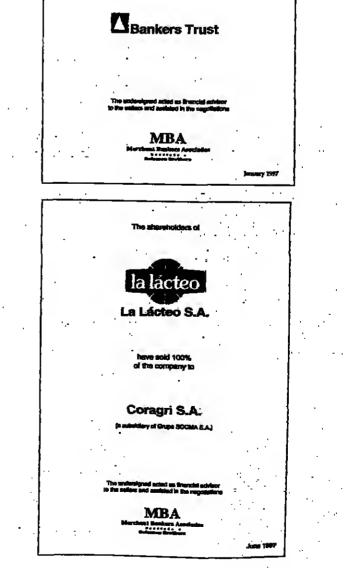
Winners and Lose











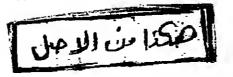
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POLITICS • by Ken Warn

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Mid-term polls cast shadow

But there is still a broad consensus about the fundamentals of

economic policy President Carlos Menem won re-election in May 1996 with almost 50 per cent of the vote, despite the social strains produced by the economic transformation unleashed in his first term. But now his popularity rat-ing has dwindled to 18 per

cent. Ahead of mid-term

elections in October, his gov-

ernment appears iocreas-

ingly buffeted by events.

Ministera bave struggled to find a concerted response to the most intensive social protests since 1990, ranging from demonstrators in the provinces demanding jobs, to fasting teachers urging higher education budgets. Opinion polls show widespread economic pessimism and a pervasive sense of

Clear differences between Mr Menem and Mr Eduardo Duhalde, the governor of Buenos Aires province and favourite to win the ruling Peronist party's presidential nomination in 1999, have added to the sense of drift In addition, the government is relentlessly barried by the

Despite the constraints of an election year, several privatisations are being pushed through. But in the shadow of October's polls, other reform efforts have stalled. A cautious updating of labour legislation agreed behind closed doors by the government and unions in May infuriated employers and fell well short of the sweeping labour flexibility urged on Argentina by the International Monetary

However, even amid this array of troubles, there are powerful forces working in the government's favour ahead of the mid-term polls. "The Peronists will win in October, for two reasons," said Mr Rosendo Fraga, a political analyst. "The econ-

ive him of a hold on Congress and in

and 8 per cent, and the opposition remains divided."

Half the seats in the lower bonse of Congress, now under Peronist control, are et stake in October. Buenos Aires province, the country's most populous region, is the key battleground, where the result could have a strong bearing on the presidential

Mr Duhalde has played what could be a trump card by securing the top slot on the Peronist list of candidates in the province for his wife, Mrs Hilda "Chiche" Duhalde. She has oot previously fulfilled any political role, other than as a loyal lieutenant to ber husband. However, Mrs Duhalde beads a multi-millioo-dollar charitable organisation in the province, tightiy organised at neighbourhood level, that opponents allege has

omy is growing at between 6 become a powerful engine of successfully patronage.

The centre-left Frepaso coalition is fielding Mrs Graciela Fernández Meijide, also viewed as e possible contender for the presidency, at the head of its list. The Radicals, having declined to throw in their lot with Frepaso, are beaded in the province by former president Mr Raúl Alfonsin, e veteran political campaigner. although as yet registering low ratings. With the opposition vote divided, Mrs Duhalde leads in the polis. A strong win for her

would give further impetus to Mr Duhalde'e presidential ambitions. He would have the freedom to forge the political alliances oecessary to secure the presidential nomination while Mrs Duhalde minds the shop in Buenos Aires province. The oppositioo

keeping unemployment corruption at the top of the been unable to articulate any clear alternative

economic strategy. When, in May, Mr Alfonsin suggested a possible departure from "convertibility", the currency board system which links the Argentine peso to the dollar, there was no echo even from his own party. Stealing a march on the opposition, and seeking to

build a fresh image with voters, Mr Duhalde has sought to cast himself as an opposition force working from within officialdom. Despite his origins within the Peronist party machine, which has reputation for politics at its roughest, be has sought to adopt an activist stance oo corruption.

for an early resolution of the remains unchallenged.

murder ln January of Mr José Luis Cabezas, a photojournalist, in a case which continues to dominate the headlines, and he has begun

a purge of the notoriously corrupt provincial police. He has also maintained links with Mr Domingo Cavallo, the former economy minister. Mr Cavallo, who has broken completely with the president he once served, is running for Congress on a platform urging a clean-up of government and the maintenance of economic ortho-

On the social front, where the government aims to brand unemployed protest-ers as "subversives," Mr and Mrs Duhalde offer a more emollient epproach, echoing the concerns of the Church for those who have lost out in the country's economic transformation.

Much bangs on the outcome of the October poll. A bad defeat would undonhtedly weaken Mr Menem, depriving him of a hold on Congress and intensifying divisions within his party. It would take something approaching a landslide, highly unlikely according to the opinion polls, to reawaken the prospect of Mr Menem running for a third term, a so-called re-re-election. A result between these extremee would allow Mr Duhalde to continue positioning himself for 1999.

The nomination is by no means tied up. Others are eager to step in should Mr Duhalde fail to last the course, ootably Mr Carlos Reutemann. The former Formula 1 racing driver has no working class power base. the bedrock of Peronist support, but he has a "Mr Cleao" image that goes down well with middle-class

But whoever the Peronists choose in 1999 may well still be in the happy position of facing a divided opposition. And beneath the daily clamour, insults and allegations of Argentine politics, broad consensus about the funda-Mr Dubaide has pushed mentals of economic policy

Corruption still saps economic potential

CORPORATE CULTURE • by Stephen Fidler and Ken Warn

Opinion polls say graft is the second-biggest problem, after unemployment

As the daily headlines in the Argentine newspapers amply demonstrate, the long-standing issue of corruption in government remains a powerful and important one.

Government is smaller now, thanks to privatisation, but it is not yet obvious that private sector behaviour has improved. Indeed, business practices among many companies remain questionable. Menem has privatised corruption," says Mr Luis Moreno Ocampo, lawyer and anti-corruption consultant.

Journalists and others say It is common practice for companies to pay journalists to ensure favourable coverage of their organisations. eanwhile, there are examples of managements misleading shareholders over issues such as the price paid for minor acquisitions.

Unlike government corruption, It is less clear that this is an issue of public policy. Stronger corporate governance and greater transparency in the publication of accounts would help. Similarly, where manag defrauding shareholders, cases could be resolved in

the courts. Argentina is nowhere near creating the kind of strong shareholder culture that has developed in the US, while the courts are widely seen as unreliable and many judges themselves open to hribes or political pressures.

One question is the extent to which the increasing economic integration of Argentina with the rest of the world has reduced the tendency towards corruption. Argentine companies listed in the US should, in theory anyway, he snhject to greater scrutiny and be forced to reveal more to shareholders about their

Foreign increasingly large investors in Argentina, also have the potential to influence Argentina's business practices. US companies, for example, are forbidden by law to engage in corruption abroad. However, the extent to which they have influenced Argentine practice is debatable. Many companies pay fixers to recolve bureaucratic

asking too closely what they get up to. Every visiting US official esses home the message that corporete corruption eeps eway at Argentina's economic potential. But ironically, Argentina's higgest eingle corporate corruption case involves the local office

of IBM, which stande

wrangles, some avolding

At least some Argentine judges are seeking ways of recapturing

lost respect

accused of arranging a bribe of up to \$37m to secure a \$249m contract with the state-owned Banco Nación. A federal judge investigating the case has ordered the arrest of former IBM Argentina and Banco Nación officials, including the two organisation's former presidents, on bribery charges. IBM acknowledges management failures in its Argentina operation, but denies

The judge says he is determined to see the case through, although the decision wbetber to proceed rests with his superiors. If the case ever comes to trial it would send a powerful signal about the functioning of Argentine justice. Many other high-profile cases never get beyond the early stages and are quietly

offering bribes.

companies, be able to strengthen its ins tice system - after all, in the past two decades it has both secured democracy and opened its economy to the world. Judges were held in relatively high esteem in the early days of democracy and some at least among their

recapturing that lost respect. "Justice will change because judges will change, and they will change because of changes in the political context," says Mr Rosendo Fraga a political analyst. "Ultimately, judges will want to show that they are more independent."

But when crime and dishonesty is as pervasive as it is in Argentina, "strengthening the judiciary is not enough," says Mr Moreno enough,"

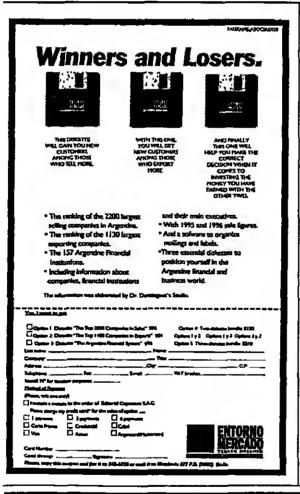
Ocampo. In an effort to improve business ethics, he is promo-ting a system of "integrity pacts," in which companies build into contracts a clause explicitly ruling out corrupt practices. They must also agree to open up their records and to denounce any attempted corruption during the contract tender or nego-

Information can also be a powerful tool. Simply collating and publishing information on the prices paid for supplies by public hospitals has shown wide price differentials for the same products, highlighting possible corruption, or at the very least inefficiencies, says Mr

Moreno Ocampo. Opinion polls show that voters believe corruption is Argentina'e second-blogest problem, after unemployment. But much corruption is small-scale, typically involving a junior official or employee who requests a small payment or favour for easing the path of a negotia-

The pervasive culture is one of "you scratch my back and I'll scratch yours." Corruption is mainly about ordinary people. "It doesn't usuaropped.

Argentina may ultimately the Mafia," said one analyst.







OSDE, Organización de Servicios Directos Empresarios (Organisation for Direct Business Services) is an Argentine institution that has been providing health services

Through its 450 Personalised Care Centres distributed all over the country, OSDE provides health care to more than 800.000 members.

Its health delivery network covers the whole Mercosur and the main health care centres in USA, Canada and Israel.

OSDE Foundation is well known for its academic gatherings dealing with scientific, economic and social subjects. Sponsored by The Financial Times, it organises, as from 1997, a series of international seminars aiming at the development and encouragement of debate among professionals and businessmen.

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system, making Transener a critical participant in an electric industry comprised of competing generators, regulated transmission and distribution companies. Transener has owned this network, the core of Argentina's National Interconected System,

since the Company's privatization in

July 1993 and has the exclusive concession to provide transmission services through Network (khorneters) 7,449 this network for Control Centers

Transener expects to continue to take advantage of new

business opportunities related to the construction, operation and maintenance of new transmission lines connected to the Network, opportunities which result from increasing demand for electricity due to Argentina's economic growth and the integration with the other members of Mercosur: Brazil, Paraguay and Uruguay. Statebolders Denumisation



25% National Government 10% Employees 65% Citelec S.A.

lational Grid Finance B.V. Perez Compano Group, Company and Inter-Rio Hol



Paseo Colón 728 6th Floor (1063) Buenos Aires - Argentina - Phone: (54.1) 342.6925 - Fax: (54.1) 342.7147

BANKING • by Ken Warn

Foreign investors re-shape industry

The prospect of rapid growth in the sector has provoked a surge of investment

Banks bave been among the last of Argentina's industries to begin restructuring. This tardiness has left a surfeit of small, undercapitalised institutions offering inefficient and expensive services. Few banks have been in a position to make the investment in branches and technology needed to draw a wary public into the banking system.

However, competition has heen intensifying in the battle for customers and a wave of foreign investment led by the Spanish has shaken up the industry,

in May, Spain's Banco Santander bought 35 per cent, and control, of Banco Rio for \$700m, it will merge Rio with its own Banco Santander Argentina to create one of the country's biggest private sector banks.

Banco Bilbao Vizcaya, also of Spain, aims to merge Banco Francès and Banco de Credito Argentino, both of which it controls, into a single operator.

And at the end of May, HSBC Holdings of the UK hought outright the group headed by Banco Roberts for more than \$600m, intending to become one of the country's leading financial services providers.

TOTAL ASSETS

CHILE: Santiago de Chile Representative Office. Phone/Fax: (56-2) 698-7876.

UNITED KINGDOM: London Representative Office. Phone. (44-171) 600-9393 - Fax: (44-171) 600-9292.

URUGUAY: Banco de Galicia y Buenos Aires (Uruguay) S.A.L.F.E. - Head Office Phone: (59-82) 96-0011 - Fax: (59-82) 96-5524.

LOANS

country's higgest private sec- loans, through their doors. tor banks - in terms of foreign-controlled. The only wholly Argentine institution left among the top three is Banco de Galicia, which has raised finance internationally to boost its branch oetwork and stay competitive.

The lure is the prospect of rapid growth in one of Latin America's moat underbanked countries. Despite having the region's highest per capita gross domestic product at more than \$8,700. Argentina's bank daposits are only about 19 per cent of GDP, against more than 40 Chile.

Successive economic crises

made savers avold local banks in favour of placing money abroad, or simply holding cash. The unreliability of the telephone network also played a part in holding the sector back, according to Ms Débora Glorgo of economic consultancy Alpha, "But in five years the picture on inflation and communications has been transformed. Mix that with huge investment in hanking, and the sector looks set for

strong growth." Although quibbling about the costs, the banks can barely conceal their glee at a government move to force companies to pay salaries through the banking system. The measure would bring a

The privatisation of the deposits - either foreign or post office, Encotesa, may also increase opportunities to market hanking and financial services. Some of the bidders for the loss-mak ing system are eyeing the poat office's nationwide branch network as a possible way of hringing banking to the unconverted.

But the banks still need to sharpen up their act and cot the costs of services. "Our banks are still really small." sald Mr Martin Redrado. chairman of the think-tank Fundación Capital. "They need more capital, better per cent in neighbouring credit-risk analysis, and certainly better technology. It shows in the quality of their

> The growing foreign presence also helps ease some of the fears lingering after the Tequila effect, the wave of financial instability which followed Mexico's surpriae devaluation in December

The crisis tested the system to the limits. Some \$8bn, or 18 per cent ot total deposlts, fled within weeks. The central bank, like many others, was caught unawares by the scale of the impact of a crisis in distant Mexico.

But now it claims that the financial system is in much better shape to meet a renewed panic, whether sparked by devaluation in Brazil, a so-called Caipirinha whole new class of custom- or Samba effect, or a sudden The surge of investment ers. with the regular loss of confidence in global

> of the system's asset base, central bank officials say. Although leading Argentine hanks managed to secure financing during the Tequila crisis, recent foreign investment means more banks have a ready source of funds should deposits take flight.

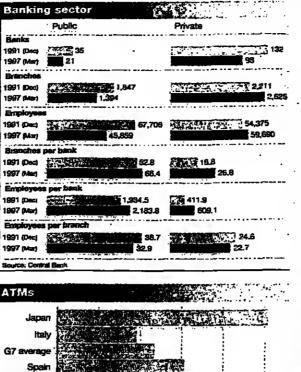
financing is already on offer.

The aim is to maintain the

facility at about 10 per cent

standby financing pro-

In further efforts to bolster the system, banks' liquidity requirements have been pro-



markets. After the Tequila grassively increased and banking supervision stepped up. It seems to bave paid off. crisis, weak or insolvent institutions were merged with stronger ones or wound Deposits, rising at about 20 up. At the end of last year, per cent a year, have surthe central bank, which is passed \$60bn. Credit growth limited by Argentina's curis lagging at about 12 per rency board system in its cent, with little sign of any ability to act as a lender of rapid growth in credit. last resort, signed a \$6.1bn However, non-performing

600

loans remain a problem. gramme with 13 interna-Delinquency is still running tional banks to protect the at 13 per cent. But the bad system against another run. record of state-owned banks This "repo" facility, origitakes the average up," said nally backed solely by gov-Mr Redrado. ernment securities, is being The central bank is movextended by allowing the use ing to improve loan quality. of mortgage assets as collateral. An additional \$500m of

Unconstrained by any privacy legislation, it is expand-Ing an already extensive database on bad loans, both corporate and individual. It sells the information to credit providers. With total reserves of

\$26bn, including the repo facility and banks' liquidity reserves, the central bank certainly has more ammunition to confront a crisis than before the Tequila. "We can't bail out the whole system." said one official. "But who

PRIVATE EQUITY FINANCE • by Andrea Campbell

Carving out some profitable niches

Early successes have encouraged a flurry of funds to shop for

investments

Drawn by Argentina's thirst for capital and the scarcity of institutional investors to slaka it, US-led private equity funds are carving out profitable niches in many dustrial sectors.

With Argentina seen as less risky than Brazil and more open fiscally than Chile, huy-outs of companies in agroindustry, services and energy are turning private equity funds into the new owners of Argentina'a restructured economy. They were responsible for an estimated \$1bn of acquisitions last year alone.

Mr Juan Navarro, president and owner of the Exxel Group, surpassed investors' expectations when he bought half a dozen consumer goods companies between January 1993 and January 1994 for \$17m, Leading regional companies which were suffering from under-invested brands, Mr Navarro proceeded to merge the companies and axploit synergies hy selling real estate, streamlining production lines and changing distribution channels. One year later, he sold the company for \$95m to Clorox.

The Exxel Group - the first Argentine-based private equity fund but backed by powerful US investora including the Chase Manhattan Bank, Rockefeller & Co. the Ford Foundation, and the Getty Family Trust - has invested a total of \$980m directly into Argentina since 1992, acquiring 18 companies

with total sales of \$1.9hn. The investments are spread over sectors predictedto experience heavy growth, including the Argentine franchise for Mastercard, health care, electricity privatisations and a \$440m leveraged huy-out of local supermarket chain Norte - at the

time the largest transaction

in Argentine history.
"There is a hig imbalance of capital here," says Mr Navarro. "Companies are starved. They need capital to restructure, to huild highways, to recapitalise companies; and they need manage-

Mr Navarro, 44, first recognised the potential for private equity in Argentina when he was asked to head up the venture capital wing of Citibank Argentina, launched in 1987. A pioneer on the Argentine private equity scene, Citicorp Equity Investment (CEI) was created to clean up bank balance sheets hy converting outatanding loans into equity stakes.

Since then CEI has outgrown its mother company with more than \$1hn in assets and holdings in the telecommunications sector, including a controlling stake in Telefonica Argentina as well as cellular telephony and cable television.

The initial success of CEI and Exxel has since encouraged a flurry of other funds to shop for investments in Argentina, adding up to \$3bn in committed capital. The list of interested parties includes South American Private Equity Growth Fund, a fund sponsored by Westsphere Equity Investors, which recently acquired food and pharmaceutical interests, and the Argentina Venture Partners, headed hy three former Exxel analysts and energy and construction magnate Mr Santiago Soldati.

Newbridge Latin America - attracted by the transport, retailing, banking and textile industries as well as \$2bn in annual private pension fund growth in Argen. tina - landed in Argentina a year ago and is behind the Continental Airlines bid for Argentina's flagship carrier, Aerolineas Argentinas, Sponsored by the Texas Pacific

Group, Franke & Co. and

Richard Blum & Associates,

which were behind the suc-

cessful turn-sround of both Continental and American has a total investment capacity of \$940m and has already begun spending.

in May, Newbridge bought the majority share of Alpagartos, a footwear manufacturer and Nike distributor in Argentina, for \$80m. The fund, which has also opened offices in São Paulo, Brazil, and Maxico City, also controls 50 per cent of Argentina's paging market and is in the middle of three more acquisitions, said Mr Rogelio Pagano, the Argentine partner.

"In the last three to four years, a lot of private equity funds have come into the market and at the same time more and more pension funds are going to be developed - which are a good for exit for companies. said Mr Paganu, a former banking director at Deutsche Morgan Grenfell, "it's the right time for private equity in Argentina."

That is not to say there are no piifalls, Heavy regulation in some sectors and a reluctance on the part of some family-owoed industries to sell-out to such non-traditional buyers are obstacles to ever-expanding role of private equity. But perhaps the biggest threat to the future of the husiness is private equity itself, said Mr Navarro.

As funds are being amassed hy hanks, multinational companies and private entrepreneurs. the pressure to invest may overwhelm husiness judgment - something that has happened in the region

in the past. "It's kind of scary to think who is going to be funded io execute these transactions." said Mr Navarro, "These funds have all this money and they will be forced to invest through somehody who has never done it before - and that is the



Cash trucks in Buenos Aires: successive economic crises meen savers tend to avoid local banks

Galicia

at a glance

Banco de Galicia y Buenos Aires S.A.

Company Overview

Banco de Galicia is the largest private bank in Argentina's financial system

in terms of assets / deposits and branch network size.

As an universal bank, Galicia provides a full range of financial services to individuals and corporate

customers, both in the areas of commercial banking, investment banking and capital markets. It conducts significant banking activities overseas through its subsidiary Banco de Galicia y Buenos Aires

(Uruguay) SAIFE, the largest private financial institution in Uruguay; its branch in New York: representative offices in Brazil, Chile and in the United Kingdom; and a vast correspondent banking

network covering the world's major financial centers.

Founded in 1905, the Bank has been listed on the Buenos Aires Stock Exchange since 1907. Its

stock is also traded on the National Association of Securities Dealers Automated Quotation

(NASDAQ) stock market since June 1993. Galicia was the first Argentine bank to access the euro

capital markets through its November 1991 debr issue. It was also the first Latin American bank to

raise equity via an international public offering in the USA and Europe. In addition, it was the first

Latin America issuer to successfully place a subordinated convertible bond in the international

market in August 1994.

Selected Financial Information (*Millions of US\$)

03/31/97 (*) FY 1996

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FINANCIAL INFRASTRUCTURE • by Ken Warn

Chronically under-developed

Pension funds took off quickly but other developments are lagging

For what was once a great trading nation, Argentina has a chronically under-de- ally reduce the country's veloped financial sector, stunted after years of inward-looking policies and 20 per cent of total funds, economic turmoil. However, the policy revolution initiated by President Carlos Menem's government in 1989 has brought rapid change.

Ona of the most speciacu-lar developments has been the rise of the private pension funds, known as AFJPs. The funds, designed on the soccessful Chilean model, were created in 1994 after the state aystem collapsed into near-bankruptcy.

The private system had a a monthly rate of 1.1 per difficult birth. "The AFJPs began very badly," says Ms Debora Giorgi, of the Alpha lavel of switching between economic consultancy. "A lot of people were confused by the new rules and stayed in the state sector."

However, in the 15 months to May this year, total assets under management grew 130 per cent to \$6.6bn. equivalent to 2.3 per cent of gross

by 2002 the AFJPs could be managing almost \$30bn, or about 7.5 per cent of GDP.

hoosting the domestic als barely exists." savings rate and playing an However, han increasing role in the stock market, which should gradureliance on foreign capital. In April this year \$1.3bn, or was held in equities.

The funds are allowed to invest in 30 of the companies listed on the Buenos Aires stock exchange. Recently they have been turning their attention away from the market giants such as YPF towards smaller companies. The 21 funds notched up an average rate of return of 22 per cent in their last financial year.

Membership is growing at funds. The government has expressed concern about the high commissions faced by new entrants and is looking at ways of making these charges less onerous, particularly for low earners.

Although the penaion funds were quick to gain momentum, other financial sector developments are lag-

manera

forecasts that by the year end funds under manage very embryonic state," says ment will reach \$8.6bn. And Mr Pedro Batalla, of the But the iFC is trying to International Finance Corporation, the World Bank's private sector affiliate. "The As in Chile, the funds are retail industry for individu-

> However, hanks have started offering mutual fund products to their customers and Fidelity, the higgest US mutual fund manager, opened a Buenos Aires office in June.

Mortgage husinesa was another laggard. But finan-cial stability and a fall in the cost of credit bas brought fast growth to the tiny market. Ontstanding loans for housing, totalling about \$6bn, are growing at about \$150m a month.

The privatisation, due to hegin later this year, of Banco Hipotecario Nacional, the state-owned bank with almost 33 par cent of the mortgage market, is expected to give further impetus to the sector.

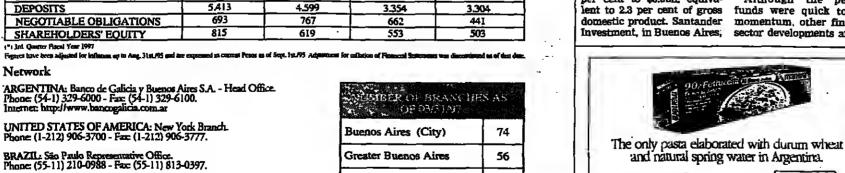
The central bank is working to standardise mortgage agreements, partly to allow the securitisation of mortgage assets. As the banking aystem grows, hanks will need more capital and are expected to seek ways of unloading their mortgage assets to raise finance.

develop a mechanism for smaller banks io follow suit. A local institution called Argie Mae, after the US Federal National Mortgage Assoclation (Fannie Mae). is being set up hy local banks and the IFC to package and securitise mortgages from smaller institutions. The IFC in June approved a \$100m atand by facility to allow Argie Mae to hegin operations.

In other areas, Argentina is only just starting to put into place a modern finan-cial infrastructure. Leasing. for example, was almost nonexistent because of legal constraints.

The inadequacies of the financial infrastructure bave starved smaller companies of capital and hindered startups, making it barder for Argentina to tackle its high unemployment rate.

However, access to credit ta slowly getting aaslar. Banks are becoming more willing to lend to smaller enterprises, although they usually demand guarantees from higger companies. Venture capital is more readily available. But there is a long way to go. "Medium-term finance for medium-sized The bigger banks will have companies is still a problittle problem hundling their lem." says Mr Batalla.



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Rest of Argentina

United States of America

Uruguay



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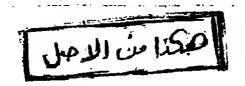
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Argentine

Business Time

NOW



ARGENTINE REPUBLIC

VI

Prosperity after years of neglect

Foreign investors are responding to the turnaround in the sector's prospects

Not all the news from Argentina's provinces is bad. While images of angry protesters demanding jobs from the government have filled the nation's television screens, steady recovery in the agricultural sector bas been bringing renewed prosperity to some rural commn-

Farmers have been buying more tractors and cars, stores and supermarkets have been opening in farming towns and there has even been some reverse migration from the cities.

But the change has been a long time coming. The sector which powered Argentina's development from the late 19th century, briefly turning it into one of the world's richest nations, has suffered 50 years of low investment

That may now be working to the country's advantage. In some ways the neglect bas been quite beneficial," said Mr Chris McMaster. director of the agricultural investment company Cosechar en Argentina. "We haven't over-used fertilisers or irrigation and can modernise the sector from a good

Agro-industry exports last year reached \$8.8bn - 80 per cent higher than in 1990. The 1996-97 grain harvest is at record levels, despite a severe drought affecting important growing areas.

Prospects for the beef industry, once the mainstay of the whole economy, have brightened this year, despite continuing low prices and the blows to beef's image caused by the outbreak of bovine spongiform encepha-

In May, Argentine berds were declared free of foot-and-mouth disease, with vaccination, after a loog campaign. In addition, the US Congress is weighing an Administration decision to open American markets to a limited amount of Argentine beef - the first such sales in more than 60 years.

The move would send a powerful signal to other consumers. "If we could export the planned 20,000 tons of beef to the US, it would open up Pacific Rim markets for " said Mr Andrew Wrigley of agricultural real estate agents Madero, Lanusse. Belaustegui.

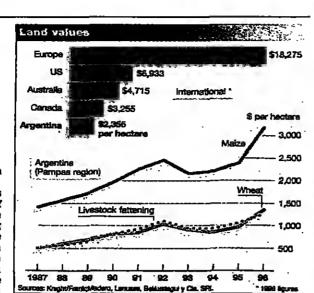
Argentine beef, fed on grass, is protected from the scourge of BSE, while the industry's cost structure is unaffected by fluctuations in grain prices.

The economy ministry predicts that meat exports will rise by more than 70 per cent from last year's levels to 800,000 tons by the year 2000.

The turnaround in agriculture's prospects has not gone unnoticed by foreign investors. The attractions of vast and relatively cheap tracts of land have been boosted both by the opening of the economy and infrastructure improvements. Arable land prices have been rising strongly, but are still less than half US levels and a fraction of those in Europe.

In the north, forestry has been attracting a lot of investor interest, particularly from Chile, said Mr Wrigley. The industry, with lts long-term investment requirements, had been stunted by Argentina's high Inflation. Chileans have also been moving into the fastupdating wine industry.

Only Patagonia, traditional home of sheep farming, has been missing the new optimism, due to the lopathy (BSE) known as continuing world slump in



sheep has collapsed from almost 60m in the 1950s to about 14m today. Italian clothing mannfacturer Benetton has bought land in Patagonia, but few others

have followed However, by far the bestknown newcomer to Argentine agriculture is Mr George Soros, the Hungarian investor, whose Quantum Industrial Partners owns about 30 per cent of the agricultural

company Cresud. The company, originally comprising seven farms totalling just 20,000ha, was taken over by a group of Argentine and international investors in 1994. Its propertles now total more than 340,000ha, of which about a

fifth is under exploitation. Cresud's strategy is to bny or lease land in different areas so as to spread the risk from adverse weather conditions, using new technology and economies of scale to boost margins. "The average Argentine farm is about 500ha, whereas a Cresnd farm is a minimum of 2,000ha," said Mr Alejandro Elsztain, chief executive offi-

Its rapid expansion is based on a simple premise. World demographics and falling grain stocks, plus rising incomes and changing eating habits in areas such as south-east Asia, are set to increase demand for Argentine produce.

The path for Cresud and other investors is eased by good land title records in

wool prices. The number of agricultural areas and a long tradition of leasing. About a third of Argentine land under production is farmed by third parties. Leases can be agreed for any length of time and rents can even be pegged to a basket of commodity prices.

Argentina also has a pool of well-trained agricultural specialists, and strong research and development. Export taxes have been abolished, as has the inefficient grain board which farmers were obliged to sell to.

However, farmers still suffer from high property taxes levied by provincial governments and municipalities. The cost of capital has been decreasing, but remains

Despite recent improvements, freight costs remain a burden. "Shipping produce 400km to a port costs \$20 a ton. That's almost the same as from Buenos Aires to the US." said Mr McMaster, The only just beginning to after four years' work. attract interest from big producers as a possible alternative to road transport.

Despite these drawbacks, Mr Elsztain believes agriculture could once more become the great locomotive of the economy. But the industry looks as if it will be in fewer hands and under more professional manage-

The days of owners just sitting in their Buenos. Aires apartments while their ranches make them money are over," said one analyst.

MINING • by Ken Warn

Prospects transforn

The cornerstone of the new mining law is tax stability for

mine operators Latin America's colonial rulers never found significant mineral deposits in what is now Argentina, neglecting this distant ontpost of their empire as a

More recently, the country has looked to the fertile Pampas for its wealth. No one believed that the rich mineral deposits that have underplaned the Chilean economy actually stopped at the border with Argentina, but economic instability. social upheaval and an unfavourable tax regime gave few incentives for explora-

Throughout the 1980s. mining remained a marginal activity, tightly regulated and propped up by state spending. But economic stability and an overhaul of mining law in 1993 have transformed the industry's prospects.

This year mining will register its first trade surplus, the economy ministry forecasts, with exports outstripping imports hy about \$100m. By the year 2000, mineral exports could reach \$1.3bn, giving a trade surplus for the sector of about

Production from the \$1.1bn Alumbrera copper and gold mine, the country's biggest mining project, in Catamarca province in the north-west, is expected to privatised rail network is start before the year-end

By 2000, Alumbrera is pre dicted to be the world's ninth-largest copper mine producing 190,000 tons, and the 14th-largest gold mine, with 730,000 ounces of gold production. A copper mine with gold as a by-product, it will still be Latin America'a biggest gold source.

The cornerstone of the new mining law which has made Alumbrera and other investment feasible is tax stability for mine operators. A provision guarantees that when a mining feasibility study is presented will remain in force for 30 years. to a fifth. The law also provides for accelerated depreciation on

mining equipment. Another key change allows mine operators advance rebates on their goods and services tax payments. Exporters pay the tax up front, later claiming relates in proportion to their foreign sales. Without the change, mining companies, The Alumbrera project with their long lead times, was undertaken in the face would have been be forced to wait years for the rebates,

In another effort to ease the path for investment, talks are well advanced for a joint regime with Chile to cover mining developments that straddle the border.

unchanged from the days of Spanish rule in Latin America. The Argentine state claims the right to all the wealth of the subsoil, regardless of who owns the actual land. "This goes back to the Spanish tradition that the fruits of the land belong to the king," said Mr Alieto Guadagni, the industry and mining secretary. "We do not plan to change this prin-

The rights to exploit oil, gas and mineral deposits have been devolved to provincial governments, and are let out under concession. However, royalties have been cut back to a maximum of 3 per cent on plt-head value, against anything up

to 15 per cent under the pre-vious rules. The Spanish Crown would have taken up

"The mining law changes have made Argentina strongly competitive interna-tionally," said Mr Peter Freund, president of Minera Alumbrera, a joint venture created to exploit the Alumbrera deposits. The company groups MIM Holdings and North, both of Australia. with Canada's Rio Algom.

of fearsome logistical probdespite their huge capital lems, requiring huge investment in transport infrastructure. Treated copper concentrate from the open plt mine will be pumped 240km by pipeline over mountainous terrain to a rail head near Tucuman. A One thing, however, is second, permanent, pipeline is being built over a 315km

> The concentrate is then dried, loaded on to the company's rail wagons and transported another 820km to a purpose-built port near Rosario in Santa Fe province, for shipment abroad. In the next few weeks Alumbrera hopes to start testing equipment. By midto late August it should be putting concentrate into the transport system. It will take

the pipeline. Also due to begin production this year is the \$100m Salar del Hombre Muerto mine project, also in Catamarca province, which is favourable legislation and ultimately expected to sup-

two months alone to fill up

ply up to 30 per cent of world demand for lithium. Construction has begun at the Cerro Vanguardia gold mine in Santa Cruz province in the south. The mine owned by South Africa's Anglo-American and Argentine energy and industrial group Perez Compane, is due

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Investment

Rivals m

to start production in the second half of next year. These developments are bringing work to poorer provinces that have had little share in Argentina's agricultural wealth.

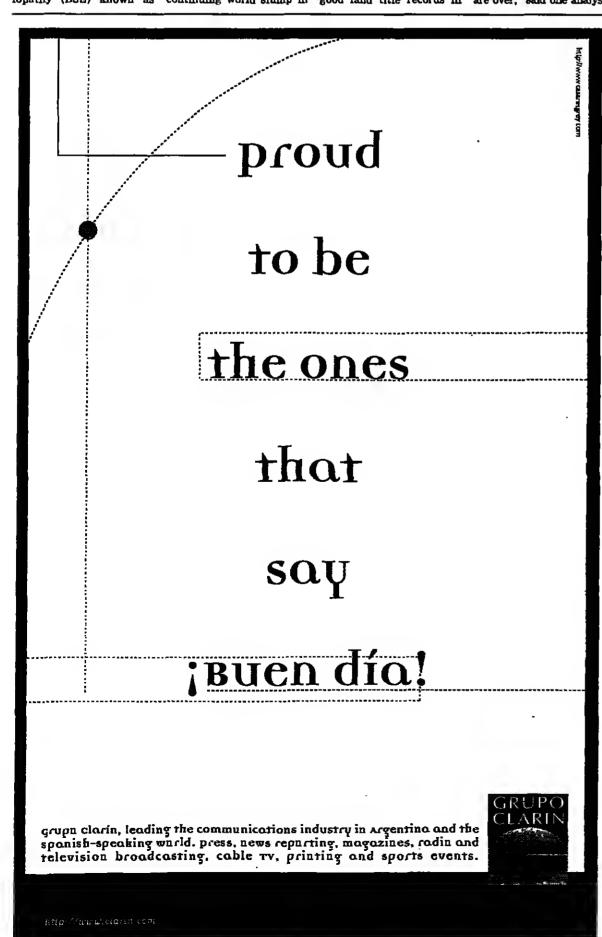
Mining companies still face some obstacles in Argentina. They complain that the government's desire for the industry to develop has been slow to filter down to local officials. In addition there is no common survey grid for the whole country. Land title records outside traditional agricultural areas are sometimes incomplete or even non-existent, leading to delays or costly legal entan-

Nonetheless, the prospect of further big finds has lured a host of Australian and Canadian companies, both "juniors" and "majors", to what is still largely virgin terrain for the industry. "There are about 75m hectares to he explored, with only about 18m being looked at at the moment," said Mr Freund.

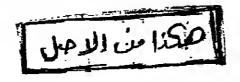
"If Argentina can maintain stability, this has got to the most under-explored country in the world with conditions," he said.



the tax level prevailing Production from the \$1,1bn Akembrera copper and gold mine is expected to start before the year-end







SWEDISH BANKING AND FINANCE

The sector has restructured and returned to profit, but foreign competition and absence from Emu pose new threats. Greg McIvor and Christopher Brown-Humes report

Rivals merge for a competitive edge

Sweden's bankers and dividends, privatisation revenues from Nordbanken and more in need of a holivalues of existing holdings day than usual as they set off this week for their country cottages at the start of the traditional July summer

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A blaze of restructuring in the last six months has set pulses racing across the den's big export-focused corfinancial services sector, consuming the energy of executives and investors. As they peer into the future, few foresee much slackening of the consolidation trend. The beckoning challenge of a single European currency, and ever-increasing competition for business among banks and insurers, suggests pressure for rationalisation will remain intense.

Only a few years ago, in the early 1990s, obltuary writers were out in force as Swedtah banks staggered under the weight of massive losses. Today, the crisis has been left behind. Tough management medicine bas streamlined the banks. transforming them into among the most profitable and cost-competitive in Europe. Balance sheets have been rehabilitated and profits last year hit record levels,

Symbolising the turnaround, Securum, the state "bad bank" created in 1992 to manage distressed assets of Nordbanken and the nowdefunct Gota Bank, was wound up last week. It has recouped nearly SKr13bn through asset sales in onethird of the time and at half the cost to the taxpayer originally forecast, Indeed, the state stands to claw back almost all of the SKr65ba lt expended to bail out the hanking system in 1992 - if

are included.

Economic conditions have supported the banks' strong progress. A depreciation of the krona has boosted demand for investment capital, particularly from Sweporations, while low interest rates have also encouraged borrowing - reflected in a 4 per cent increase in house prices this year.

Nevertheless, growth across the banking market is anaemic. Interest margins are under constant pressure as banks and insurers thrust deeper into each other's territories. Meanwhile, increasing numbers of foreign banks are establishing operations in Sweden.

Foreign banks have, until now, gained only small market shares. This may change, however, as European monetary union approaches. Faced by strongly negative public opinion, Sweden's Social Democratic government has opted out of particination in Emu's first wave. For the banks - and for Stockholm as a financial centre - this poses problems. Most economists agree

that staying out will confer a a foreign bank into the retail higher premium on the issuance of government bonds. Nor will Sweden be any more able to pursue looser fiscal policies outside the union than inside. On the contrary, says Mr Anders Nyren, a senior vice-president at Nordbanken. "We are even more dependent on adhering to the Emu convergence criteria if we stay out

then if we go in." Inside or outside euro ter-

market.

ritory. Swedish financial Institutions face growing competition from foreign rivals. A European-wide trend of integration and concentration of business in large financial centres is in progress. "Competition is going to increase with Emu. that is for sure. The euro will become the main invoicing currency for large companies and that will make it necessary for the banks to move into the continental arena," says a foretgn banker in Stockholm.

Having pruned costs and

seen credit losses drop to

normal levels. Sweden's banks are turning to mergers and acquisitions to boost revenues and market shares. In little more than six months, the banking landscape has been transformed into a near-oligopoly. Sven-ska Handelsbanken, the country's largest bank, has acquired Stadshypotek, the leading mortgage lender. Swedbank and Forentngsbanken, two retail-based banks, have merged to form the country's second biggest bank, and Den Danske Bank of Denmark, has purchased Ostgöta Enskilda Bank, a regional bank - marking the first significant incursion by

This dizzying round of deals would have heen capped by a merger between Banken and Nordbanken. the other two remaining big banks, had it not been for a failure to agree on ownership structures. But so substantial are the prospective synergy benefits that many analysts believe the two managements will eventu-



ally return to the negotiating table.

Certainly, Mr Lars-Eric Petersson, chief executive of Skandia, Sweden's largest insurance group, is in little doubt that more activity is nending. "I believe we will see more inter-bank mergers Skandinaviska Enskilda and mergers between insurers in the next two to three years," he says. "In the wave after that, we will have hanks and insurers getting together both on a national and Nordic level."

This is looking ahead. Current reality is that while the banks set a scorching pace

in the restructuring race, insurers are atill on their starting blocks. Skandia did try to take over Stadshypotek before being ontbld by Handelsbanken, and Trygg-Hansa, the second-largest insurer, has been rebuffed in its attempt to acquire Wasa, a smaller competitor.

Nonetheless, both groups look exposed as the dividing line between banks and insurers blurs. The banks have been more successful growing their life assurance operations than the insurers have been in attracting customers to their banking savers have moved money Swedish companies.

products. Niche banks into products offering higher launched by the insurers in returns than low-interest the past three years have rate bank deposit accounts. had some impact on pricing and distribution, but their strong rise in liquidity on growth is tapering off. the Stockholm stock

Mr Lars Thunell, Trygg's chief executive, admits "the banks have been very successful with some insurance products" but emphasises his company still managed to gain market share last year owing to rapid growth in the savings market. That growth is underlined by a sharp increase in the popularity of unit-linked funds, as

is at the centre of a radical restructuring of financial market infrastructure. Last month it launched a joint equities trading market with the Danish bourse, the first cross-border move of its kind in Europe and seen as a posslhle first step to the creation of a joint Nordic market embracing Norway and Finland. It is also exploring a link with the OM Swedish derivatives exchange to create e combined market for equities and derivatives trading, although a planned merger between the two recently foundered on disunity over the proposed ownership structure.

The stock exchange Itself

Underpinning such ambitions is the rapid development of technology. Swedish banks are among the global leaders in areas such as tele phone and internet banking. reflecting a high level of personal computer penetration and high staff costs. Trygg Bank, Trygg-Hansa's niche bank, launched its internet banking aervice in April. Some 16 per cent of its bank customers have already used

It to pay their bills. In this light, it is unsurprising that some question wbether branches are an asset or a liability. "I think branches will continue to be an important cootact point with clients, but they are being partly replaced by information technology, says Mr Jacob Wallenberg. new chief executive of Skandinaviska Enskilda Banken.

As technology develops, so the argument for rationalisation becomes more compelling. With frontiers being dismantled across Europe, Sweden's banks and other financial institutions are moving into exciting - and unsettling - times. No looger can they measure themexchange - a phenomenon selves merely against Swedwhich will be accentuated if ish competitors; they the government allows big increasingly must compete state pension funds to invest against large-scale internamore in equitles. Whether tional interests.

This treod has created a

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tors. The main conservative

opposing the initiative on

the grounds that It would

The level of structural manoeuvring already seen in 1997 demonstrates a strong opposition Moderate party is degree of alertness to the challenges ahead. More will need to be done to remain increase state ownership of competitive. The restructuring race is not yet won.

Investment banking with a Nordic focus



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Tand in hand with digital technology It was said 25 years ago that all communication would take place electronically. Via networks of computers. We all know what happened. Electronics have revolutionised our daily lives. In that respect the researchers were right. Meanwhile the use of paper has increased. In copiers, faxes, and printers, paper is being used as never before. Commercial TV and an increase in the number of smellite channels would kill off newspapers. So we were told. New spapers have not become fewer, the number of pages has not been reduced. New sprint and magazine paper of today and for the future allow everfaster rotation in the printing presses. And first-class colour printing. A highly competitive alternative for advertisers Direct marketing is entering new dimensions. And defending the positions of already established ones. It is now being said that digital technology will develop at the expense of paper. Home computers with multi-media, CD-ROM and Interpet are on everyhody's lips. Nevertheless, there is much to suggest that the world's consumption of paper will increase. By about 120 million tonnes over the next 15 years. For that, a further 350 new paper muchines are required MoDo Here one transfer one of which is $\mathcal{T}_{k}(t_{0})$ errol ne services, a septimina ce casi tas en attenuente na propriation Propriation - SAN MARKET STORES - SAN THE STORES er to the word the second of the tipe Our Internetoddrei: is: ••• modo.se

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Fiscal control is working - but at the expense of traditional welfare planning

Per Johannsen does not see much evidence of an economic turnaround in Sweden. The 19-year-old college graduate, who lives in one of the more leafy suburbs of Stockholm, has signed up for 10 mouths' national service at an Arctic milltary base "because there is nothing else for me to do".

The teenager would otherwise become one of the estimated 50,000 Swedes forecast to join the ranks of the unemployed this year - an increase likely to push the jobless total beyond 12 per cent in 1997. At about the time Mr Johannsen is flying oorth to join the army, his father will be flying to join fellow Swedish engineers who bave been relocated to the UK.

According to some economists, the Johannsen family upbeaval reflects the changed economic circumstances forced on a country where the idea of full employment and steadily increasing inward investment has either disappeared or been seriously eroded.

It is an unhappy experience for the many Swedes who believe that being boro in Scandinavia confers a right to generous welfare benefits and a virtual guarantee of work, Sadly for them, times have changed and Sweden - like other countries in western Europe - has endured recession, next. Economic growth, exchange rate volatility and an outflow of industrial investment.

That realisation has dented the popularity of the increase and export orders party government, which is grappling with the conflicting demands of financial markets advocating spending restraint and tax reform. and an electorate unhappy at the changes

While public support for the SDP may have cooled. the centre-left government

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Erik Asbrink: Praying for a shift in public opinion to his policies

tackling the problems inher- fallen from 11 to 6 per cent scenario. He says any budget ited from its Moderate party for five-year bond rates, while the independent Rikspredecessors. Since returnbank has cut the repo rate ing to power in 1994, the Social Democrats have purfrom 9 per cent at the beginsued a tight fiscal policy and ning of last year to a little curbed public spending in a over 4 per cent - its lowest level in 30 years. bid to cut the government

deficit and tame inflation. So far, so good. But many The economy bas shown private sector economists significant signs of improvesuspect the SDP has ment. The government defiembraced financial probity cit has been cut from 12 per because it had no choice, cent of GDP in 1993 to 2 per and not because it has any genuine appetite for cutting cent this year, with every prospect of breaking even in spending in a country where 1998 and a 2 per cent surplus the public sector still in the years ahead. Inflation employs more than one-third has been brought under conof the workforce. trol: it is forecast to exceed "The government may oo more than 1.7 per cent have balanced the public

this year and 1.5 per cent finances but it has done so in a way that is unbalancing meanwhile, is projected at 2 the economy through low growth and high unemployto 3 per cent this year and 3.5 per cent in 1998. ment," according to Mr Per Productivity is on the Magnus Wijkman, chief economist at the Federation of Swedish Industries. are relatively buoyant. Corporation tax is low by most His counterpart, Mr Jan European standards. And Herin at the Confederation of Swedish Employers claims

the SDP, remains "more

wedded to power than the

economy", and fears a

return to tax-and-spend poli-

there are signs that the government may introduce tax breaks for small and medium-sized enterprises, while also addressing the anomalies of Sweden's wealth tax.

cies ahead of the 1998 elec-That relatively sunny outtions. Mr Erik Asbrink, the minlook bas been helped by bas rightly won acclaim for interest rates that have ister of finance, rejects that mist at Nordbanken. "Cou-

pled with the lack of eco-nomic reform. That has proved a deterrent to investment and all we are seeing is jobless growth." That view is shared at

Sveoska Handelsbanken, where the chief economist. Mr Carl Hamiltoo, fears that recent growth has enabled the government to avoid making structural changes to the welfare system, while also deferring a decision on joining the European single currency - a prospect treated with enormous scepticism by many Swedes.

"The failure to reform the labour market, the high-cost energy policy and lack of leadership on Emu (European economic and monetary union] all points to a government without economic credibility." says Mr Hamilton, a former Liberal party member of the Riksdag, in public, at least, Mr Asbrink and his government are not yet prepared to admit that Emu membership could cure Sweden's stopstart economic cycle.

Government supporters. meanwhile, say it has gooe opposition claims that the much further than expected money will be used only to in bringing the economy bolster local authority cof- under cootrol and claim that structural reforms could not be contemplated until sound Mr Asbrink, bowever, may public finances were achieved.

surplus could be used for

modest tax cuts and to

reduce government debt in

absolute terms. He denies

fers and fund training pro-

be forced into a rethink by

SDP colleagues, many of

wbom believe the party has

in public sector job losses.

While the economic pros-

pects have clearly improved

since 1993, his critics main-

tain that his ability to pusb

through reforms bave been

close ties to the unions,

which are determined to

oppose any relaxation of

Sweden's rigid labour mar-

ket. The government bas

been further constrained by

its alliance with the Ceotre

party, which has demanded

the progressive closure of

the country's nuclear power

plants as the price for its

"The government is a hostage to the Centre party on

nuclear energy and to the

unions on labour," says Mr

Nils Lundgren, chief econo-

parliamentary support.

a duty to stem any increase

grammes.

Now that they have been it is probably too late for reformist members of the SDP - including Mr Asbrink and the prime minister Mr Göran Persson - to consider far reaching changes to the tax and welfare system in the run up to next year's hamstrung hy the SDP's general election. By the time Per Johannsen

returns from bis national service next spring, the SDP bopes Sweden will still be enjoying the kind of economic growth and low inflation that should - in theory - stimulate job creation. If Johannsen and his fellow voters are convinced, the SDP could be returned to power only to face a much more thorny problem - how to modernise an economy that still breeds public sector dependency and seems reluctant to embrace wholesale PROFILE Enk Asbrink, finance minister

improving patient

The Swedish minister of finance rests his chin on his hands and admits, rather gloomily, that his government's economic policies have done little to

improve his popularity. For Mr Krik Asbrink, the 50-year-old former civil servant in charge at the Finansdepartementet, is the man responsible for trying to wean Scandinavia's largest economy off its long-term addiction to high wage settlements and generous doses of government spending. And be knows further painful surgery is required before it can be declared fully fit.

Outlining his policy objectives, Mr Asbrink studiously ignores the large oil painting dominating his Stockholm office. It devicts a weary horse dragging a sledge through the snow.

The effort required to shift an economy labouring under the burden of an inflexible labour market and a costly welfare system is proving equally gruelling for the ooe-time research economist and central bank

"I am working for sound public finances and low inflation, while also addressing structural (economic) reforms," he says. "All of these measures are difficult, and many of them are

But be and his predecessor, Mr Göran Persson - the current rime minister - have defied the scepticism of some economists and opposition politicians by restoring Sweden's public finances following the deep recession of 1991-93 and the ensuing financial crisis.

Tight fiscal policies and a earb on public spending has beloed reduce the budget deficit from 12 per cent in 1993 to 2 per cent this year. And most economists now agree that Sweden should achieve a balanced budget in 1998

That is very pleasing to Mr Asbrink, whose supporters also cite him as the architect of the 1990-91 tax reforms which, for the first time, began to reduce tax levels. That showed. according to his sides, that be will not shirk difficult political decisions.

But his critics, among them the chief economists of Sweden's two largest employers organisations. claim those initial reforms were like climbing footbills compared with the mountains ahead for the country's minority Social

Democratic government: Mr Per Wijkman, chief economist at the Federation of Swedish Industries, says Mr Asbrink and his party have shied away from the twin challenges of liberalising the labour market and further reducing taxes and public

sector spending. "If these things are not addressed we will muddle through with a depreciating exchange rate. excessive wage settlements, and an increasing number of companies may move abroad." he adds. "The industrial base will be

weakened and the public

sector will no longer be

affordable." That doomsday view is partially echoed by Mr Jan Herin, chief economist at the Confederation of Swedish Employers, He says Mr Ashrink has not fulfilled the hopes of a business community that: expected him in champion their cause after quitting as managing director of Wasakronan, the state-owned property

minister last year. That is a little harsh. Mr Asbrink has probably moved as fast as the left-leaning Social Democratic party could tolerate. His instinct, one suspects, would be for.

group, to become finance

the welfare system and an open declaration in favour of European economic and monetary naion (Emu). Of course, Mr Asbrink himself is far too willy to admit it. To do so would not only defy the SDP's wait-and-see line nn Emu, but would almost certainly compromise its chances at next year's general elections. Given the deep antipathy in Sweden towards the single currency, it could be political snicide to embrace

It now. Mr Asbrink, however, is enough of his own man to warn his countrymen not to blame Brussels for high unemployment and relatively modest growth. People think wrongly that the requirements of meeting the convergence criteria have caused the pain of unemployment," he

says. "That is a mistake." He believes the government can begin to address those problems by considering tax breaks for small and medium-sized businesses to help stimulate investment, and thereby, job creation. This September'a budget may also include measures to improve the supply of venture capital and encourage start-up

entrepreneurs. Critics claim this is just cosmetic surgery. But Mr Ashrink - who keeps a parachute in his office, a gift from his Wasakronan colleagues - does not accept that, He realises any economic reforms that threatened the Swedish electorate with a hard landing would be politically macceptable.

"As minister of finance what you regard as economically necessar must be made politically possible," he adds. "That sometimes leaves you with a narrow course to follow."

Tim Burt

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BANKING . by Greg McIvor

Streamlined survivors

Competitive pressures are rising, forcing rivals to work together

Rarely have the chairmen and chief executives of Sweden's big banks spent as much time in each other's company as during the past

As a wind of restructuring swept through the financial sector, banks and insurers have been searching their rivals for potential partners. Everyone has been talking to everyone," says one chief executive.

A flurry of big deals have aiready taken place and the shakeout is set to continue as Sweden's financial institutions confront stiffening competition and sluggisb growth in their core markets, and the looming challenge of European monetary

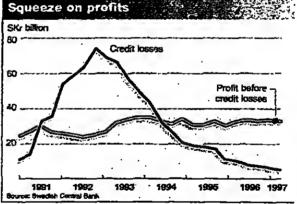
The tie-ups include some of the biggest seen in Swedish banking. First came the SKr23bn purchase early this year by Svenska Handelsbanken of Stadsbypotek, the mortgage lender - a deal which entrenched Handelsbanken's position as the country's largest bank.

This was followed by the merger of Foreningsbanken, the former farmers' bank. with Swedbank, the commercial bank. The new entity, to be christened ForeningsSparbanken, leaptrogs Skandinaviska Enskilda Banken and Nordbanken as Sweden's second-largest bank.

Meanwhile, Den Danske Bank, Denmark's largest. bought Ostgöta Enskilda Bank. Sweden's sole remaining provincial bank.

Spurring this hum of activity is the vastly improved health of the banks following a deep financial crisis in the early 1990s. Then, massive loan losses brought the demise of ooe retail bank and obliged the state to shore np several

But the recovery from those difficulties has been strikingly robust. Credit insses have receded to about normal levels and Sweden's banks are now among the most profitable in Europe. Average return on equity among the six main banks



and mortgage lenders was 17 per cent last year. A sharp drop in interest ational aynergies.

rates and a depreciation of the krona has driven the upswing, boosting the earnings of blg exporters and buoying lending volumes. However, interest rates are now seen as having reached bottom, and little scope exists for further big falls in credit losses. In a market offering little overall organic growth, banks have looked to improve margins by pruning costs.

Crisis-induced efficiency drives at all the main banks bave reduced workforces and raised productivity. belped by the introduction of new technology. But the impact of these measures is now slowing; hence the banks' desire for acquisitions to cut costs and boost profitability.

Only two banks - Nordbanken, which is 58 per cent owned by the atate, and Skandinaviska Enskilda Banken, the financial cornerstone of the Wallenberg industrial empire - bave stood outside the restructuring loop.

The two called off merger talks in February after they could not agree terms for a tie-up. Such are the potential synergies - some 18 per cent of combined earninga according to one banking analyst - that many believe a deal may yet happen.

SE-Banken has Indicated a desire to focus more closely on its main corporate lending and trading operations. Cutting its exposure on the retail side - where it does not have a market-leading positioo - would seem logical. Spinning off retall operations to Nordbanken a favoured solution among important as the banks con-

analyats - would unleasb large potential for stripping out costs and achieving oper-

Both banks are keenly aware that competitive pressures are rising. Insurers bave moved aggresalvely into the market by offering banking products through ac-called "niche" banks. These have captured significant market shares by harnessing new technology auch as internet and telephone

in addition, foreign banks such as Citibank, of the US. Banque indosuez and Crédit Lyonnais, of France, and SBC Warburg, the UK-based investment bank, are present on the Swedish market.

Encouraged by financial deregulation in the late 1980s, they have challenged the domestic groups in corporate banking, although they bave not seized as much market share as many observers predicted. Swedish banks still control up to 70 per cent of bond market trading, while their shares in corporate finance and asset management are higher,

"Swedish banks obviously bave a very strong foothold. It has been more difficult to compete with them than many had believed," says Mr Peter Lindquist, treasury and capital markets analyst at HSBC Midland in Stock-

This is demonstrated by the domestic banks' attention to costs. They are today the most cost-effective in Europe, with an average cost/income ratio of 47 per cent, compared to a 62 per cent average elsewhere in Europe.

A streamlined operating basa will be increasingly

template the prospect of a European single currency. starting in 1999. Sweden has opted out of the first wave of European economic and monetary union (Emu) participation, a decision which some believe could blunt the banks' competitive edge.

Emu will bring the banks into closer direct competition with European banks, particularly in capital markets, where foreign currency and fixed income trading revenues are vulnerable to the advent of the euro. This is because foreign exchange revenues are likely to decrease with the abolition of a number of European currencies and bond liquidity may gravitate to euro-

zone markets. How will the banks meet the challenge? So far, restructuring has been domestically oriented. Mr Hubert Fromlet, chief ecocomist at Swedbank, believes Swedish banks must try to become more regional in their thinking.

"We are too small to be big global players, but eastero Europe and Russia are right on our doorstep," be says.
"Poland is today the second biggest emerging market for Swedish companies behind China, and is just south of our coast. This is a market which cannot be ignored." Swedbank has recently bought stakes in an Eatonian and a Pollsb bank.

There is an increasing trend for Nordic banks to move into each other's markets. Handelshanken and SE Banken both have limited operations in Norway, Denmark and Finland.

Some believe this development could lead to a Nordic banking merger, while others have flagged the prospect of joint ventures with European banks once monetary union takes off.

Ms Monica Rapoor, bank-ing analyst at Fox-Pitt Kelton, the Londoo brokerage, pests that there may, in the longer term, be mergers between Swedish and other Nordic banka, saying this would provide "a better cultural" fit than a tie-up with a European bank.

Ms Kapoor does, however, add: "There is more room for domestic consolidation before we see Nordic consoli-

Overhaul to ease squeeze on funds

Benefits reform is likely to result in greater involvement by the private sector

Sweden is about to embark on the biggest shake-up of its pension system for nearly 40 years.

The reform will increase the private sector role in but the money will not be pensions, although the state role will remain dominant, much to the regret of some right-wing critics of the current system. There is also likely to be greater investment in equities to belp fund pensions - not fust by private sector providers, but by the big state funds.

Driving the overhaul is the perception that the current system is too generous and cannot be supported given an ageing population, longer life-spans, and the risk of low economic growth. Even if the economy grew at 2 per cent a year from now on, contributions would need to rise from their current levels to fund the same level of pay-outs.

At present, everyone receives s basic state pension and an earnings-related

s person's working life. It is a defined benefit, pay-asyou-go scheme, meaning those at work pay for those who have retired. The new system will still

be pay-as-you-go but, in an unusual combination, it will be based on the defined contribution concept. Every person will have an individual secount on which their eventual pension will be based. physically present as it is with a normal savings

"People will have an entitlement or bond on future taxpayers," says Mr Olle Zettergren, a pensions specialist at the .Swedish ministry of health and social affairs. Each year everyone will get a statement of account.

The reform envisages employers and employees each paying 9.25 per cent of gross wages into the scheme. The big concession towards individual and private sector involvement comes in the shape of the "premium reserve" which covers 2 percentage points of the 18.5 per cent total. People will be able to choose exactly bow they want the premium reserve to be invested. Analysts expect most of

these investments to go into during the ups and downs of more or less up to them to system. ATP pay-outs are private rather than state the economy and to meet secure their retirement," based on the best 15 years of schemes. Exactly how much demographic change." If the says Mr Stefan Sundblom,



this will benefit quoted companies such as Skandia and Trygg-Hansa is unclear, although it is likely their mansgement operations will expand substantially.

The proposed reforms are based on political consensus between five parties to reduce fears of reversals under different governments. But the spirit of compromise has not left everyone happy. For example, the right-wing Moderste party wanted a greater private sector role in the reform, and hopes that success for the premium reserve concept may lead to that part of the scheme being expanded in due course.

According to Mr Zettergren, the new scheme will save the state money if economic growth is less than 2 per cent a year - a likely prospect given the country's recent sluggish economic performance. But he stresses: "The reform is not signed to save money; it is designed to be sustainable

economy shrinks - or emigration increases or birth rates fall - pensions will be reduced. Reforming a pensions sys

tem as comprehensively as this is a tortuous business. bowever. The proposals were first discussed in 1991 – even now, final agreement has not been reached and they are unlikely to be introduced before 2000. Crucially, the finance ministry has still to give its blessing. Some believe the ministry is worried that the new system may be more difficult to scala back in times of fiscal crisis than the current one because individuals will be able to see clearly what they have amassed in their pot.

The irony is that more and more Swedes are convinced that the state arrangements will fail to support them in their old age, and they fear further scaling down of benefits and/or the need for higher contributions. This is leading to more people taking ont private pensions. "People think it'e going to be

head of research at Swedbank.

In a separate development, the Social Democratic government is expected to propose this autumn a reform allowing some of the big state pension funds - the so-called AP Funds 1, 2 and 3 - to invest in equities, subject to clearly defined limits. At present, these funds, which manage about SKr600bn of assats, only invest in bonds and real estate - although AP Funds 4 and 5 already invest in equities.

"Research has shown that we can make more money over the long term if we invest in equities," says Mr Lennart Nilsson, president of the AP Funds 1, 2 and 3. But ha says the proposal is controversial because it would increase ownership of Swedish business by the Swedish state and possibly lift institutional control at the expense of private individual involvement

are undoubtedly those who would support a change that brought Swedish industry more under Swedish control at a time when foreign investors own 30 per cent of the ehares of Swedish compa-

Clearly changes to the Swedish pension system are not going to please everyone, but most observers believe they will produce a more than the current regime. Overall it is a sensible reform, bot it would have been more efficient if the private sector had become more community considerable involved and if people felt beadachee. Indeed, many more involved in their own savings," says Mr Ake Gustaisson, an economist with

Big two have yet

to reach the altar

Given the wave of marriages sweeping Nordic financial services, Skandia and Trygg-Hansa, Sweden's two largest quoted insurers, are starting to stand out as spinsters.

INSURANCE • by Christopher Brown-Humes

Both hava tried, and failed, to make significant acquisitions in the past year - Skandia with its attempt to bny Stadshypotek, Sweden's biggest mortgage bank, and Trygg with its bld to acquire Wasa, the mntual insurer. Skandia was outbid by Svenska Handelsbanken, and Trygg was decisively rebuffed by Wasa.

Despite failed

takeover bids,

Trygg-Hansa may

Skandia and

still succumb

The attempted acquisitions suggest both companies have caught the prevalent merger fever. Neither rules out participating in the ongoing consolidation, although they insist they are pursuing perfectly viable strategies for organic growth indeed, efforts to boost efficiency have yielded handsome benefits in both cases and led to a significant rise in their shares.

Despite this, questions remain over whether going On the other hand, there it alone is a viable option or whether both companies will inevitably - if not imminently - get caught up in the consolidation process around them.

Trygg, with a market capitalisation of about SKr13bn - less than balf Skandia's looks vulnerable to a possible takeover. After retrenching several years ago from a disastrous foray into the US market, it has retreated to the Nordic and Baltic markets and no longer seems to entertain expansionary ambitions outside those boundaries.

A year ago, Mr Lars Thunell, Trygg's chief executive, outlined three options for the group: to link up with another Nordic insurer, or a Swedish bank, or become, financial groups that have

of the big international insurers. The recent bank consolidation, and the limited number of insurers to link up with, suggests the third option may now be more likely.

"I cannot see Trygg as anything other than e takeover candidate," says Mr Bob Yates, an insurance analyst at Fox-Pitt Kelton in

Mr Thunell says the three

options are still long-term scenarios, but he insists the group has a credible strategic path forward in the meantime. He has successfully turned Trygg around after the US debacle, the evidence being bealthy profits and a strong solvency margin. Key areas of focus now are the savings market, where the company is gaining market share, and information technology (IT). It is also making tentative moves into the Danish and Polish markets in areas where it feels it has an expertise it can exploit effectively.

"The more we grow our savings, the more we develop the IT side, the more valuable we will be to our owners," says Mr Thunell, in a tacit acceptance that the insurer might merge or form a partnership with another group in the long run. But he is not roling out an acquisition attempt of his own.

Both Trygg and Skandia are fighting it out in competitive markets, where their urohlems are aggravated by the maturity of their non-life businesses. They are focusing heavily on the fastergrowing life and savings side, even though they are facing an increasing competitive challenge from banks in this area. Mr Thunell cites predictions of real growth in year 2005, driven by demographic change and reduced state provision.

For Skandia, failure to acquire Stadsbypotek is the latest in a line of attempted tle-ups with other Nordic

bny Hafnia, the Danish insurer, earlier in the decade, and has in the past made little secret of its desire to strengthen its links with Pohjola, the Finnish

insurer. In contrast with Trygg. Skandia retains a strong presence in markets outside Sweden, based on its fastgrowing international life insurance operations and non-life ambitions, which are largely confined to the Nordic markets.

Its aim is to increase its share of the total Nordic life and non-life insurance market from 15 to 20 per cent, according to its new chief executive, Mr Lars-Eric Petersson, That will almost certainly require stronger operations in Denmark and Finland, where it remains weak by contrast with Sweden and Norway.

The group has committed to withdrawing from its Italian motor insurance busi-- where it has accumnlated losses of about SKribn since the late 1980s - but says other non-life activities outside Sweden - including NIG in the UK - are meeting

return targets. One of the biggest issues for the company is what happens next with AFS, its highly-successful unit-linked life insurance business. This is a unit which has seen its premium income increase by an average 47 per cent annually over the last five years, and operating profits by an average of 98 per cent a year.

Many analysts anticipate at least a partial flotation of the business, which they see as the lewel in the crown of Skandia's portfolio. Mr Petersson remains noncommital stressing the priority the savings market until the for the moment remains growing the business and making it transparent to investors. "The question of whether Skandia should discuss a partial flotation of AFS is not going to come on within the next two or three years," he says.

SWEDEN AND EMU . by Christopher Brown-Humes

Provisions and sidelines

A jittery nation, technically prepared for

monetary union, has stalled joining Swedish coolness towards the European Unioo became clear last month when the executive committee of the Social Democratic (SDP) government ruled out joining the single currency at its

planned start in 1999. The decision was oot surthe country and SDP splits on the issue, but it does complicate the planning of banks and business and will almost certainly increase costs.

The SDP said lack of public support for European economic and monetary union (Emu) and the shakiness of the project had dictated its wait-and-see attitude. There was some irony in the decision, given that recent economic austerity was partly

designed to ensure the country met the Maastricht criteria for Emu. Swedeo does not have a formal opt-out oo the project - unlike Denmark and the UK - but the country has always asserted the right of its own parliament to decide the issue.

When and wbether Sweden joins will depend on a number of factors, but the most important will probably be the success of Emu itself, which is still not certain to go ahead in 1999. The public will vote on the issue. either through a formal general election or via a refereodum. Mr Klas Eklund, chief economist at Skandinaviska Enskilda Banken, says: "Our main sceoario is that Sweden joins Emu after the election in 2002 (Sweden bas elections every four years and the next one is in September 1998). But there is a slight chance It will be

before that if a major exter-

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nal event justified it."

exchange rate mechanism (ERM), the ante-chamber to Emu membership.

One obvious worry is that

the financial markets will punish Sweden for staying outside the first wave, especielly given its poor long-term record on inflation and the costs of supporting its generous welfare state. Mr Eklund believes, however, that the country's credbecause it now has low inflation, a balanced budget, and plans to make the Riksbank, the central bank, more inde-

pendent. Even the blosted state debt is finally coming down. The general view of the business community is captured by Mr Stefan Ingves, deputy governor of the Riksbank, when he says: "We need to conduct policy in such a way that we meet the Maastricht

In the meantime, the councriteria regardless of sustainable pension system try is in no rush to join the whether we are in Emu or

The "not" acenario, though, is causing Swedish bankers and the business executives would rather have been part of the single currency from the ootset. "Now we have to prepare ourselves for two systems, which increases costs," savs the chief executive of one of Ibility has improved substant the country's leading finan-

> All the banks expect their wholesale operations to be affected from the outset because they will be offering their customers euro pay ment services, and they expect to trade interest-bear ing instruments in the cur rency. Mr Per Jederfors, the executive in charge of overall Emu planning at SE-Banken, says: "We need to handle a foreign currency as if it was a domestic currency because it will penetrate so many of our businese

> operations in Sweden. More intriguing is whether the banks will offer retail products, including pensions and long-term savings products, in euros before a Swedish entry. Mr Anders Nyren executive vice-president of Nordbanken, says: "We will launch retail products in euro if that's what we leel our customers want." One Swedish mortgage institution is planning to launch euro-denominated mortgages in 1999, although it appears to be directed at the munici pallties, rather than individ-

> uals in the first instance. The question of access to intra-day liquidity within the Target payments system at the centre of the single currency is one that Swedish banks are starting to confront. SE-Banken believes 1 will be able to get round this problem because it has a wholly-owned subsidiary in Frankfurt - an entity incorporated in Germany, rather than a branch, so it should enjoy the same access to the market as German banks. Handelsbanken might also manage to circumvent the difficulty through its operations in Helsinki, providing Finland sticks to its ambition of joining Emu at

> the outset. The Swedish banking asso ciation estimates euro-readi ness will cost the banks about SKr2.5on - much less than initial forecasts. The hig banks, such as SE-Banken and Nordhanken reckon they are facing a bill of about SKr500m each. About half of this relates to IT; the rest to information and education programmes, and upgrading or changing products. There may be some delayed expenses from not joining early: for example, automatic teller machines will not he changed as quickly. Sweden's big multination-











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Jacob Wallenberg

The tensions of change

Restructuring Scandinavia's largest stock exchange will aid competition

The past month has been a busy one for Mr Bengt Ryden, president of the Stockholm stock exchange, Having narrowly failed to land an innovative merger with OM, the Swedish derivatives exchange operator, he then unveiled a joint equity trading market with the Danish bourse - the first tie-up of its kind among Euro-

pean stock exchanges Plans to restructure the fabric of Sweden's financial markets have been bubbling away for some time. In recent weeks they have come to the boil. Faced by an increasing flow of capital from small markets to place in Stockholm Europe's big financial centres, Stockholm must increasingly compete on a wider European stage. This will be especially true when the planned

launched in 1999. There is no immediate pressure for us to act, but in the longer term it will be more and otore difficult for the smaller exchanges to deliver the services which are demanded at competitive prices because they are too small," he says.

The tie-up with Copenhagen is an

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hourses will form a joint equities trading market that will be Europe's sixth largest exchange, with a market value in excess of \$350m.

Both hope that hy combining they will become more attractive to investors and better able to retain trading volumes in hig domestic stocks with international listings.

For Stockholm, one such stock is Ericsson, the Swedish telecommunications group. It is the most traded share, accounting for 14 per cent of total volume last year. In recent years, though an increasing proportion of trade in Ericsson has shifted outside Stockholm. The stock ia traded on Nasdao in the US, as well as being listed in London, Frankfurt, Paris and Zurich. Less than 40 per cent of Ericsson turnover now takes

"We don't have a de facto monopoly. We can lose trade in Ericsson every day," Mr Ryden says. Stockholm must be able to compete with European single currency is the best exchanges in terms of cost and quality, he stresses. "It is more and more evident that market participants are comparing different

Mindful of this, the bourse is gearing up to launch trading in euro in 1999. Although Sweden has declared

attempt to address this. By merging their trading systems and creating a joint regulatory framework, the two does not adapt to the new challenges posed by the European economic and monetary union (Emu). The measure, aimed in particular at preserving turnover in the shares of Sweden's big international corporations, will give companies a choice

of listing in krona or in euro. Stockholm bourse executives would like to holster the market's standing further by creating a pan-Nordic equities trading market, linking Norway and Helsinki. But when Stockholm offered to supply its new, upgraded system to all, only Copenhagen accepted. Oslo and Helsinki snubbed the invitation, fearing an integrated market would be dominated by Sweden, which represents close to 60 per cent of the combined market.

The difficultles of merging markets were further underlined by the collapse last month of the planned merger between the Stockholm bourse and OM, a listed company. This would have created a common market for equities and derivatives trading but was blocked hy a worried minority of the bourse's shareholders.

A group of four banks with a 20 per cent stake in the bourse objected to the fact that the merged group would be a listed company in which participants in monetary union, the Sweden's powerful Wallenberg tion for all.

holding in OM. Mr Ryden and Mr Per Larsson. OM's chief executive, are unabashed.

"I don't think there is room in this small country for two full-service exchanges." Mr Ryden says. "If a full merger is not possible there are, of course, second-best alternatives." What the alternatives are is not clear, in the meantime, other press-

ing issues are piling up. A change in Swedish wealth tax rules for shareholders has triggered an exodus of companies from the main A-list to the hourse's O. or unregistered, list. This is intended for smaller, growing companies but is exempt from wealth tax. The wealth tax increase has saddled some large shareholders with

heavy tax hills on their holdings. A spate of companies, led by fashion retailer Hennes & Mauritz, have moved to the O-list io protest. This would be fine but for the fact that many foreign institutions are barred from investing in companies without a main listing. Liquidity in the companies that have moved is therefore under threat.

At a time when the stock exchange is trying to polish its image, this development is unwelcome. Officials will hope that the government's promised effort to harmonise tax rules for the two lists it will not join the first batch of the biggest shareholder would be will produce a commonsense solu-

Dynasty tightens its grip on SE-Banken

The elevation of Mr Jecoh Wallenberg in April to the chief executive's seat at Skandinaviska Enskilda Banken, the Wallenberg family's financial flagshlp, was an occasion laden with

Mr Wallenherg, aged 41 and son of the current family head, Mr Peter Wallenberg, becomes the fifth member of Sweden's most powerful industrial clan to run the bank.

Latterly, the Wallenbergs have used the boardroom rather than executive control to oversee a hulging corporate portfolio which boasts controlling stakes in companies such as ABB, the Swedish-Swiss engineering group, white goods maker Electrolny, and telecommunications group

But by securing Mr Wallenberg's promotion from SE-Banken's Enskilda corporate banking division, the family has taken a decisive grip on the bank at a crucial juncture in Its development

SE-Banken has been



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conspicuously absent from the wave of restructuring that has pulsed through the sector in recent months. Yet its reliance on low-margin corporate lending and trading operations make it arguably more exposed

than any other of Sweden's hig banks to mounting competition and the challenge of the planned European single corrency.

Mr Björn Svedberg, Mr Wallenberg's predecessor, did hold merger talks with Nordbanken, SE-Banken's state-controlled rival. earlier this year. These negotiations ended inconclusively, however. when the parties falled to agree on proposed ownership structures.

Mr Wallenberg had been widely tipped as Mr Svedberg's natural soccessor and has been expected by industry observers to restart the stalled puptials. However, Mr Wallenberg is keeping his options open. He declined to say if cootacts had taken place with Nordbanken since he took over, and stresses he feels under no pressure to jump into any deal.

We are not [to be] pushed. We have a good, solid market position in all the areas where we are present," he says. "I don't need to do anything at all. That has to be clear to

anyone who looks at us." It is not clear whether Mr Wallenberg would prefer the Nordbanken rente or whether he might seek a tie-up with an insurer. Alternatively, there is the option of linking arms with another Nordic bank or even a European bank.

Whatever his thinking, he implies that any deal may have to wait at least until the end of the year. That Is when a wide-ranging strategic review launched hy him on taking over is due to be completed.

The exercise, heing piloted by two top executives, will plot SE-Banken's course Into the next millennium, Mr Wallenberg hints that when it comes the result could hring substantial changes to the bank's structure.

"It is difficult to be everything to everyone at the same time." he says. "What we have to do is focus on what we are good at and areas where we can deliver the highest quality products."

The bank's strongest market shares are in capital market activities, such as bond and equity trading. and in foreign exchange and international payments. In all these areas, it is the Swedish market leader.

Mr Wallenberg is keen to expand in these areas, as well as in the growing mutual fund market, where SE-Banken is number two. By contrast, he exudes little overt enthusiasm for mass market retail operations. where SE-Banken lags behind its three main rivals. SE-Banken is a "Jaguar producer rather than a Fiat producer". he says.

A sale of some or all of the retail operation - whether to Nordhanken or another bank - will be high on Mr Wallenberg's list of alternatives. For the moment, he is non-committal. But sooner rather than later he will need to show his hand.

Greg McIvor

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Emu sidelines

Continued from Page 3

als are also gearing up for Emu. They are used to dealing in many currencies, so problems. But they face other questions. It is expected that some companies with large daily turnover in their shares and blg international shareholders may opt to be quoted in euro on the

Stockholm stock exchange, There is the broader question of whether thay will also convert their balance sheets and profit and loss accounts into euro and pay dividends in the currency. although this is likely to require a change in current company law.

Some pundits helieve Swedish husiness is better prepared technically for Emu than it is for the poteotial competitive impact from foreign interest. There is expectation, for example, that foreign banks will step up their challenge, not just in the corporate arena hut in retail services as well.

Another worry is whether Sweden will use the breathentry to enact further eco-nomic reforms. For example, many economists believe it market far more flexible if it is to avoid negative conse quences from any eventual embracing of the single cur-



November 4

Finland

For further infon rtunities in these surveys, please contact

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